# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

**WASHINGTON, D.C. 20549** 

# FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 9, 2018

# **Ladenburg Thalmann Financial Services Inc.**

(Exact name of registrant as specified in its charter)

Tile (IRS Employer Identification No.)  33137
,
33137
3313/
(Zip Code)
e
hanged since last report)
ultaneously satisfy the filing obligation of the registrant under
17 CFR 230.425)
CFR 240.14a-12)
e Exchange Act (17 CFR 240.14d-2(b))
e Exchange Act (17 CFR 240.13e-4(c))
company as defined in Rule 405 of the Securities Act of of 1934 (§240.12b-2 of this chapter).
Emerging growth company [ ]
elected not to use the extended transition period for complying Section 13(a) of the Exchange Act. [ ]

#### Item 7.01 Regulation FD Disclosure.

Ladenburg Thalmann Financial Services Inc. has prepared an updated investor presentation as of May 9, 2018. A copy of this presentation is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

In accordance with General Instruction B.2 of Form 8-K, the information in this Current Report on Form 8-K and Exhibit 99.1 attached hereto are being furnished pursuant to Item 7.01 of Form 8-K and will not, except to the extent required by applicable law or regulation, be deemed filed by Ladenburg Thalmann Financial Services Inc. for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that Section, nor will any of such information or exhibits be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, except as expressly set forth by specific reference in such filing.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

99.1 <u>Ladenburg Thalmann Financial Services Inc. Investor Presentation.</u>

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Ladenburg Thalmann Financial Services Inc.

Date: May 9, 2018 By: /s/ Brett H. Kaufman

Name: Brett H. Kaufman

Title: Senior Vice President and Chief Financial Officer



# Ladenburg Thalmann Financial Services Inc. (NYSE American: LTS; LTS PrA; LTSL) INVESTOR PRESENTATION | MAY 2018

# Notice to Investors: Safe Harbor Statement



This presentation includes certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding future financial performance, future growth, growth of our independent brokerage and advisory business, growth of our investment banking business, growth of our insurance brokerage business, future levels of recurring revenue, FDIC cash sweep revenue and advisory assets, future synergies, changes in interest rates, recruitment of financial advisors, future margins and future investments, as well as any other statements that are not related to present facts or current conditions or that are not purely historical. These forward-looking statements are based on the Company's historical performance and its plans, estimates, and expectations as of May 8, 2018 and are subject to uncertainty and changes in circumstances. The words "may," "will," "should," "expects," "intends," "plans," "anticipates," "believes," "thinks," "estimates," "seeks," "predicts," "could," "projects," "potential," and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. Forward-looking statements are not guarantees that the future results, plans, intentions, or expectations expressed or implied by the Company will be achieved. Actual results may vary materially from those expressed or implied by the statements herein due to changes in economic, business, competitive and/or regulatory factors, and other risks and uncertainties affecting the operation of the Company's business. These risks, uncertainties and contingencies include those set forth in Part I, "Item 1A. Risk Factors" in the Company's annual report on Form 10-K for the fiscal year ended December 31, 2017 and subsequent quarterly reports on Form 10-Q and other factors detailed from time to time in its other filings with the Securities and Exchange Commission. The information set forth herein should be read in light of such risks. Further, investors should keep in mind that the Company's quarterly revenue and profits can fluctuate materially depending on many factors, including, but not limited to, the number, size and timing of completed offerings and other transactions. Accordingly, the Company's revenue and profits in any particular quarter may not be indicative of future results. The Company is under no obligation to, and expressly disclaims any obligation to, update or alter its forward-looking statements, whether as a result of new information, future events, changes in assumptions or otherwise, except as required by law, and you should not rely on statements contained herein as representing the Company's views as of any date subsequent to May 8, 2018.

THIS PRESENTATION PRESENTS FINANCIAL DATA (INCLUDING YTD 2018 DATA) AS OF MARCH 31, 2018, UNLESS OTHERWISE INDICATED.

# Notice to Investors: Non-GAAP Financial Measures



Earnings before interest, taxes, depreciation and amortization, or EBITDA, as adjusted for acquisition-related expense, amortization of retention and forgivable loans, amortization of contract acquisition costs, change in fair value of contingent consideration related to acquisitions, loss on extinguishment of debt, non-cash compensation expense, financial advisor recruiting expense and other expense, which includes loss on write-off of receivable from subtenant, excise and franchise tax expense, severance costs and compensation expense that may be paid in stock, is a key metric the Company uses in evaluating its financial performance.

EBITDA, as adjusted, is considered a non-GAAP financial measure as defined by Regulation G promulgated by the SEC under the Securities Act of 1933, as amended. The Company considers EBITDA, as adjusted, important in evaluating its financial performance on a consistent basis across various periods. Due to the significance of non-cash and non-recurring items, EBITDA, as adjusted, enables the Company's Board of Directors and management to monitor and evaluate the business on a consistent basis.

The Company uses EBITDA, as adjusted, as a primary measure, among others, to analyze and evaluate financial and strategic planning decisions regarding future operating investments and potential acquisitions. The Company believes that EBITDA, as adjusted, eliminates items that are not indicative of its core operating performance, such as amortization of retention and forgivable loans, amortization of contract acquisition costs and financial advisor recruiting expenses, or do not involve a cash outlay, such as stock-related compensation, which is expected to remain a key element in our long-term incentive compensation program. EBITDA, as adjusted, should be considered in addition to, rather than as a substitute for, our GAAP results, such as income (loss) before income taxes, net income (loss) and cash flows provided by (used in) operating activities. See the Appendix to this presentation on pages 52-53 for a reconciliation of net income (loss) attributable to the Company to EBITDA, as adjusted.

THIS PRESENTATION PRESENTS FINANCIAL DATA (INCLUDING YTD 2018 DATA) AS OF MARCH 31, 2018, UNLESS OTHERWISE INDICATED.

# Ladenburg Thalmann Financial Services Inc.



#### **Company Metrics**

	LTS / LTS.PrA
STANDING[4]	200.4 million
ITALIZATION <sup>(2)</sup>	\$687.5 million
IUE <sup>(3)</sup>	\$1.3 billion
T ASSETS[3]	\$166.2 billion
ADVISORY ASSETS(3)	\$73.6 billion
ELD <sup>(4)</sup>	1.2%
HEADQUARTERS	Miami, FL

# **Leadership and Executive Management Team**

CHAIRMAN <sup>(5)</sup>	Dr. Phillip Frost
CEO & PRESIDENT	Richard Lampen
EVP	Mark Zeitchick
EVP & COO	Adam Malamed
SVP & CFO	Brett Kaufman
HEAD OF CORPORATE DEVELOPMENT	George Oka

- Ladenburg Thalmann Financial Services Inc. is a member of the Russell 3000 Index and Ladenburg Thalmann & Co. Inc. is a NYSE member firm since 1879.

  [1] Common shares outstanding as of May 3, 2018.

  [2] Market capitalization based on common shares outstanding as of May 3, 2018 and the closing share price as of May 8, 2018.

  [3] As of or for the last twelve months ended March 31, 2018.

  [4] Declared quarterly cash dividend of 50.01 per share of common stock, payable on March 28, 2018 to shareholders of record as of the close of business on March 15, 2018. Dividend yield based on closing share price as of May 8, 2018.

  [5] Dr. Philip Frost and affiliates beneficially owned approximately 37% of Ladenburg Thalmann Financial Services Inc.'s outstanding common stock as of May 3, 2018.

# **Executive Summary**



Company Overview

- > Ladenburg Thalmann Financial Services Inc. (NYSE American: LTS) is a Diversified Financial Services Company
  - · Operating segments: (1) Independent advisory & brokerage services, (2) Investment banking, capital markets and asset management and (3) Insurance brokerage
  - Core independent advisory and brokerage services ("IAB") business represents 88% of total revenues(1)

Background

Established Scale & Invested in Development

- > Since 2011, Prioritized Aggressive Core Growth Strategy to Become a Leading IAB Acquirer With Significant Scale
  - · Significant recruiting and acquisition success in high-growth and attractive IAB industry
  - Top-ten 2017 IAB industry rankings in client assets, revenues and financial advisors<sup>[2]</sup>
  - Total client assets CAGR of 34.0% and total IAB revenues CAGR of 32.7%<sup>(3)</sup>
- > Invested Substantial Capital and Resources Developing Next Stage Initiatives to Generate Incremental Growth

Opportunity

Capitalize on Scale & Execute **New Initiatives** 

- + Optimally Positioned to Benefit From Both Significant Short and Long-Term Upside
  - + Continue IAB Core Growth Leveraging Significant Scale
  - + Capture Significant Cash Sweep Revenue Upside
  - + Capitalize on Consolidation Opportunities Driven by Industry Disruption
  - + Augment Multiple Revenue Streams Via Synergistic Growth Strategy
  - + Expand Operating Leverage Through Defined Margin Improvement Initiatives
  - + Enhance Productivity Through Practice Management Program and Unified Technology Platform
- For the last twelve months ended March 31, 2018.
  Please see page 17 of this presentation for detailed information.
- Compound annual growth rates calculated from June 30, 2011 to March 31, 2018.

# Significant Growth Since Launching Core Growth Strategy



# Core Growth Strategy Launched by Acquiring Securities America ("SAI") in 2011(1)

	Pre-SAI Acquisition June 2011 <sup>(1)(2)</sup>	Current March 2018 <sup>(2)</sup>	Compound Annual Growth Rate <sup>(1)(2)</sup>
Financial and Operating Metrics (2)			
Total LTM Revenue (\$mm)	\$220	\$1,307	+ 30%
Total LTM EBITDA, as Adjusted (\$mm) (3)	\$8	\$69	+ 37%
IAB LTM Revenue (\$mm)	\$170	\$1,150	+ 33%
IAB LTM EBITDA, as Adjusted (\$mm) [3]	\$7	\$68	+ 40%
Recurring Revenue % of IAB Revenue	47%	79%	
Financial Advisors	~1,000	~4,300	+ 24%
Client Assets (\$bn)	\$23	\$166	+ 34%
Advisory Assets (\$bn)	\$4	\$74	+ 52%
FDIC Client Cash Balance (\$bn) (4)	S-	\$4	
Stock and Market Performance (5)			
Market Capitalization (\$mm)	\$251	\$688	+ 16%
S&P 500 Index	1,321	2,672	+ 11%
Dividend Yield	NA	1.2%	

Significant Runway Remains Ahead with Continued Core Growth, Rising Cash Sweep Revenue and New Initiatives

On August 17, 2011, Ladenburg Thalmann Financial Services Inc. announced its acquisition of Securities America Financial Corporation and its subsidiaries.

Data as of June 30, 2011 and March 31, 2018. Compound annual growth rates calculated from June 30, 2011 to March 31, 2018.

Please see the description of EBITDA, as adjusted, on page 2 and the Appendix of this presentation for a reconciliation of net income (loss) attributable to the Company to EBITDA, as adjusted.

Ladenburg infribated FDIC cash sweep program in 2015.

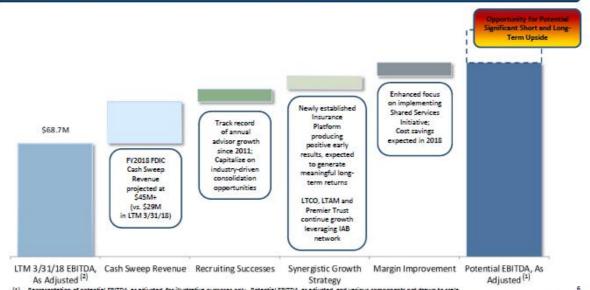
Current market capitalization, S&P 500 Index, dividend yield as of May 8, 2018. Compound annual growth rates under stock and market performance calculated from June 30, 2011 to May 8, 2018.

# Positioned for Transformational Growth Opportunity



- > Ladenburg Is Entering its Next Stage of Evolutionary Growth
  - · Enterprise-wide focus on leveraging significant scale and executing newly-deployed synergistic initiatives
  - · FDIC cash sweep revenue is currently growing significantly and is projected to continue over the foreseeable future
  - · Key initiatives are in early stages and are expected to meaningfully increase pre-tax earnings in the middle- to long-term

# Ladenburg's Diversified Model Positioned for Significant Opportunity to Drive Shareholder Value (1)

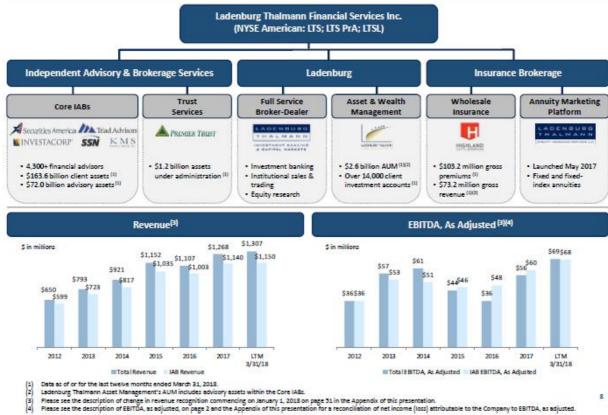


[1] Representation of potential EBITDA, as adjusted, for illustrative purposes only. Potential EBITDA, as adjusted, and various components not drawn to scale.
[2] Please see the description of EBITDA, as adjusted, on page 2 and the Appendix of this presentation for a reconciliation of net income (loss) attributable to the Company to EBITDA, as adjusted.

# **Business Overview**

# **Diversified Platform Generating Multiple Revenue Streams**





# **Leading National Platform of IAB Business Units**













- Acquired 2007
- ~ 500 Financial Advisors
- ~ \$15B Client Assets
- Miami, FL
- Acquired 2008
- ~ 620 Financial Advisors
- ~ \$26B Client Assets
- · Norcross, GA
- Acquired 2011
- ~2,500 Financial Advisors
- ~ \$89B Client Assets
- La Vista, NE
- Acquired 2014
- ~ 350 Financial Advisors • ~ \$18B Client Assets
- · Seattle, WA
- Acquired 2015
- ~ 350 Financial Advisors
- ~ \$16B Client Assets
- Knoxville, TN

# National Network of 4,300+ Financial Advisors (1)



# **Independently-Operated, Complementary Business Units**





- Asset and Wealth Management
- 6 Mutual Funds, 30 Model Portfolios and Robo-Advisor Offering
- Acquired 1995



# PREMIER TRUST

- Trust Services
- Advisor-Friendly Trust Administration
- Acquired 2010



- Wholesale Life Insurance Brokerage
  - One of Nation's Largest Life Insurance Distribution Companies
  - Acquired 2014



- Full-Service Investment Bank
- Leading Middle Market-Focused Firm
- Founded 1876 / Acquired 1995

#### LADENBURG FIXED INCOME

- Fixed Income Investing
- Corporate, Municipal and Sovereign Debt and Structured Products
- Acquired 2013



- · Fixed and Fixed-Index Annuity Platform
- Leverages Highland Capital Brokerage
- Launched May 2017





# Strong Growth and Favorable Dynamics Within IAB Industry



# Strong Growth in Financial Assets and Retail IRA Market



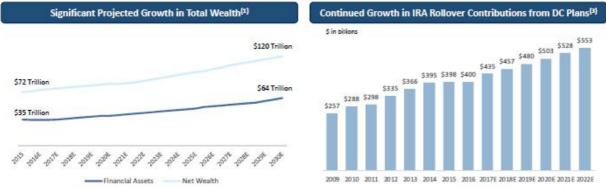
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#### Significant Projected Growth for Investable Financial Assets

- Domestic net wealth projected to rise to \$120 trillion by 2030 with investable financial assets accounting for \$64 trillion<sup>(1)</sup>
  - Growth in financial assets (over 4% CAGR) are projected to outpace growth in domestic net wealth (over 3% CAGR)
  - Potential industry opportunity of \$150 billion to \$240 billion in wealth management fees in 2030<sup>(2)</sup>

#### Baby Boomers Support Continued Growth in IRA Rollover Activity

- Baby Boomers project to be the wealthiest generation in the U.S. until at least 2030(1)
  - Baby Boomers currently control 70% of disposable income and will have over \$35 trillion in wealth in 2030(1)
  - As Baby Boomers enter retirement, many leave employer-sponsored retirement savings plans for the IRA market
- IRA rollover activity has consistently risen since 2009 and is projected to grow at a CAGR of over 5%3



- Source: Deloitte University Press The Future of Wealth in the United States, Mapping Trends in Generational Wealth."
   Source: Deloitte University Press The Future of Wealth in the United States, Mapping Trends in Generational Wealth." Estimated assuming 30% penetration of wealth management services, and feet ranging from 30 post or 35 ps.
   Source: The Ceruili Report U.S. Retirement Markets 2017. Compound annual growth rate calculation reflected from 2016 to 2022.

# Significant Market Opportunity Favoring IAB Model



# > Continuing Growth of Invested Assets at IAB/RIAs

- · Independent model serves as the growth engine within the retail investment market
  - Over the last five years, IAB/RIA channel asset growth (10.3%) has outpaced the total retail market (7.9%) and wirehouse channel (5.4%)

#### Market Share Trending Towards Independent Away from Wirehouse

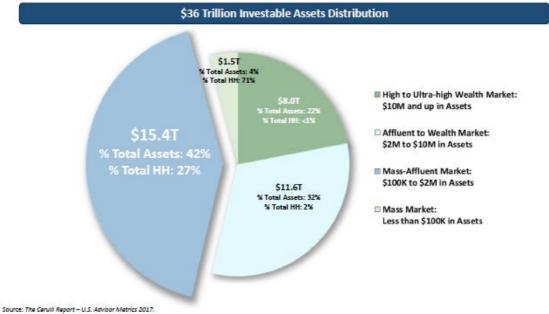
- · Financial advisors are embracing the attractive economic advantages
- · Conflict free platform preserves entrepreneurial culture
- · IAB/RIAs projected to capture market share away from Wirehouses through 2021



# Appealing Client Base with Significant Investable Assets



- > Mass-Affluent Investor Represents Ladenburg's Sweet Spot
  - · Profile: households with \$100,000 to \$2 million of investable assets
  - · While only representing 27% of American households, possesses 42% of retail wealth
  - · Wirehouses and regional firms typically focus on more upmarket clients

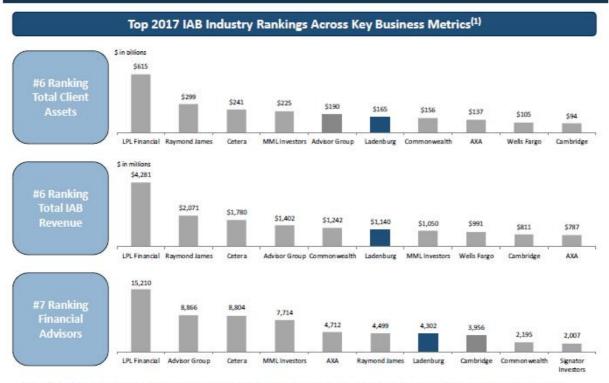


# Leading IAB Player with Significant Scale



# Leading Organization Within the IAB Industry





<sup>(1)</sup> As adjusted by the Company. Based on management's assessment, the rankings exclude firms such as certain insurance companies and brokerage firms that management believes do not fit under the traditional independent advisory and brokerage model, including Ameriprise Financial Services, Lincoln Financial Network, Northwestern Mutual and MetLife Securities. Ladenburg data for 2017 obtained from publicly filed SEC data, and the remainder based on 2017 data from investment News and SEC filings.

# **High-Powered Client Asset Gathering Platform**



Amassed a Sizable Asset Base Through Aggressive Organic Growth, Recruiting and Acquisitions



Enterprise-wide Focus on Advisory Assets Has Generated Rise in Recurring Revenue<sup>(1)</sup>



- Includes client assets and advisory assets in Ladenburg Thalmann 8. Co., Ladenburg Thalmann Asset Management and Premier Trust.

  Please see the description of change in revenue recognition commencing on January 1, 2018 on page 51 in the Appendix of this presentation.

  Recurring revenues includes advisory fees earned on advisory assets under management, trailing commissions, cash sweep revenues and certain

# **Favorably Positioned to Capitalize on Industry Dynamics**



- Prepared for Industry Shifts Driven by Department of Labor ("DOL") and Securities Exchange Commission ("SEC")
  - . Formed a task force in 2015 to initiate transition to a fiduciary model in response to the DOL
    - Comprised of over 150 employees and led by eight enterprise executives
    - Investment of approximately \$12.5 million(1) and over 85,000 hours addressing compliance with new standards
  - · Task force transitioning focus to SEC's "best interest" standard
- Active Measures Taken Since Formation of Task Force

Product Sponsors

- · Eliminated or mitigated conflicts of interest as needed
- Restructured advisory mutual fund products to reduce costs to investors
- · Engagement to restructure commission products as needed

Financial Advisors

- Extensive training capability (provided over 12,000 hours across ~4,000 advisors for DOL Fiduciary Rule)
- Focused "Next Level" coaching program to better articulate value proposition
- Roadshows and study groups to support peer collaboration among advisors

Technology

- Continued investment and evaluation of vendors providing technology solutions that address SEC's best interest standard
- · Launched new innovation capability maximizing growth in evolving regulatory environment
- > Leverage Scale and Prepared Platform to Capitalize on Additional Consolidation Opportunities
  - Smaller broker-dealers expected to be disproportionally impacted by increasing compliance costs and maintaining competitive level of services and resources to their advisors

Ladenburg's Scale and Adaptability in Evolving Regulatory Climate Are Appealing to Smaller Broker-Dealers Seeking an Exit Strategy

(1) Primarily consists of estimated time spent by salaried employees.

# Ladenburg Advantage Powers Both Core and Synergistic Growth Strategies



# Ladenburg Advantage Captures Benefit of Full Capabilities



- The Ladenburg Advantage is LTS' Key Distinguishing Feature in the IAB Industry
- Combines Core Competencies
  - LTS Senior Management





 The Ladenburg Advantage Provides LTS Financial Advisors with Additional Tools and Resources to Enhance Practices



"We Want Our Advisors to Have the Ability to Coordinate a Team of Experts So They Can Help Every Single Client Relationship"

# Core Growth Strategy Focused on Recruiting & Acquisitions

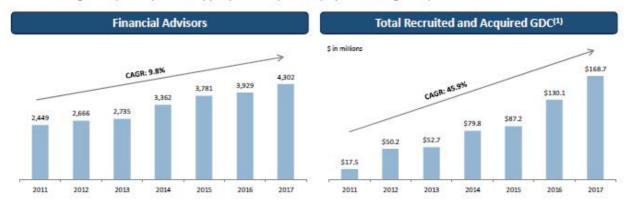


#### > Financial Advisors are Attracted to Ladenburg's Unique Benefits

- · Network model flexibility preserving each firm's unique culture and strengths
- · Sharing of intellectual capital promoting best practices
- Expansion of product offering via the Ladenburg Advantage

#### Results in Superior Recruiting and Acquisition Track Record

- · LTS successfully executes its recruiting strategy while certain competitors contend with recent recruiting challenges
- · Prospects attracted to Ladenburg's long-term strategic commitment to the IAB model and industry
  - Executive management team has strong financial services expertise and history in the retail model
  - Long-term operator preferred by prospects over private equity firms looking for a quick return



(1) Represented as trailing 12 months of gross dealer concessions ("GDC") as reported by financial advisors to Ladenburg upon acquisition.

# Successful Integration of Strategic Acquisitions



# > Key Independent Broker-Dealer Acquisitions Have Led to Transformational Growth

Acquisition Target	Year	Financial Advisors(1)	Client Assets <sup>[1]</sup>
Securities America	2011	~1,700	\$50B
KMS	2014	~300	\$14B
SSN	2015	~400	\$14B
	TOTAL	~2,400	\$788

#### Successful Tuck-In Strategy Operated From Proven Securities America Platform

- · Securities America has developed strong expertise in transitioning large groups of financial advisors
- · Cross departmental team of 25 people focused on effective group transitions

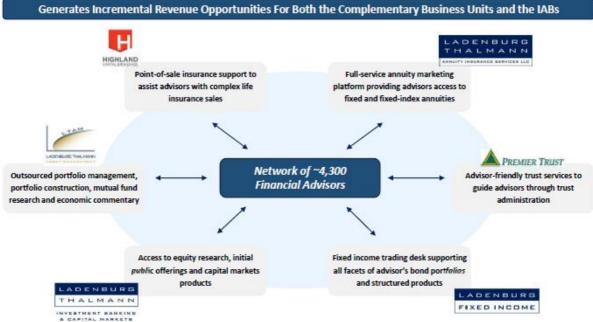
Broker-Dealer	Type (2)	Year	Financial Advisors(1)	Client Assets <sup>[1]</sup>
Brecek & Young (3)	Acquisition	2008	257	\$4.88
ePlanning (3)	Recruiting	2009	40	\$320M
Equitas America (3)	Recruiting	2010	14	\$200M
Investors Security	Acquisition	2012	123	\$1.18
Eagle One Investments	Recruiting	2012	32	\$370M
Dalton Strategic	Acquisition	2014	58	\$920M
Sunset Financial	Acquisition	2014	211	\$2.5B
Fintegra	Recruiting	2015	56	\$900M
Wall Street Financial	Acquisition	2016	67	\$2.38
Foothill Securities	Acquisition	2016	130	\$5.2B
		TOTAL	988	\$18.5B

Data as reported by target / financial advisors to Ladenburg upon acquisition.
 Acquisitions include equity acquisitions and asset purchases.
 Transaction completed prior to Ladenburg's acquisition of Securities America.

# Synergistic Growth Strategy Augments Multiple Revenue Lines



> Newly Implemented Initiatives with Complementary Business Units Tailored to Capitalize on Ladenburg's Vast IAB Network of Financial Advisors



# **Leading Middle-Market Focused Investment Bank**





- > Acquired Ladenburg Thalmann & Co. ("LTCO") in 1995
  - Founded 1876 and NYSE Member Firm Since 1879
- Full-Service Investment Banking and Capital Markets
  - Extensive capabilities across equity, debt, M&A and restructuring
  - Since 2015, participated in approximately 290 public and private offerings, representing gross proceeds of \$26.3 billion<sup>(1)</sup>

#### **Investment Banking**

- 16 investment bankers, including nine Managing Directors who average over 20 years of investment banking experience
- Deep sector expertise across four core industry verticals
- Yield-oriented equities (BDCs, REITs, MLPs)
  - Healthcare and life sciences
  - Energy, power and infrastructure
  - Telecom, media and technology

- In-depth research on companies and industries to retail
- 11 senior equity research analysts
- Research coverage of 170+ companies across four core

#### **Capital Raising**

Registered Directs

Follow-Ons

- M&A
  - LBOs and MBOs

Advisory

- Going-Private
- At-the-Market Divestitures
- PIPEs Restructuring Private Placements Fairness Opinions
- Fixed Income
- SPACS

#### Value-Added Services

- Strategic Advice (Sales Strategy & Business Development)
- Proxy Defense
- Non-deal Roadshows
- Market Penetration
- & Pricing Analyses
- Financial Modeling

#### **Equity Research**

- and institutional clients globally

#### Institutional Sales and Trading

Solvency Opinions

- . 35 institutional equity sales & trading professionals
- · Relationships with over 1,000 institutional accounts both in the U.S. and internationally
- Active market-maker in select securities on NASDAQ

(1) Transaction data from January 1, 2015 through March 31, 2018.

# Offer Attractive Transactions to Robust Distribution Platform





- > Multi-Channel Distribution Platform Including IAB's 4,300+ Retail Financial Advisors
  - · Only Ladenburg and Raymond James capable of offering its own Investment Banking and Research Products to its IAB networks
  - Ladenburg Investment Banking's expertise in yield-oriented companies provides attractive investment opportunities for the retail investment community

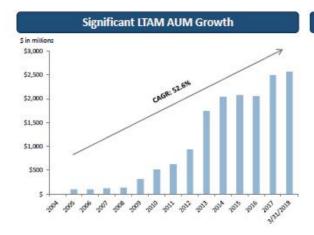


# Leverage Internal Asset Manager's HNW Service Model





- Acquired Ladenburg Thalmann Asset Management ("LTAM") in 1995
  - · SEC Registered Investment Advisor (www.ltam.com)
- Internal Asset Manager Servicing the Ladenburg IAB Network
  - . Approximately \$2.6 billion in AUM with accounts ranging from \$10,000 to \$60 million
  - · Expertise in market analysis, due diligence, fund selection, asset allocation and diversification strategies
  - · Created six mutual funds and 30 model portfolios
  - Unlike with other third-party asset managers, LTS financial advisors have a direct relationship with LTAM's portfolio management team
  - . Delivers high-net worth service model for LTS IAB network's mass affluent customer
    - LTS financial advisors able to move upstream and capture larger accounts by leveraging LTAM's track record



#### LTAM Brand Recognition

- Philip Blancato (President and CEO of LTAM) has over 27 years of experience in the financial services industry
  - Frequently engages in media appearances, quoted in publications and speaks at industry conferences



# Innovative Product Offering and Direct Investment Guidance



www.ltam.com



www.ladenburgfunds.com www.ltafx.com www.symbil.com

#### LTAM Generates Management Fee Income From Innovative Investment Products

#### 6 Ladenburg Mutual Funds

- 5 asset allocation funds & 1 alternative strategies fund
- One of the few IAB asset managers that construct and offer mutual funds

#### 30 Model Portfolios

- 5 ETF models
- 5 "Ladenburg / American Funds" models (launched August 2016)
- Others include mutual fund, tax sensitive, specialty & tactical models
- Seasoned portfolio manager with strong performance on most popular ETF model<sup>(1)</sup>
- Strong relationship with American Funds (top-3 mutual fund family)
- · Opportunity to create portfolios with other premier asset managers

#### \$ymbil® - Digital Robo-Advisor Investment Platform Launched in 2016

- Created for advisors to transition management of smaller accounts
- · Opportunity to expand offering to millennials
- Simpler asset rollover process for end investor compared to processes of popular robo-advisors



#### Trusted Resource for Free, Unbiased Investment Guidance

#### Ladenburg Investment Research ("LIR")

- LTAM investment guidance resulting from proprietary selection methodology
- · Top-rated mutual funds list (159 funds and 44 ETFs across 39 categories)
- · Asset allocation portfolios for conservative, moderate and aggressive clients
- · Research and commentaries from LTAM and strategic mutual fund partners
- [1] LTAM's ETF Growth and income Model's aggregate 10-year performance from April 1, 2008 through March 31, 2018 ranks within the top 26% of the 74 asset managers in its risk category offered on Envestnet, an industry leading provider of portfolio management solutions.

# Leverage Well-Positioned Trust Company for Trust Services



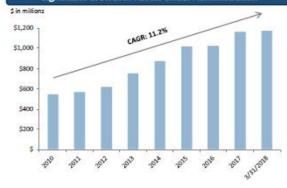
A PREMIER TRUST

Acquired Premier Trust in 2010

#### Premier Trust is a Leading Nevada-Chartered Trust Company

- Formed in 2001 to provide "advisor-friendly" trust administration services
  - Cooperative relationship with financial advisors as services do not include investment management, tax or legal advice
  - Provides trust administration services to support all aspects of financial and estate planning, including asset protection
- · As a trustee, Premier Trust provides access to Nevada's trust-friendly laws for clients nationwide
  - Over 65% of trusts administered by Premier Trust include beneficiaries that reside outside of Nevada
- Average trust size of \$750,000 \$1.0 million
- · Approximately \$1.2 billion of assets under administration

#### Significant Growth in Assets Under Administration



#### **Nevada's Trust-Friendly Benefits**

- Nevada Top-Rated Asset Protection Laws
- Nevada Trust Can Last 365 Years
- No Nevada Income Tax on Trust Income When Trustee is Located in Nevada
- Favorable "Decanting" Statute (Ability to Modify an Irrevocable Trust)
- Nevada Reciprocity Bill
  - Ability to solicit business in certain other states, including states with strong LTS IAB representation

# Attract and Retain Assets for Multiple Generations





# Ladenburg's Trust Services Initiative

· Ladenburg acquired Premier Trust to enable its advisors to expand their product offering and preserve AUM

Preservation of AUM

- · 80-95% of accounts leave the incumbent advisor upon death if there is a friend, family member, or bank listed as successor trustee(1)
- · Address risk of transfer of assets upon death by instilling Premier Trust as successor trustee resulting in LTS financial advisors managing assets into the next generation

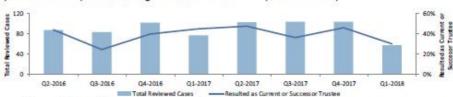
Growth Opportunity

- Revenue from LTS IAB network has increased from 2011 - 2017 at a CAGR of 115%
- · Significant runway for growth with only 6% of Premier Trust revenue derived from LTS IAB network





- · Provide incentivized pricing for LTS IAB clients
- Launched trust review program in 2016 within LTS IAB network seeking conversion as trustee (current business) or establishing role as successor trustee (future business)



- (1) Sources: Investment Management Consultants Association, "Engaging and Retaining Families" by Diane Doolin, Vic Preisser and Roy Williams. Trusts and Estates, "The Future of Estate Planning" by Vic Preisser and Roy Williams.

  (2) Based on number of new trust accounts for which Premier Trust became trustee in 2017.

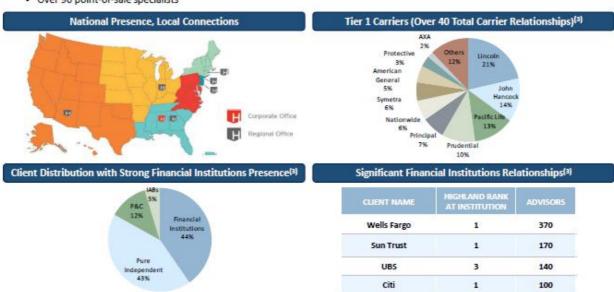
# Expand Insurance Offering Via Highland's Nationwide Practice





# > Acquired Highland Capital Brokerage ("Highland") in 2014

- > Highland is One of the Nation's Largest Life Insurance Distribution Companies
  - · Partners with financial advisors by leveraging core competencies of life insurance, annuities and long-term care
  - Generated \$103.2 million of premiums and \$73.2 million of gross revenue<sup>(1)(2)</sup>
  - Over 90 point-of-sale specialists



- encing on January 1, 2018 on page 51 in the Appendix of this presentation.

Based on premiums sold in the fiscal year ended December 31, 2017.

## **Continue Significant Growth in Insurance Product Sales**





## Ladenburg's Insurance Brokerage Initiative

- · Ladenburg acquired Highland in August 2014 to support its advisors with a proven insurance distribution affiliate
  - Most IABs rely on external brokerage general agencies, resulting in limited flow of information and production lags
  - Ladenburg IABs and Highland work collaboratively resulting in better support for advisors

## Growth Opportunity

- · Step 1: Enhance focus on Highland penetration with LTS advisors that have existing insurance business
- . Step 2: Generate new sales opportunities with financial advisors that never sold insurance products

## Path to Production

- · Position as preferred insurance provider for LTS IABs
- · Provide incentive credits to financial advisors
- Primary presence at LTS IAB conferences as insurance broker

Leverage Ramp-Up Track Record

- Highland demonstrated strong growth in premiums within short period with LTS financial advisors
   2015: \$0, 2016: \$1.2 million, LTM 3/31/18: \$1.6 million
- · Recent premium ramp-up examples (with current #1 ranking) resulting from targeted approach



## Capitalize on Strength of Fixed and Fixed-Index Annuities





- Launched Ladenburg Thalmann Annuity Insurance Services LLC (LTAIS) in May 2017
  - · Full-service annuity platform focused on fixed and fixed-index annuities

## Industry Sales Strength of Fixed and Fixed-Index Annuity Products

- Variable annuity sales decreased for the sixth consecutive year in 2017<sup>(1)</sup>
- Fixed annuity sales consistently increased from 2012 2016 and exceeded \$100 billion annually from 2015 2017<sup>(1)</sup>
- Fixed-index annuity sales achieved record sales for nine consecutive years from 2008 2016<sup>(1)</sup>

## Annuities Remain a Vital Source of Retirement Security

- . Other than pensions, annuities are the only products that create a guaranteed lifetime income
  - Annuities with life-payouts provide a flow of income to protect against longevity risk
  - 29% of middle and upper-income retirees receive income from annuities, of which 67% receive income guaranteed for life[2]
- . Unique investment product providing principal protection similar to a CD, with higher guaranteed interest rates



Source: LIMRA U.S. Individual Annuity Yearbook and First Quarter 2018 Industry Briefing. Fixed annuity sales includes Fixed-index annuity sales as represented in chart.
 Source: 2016 Consumer Survey, LIMRA Secure Retirement Institute, 2016. Based on individuals who have been retired for at least a year, aged 35 to 75, and with \$33,000 or more in household income.

# **Enhance Profitability on Fixed and Fixed-Index Annuities**





## Formation of LTAIS Capitalizes on Evolving Regulatory Landscape

- · DOL regulations raising investment advice standards for annuities favors channels with robust compliance platforms
- IABs provide platform for financial advisors to participate in fixed annuity sales growth while mitigating risk



> Compelling Economic Opportunity

Increased Profitability

- Formation of In-House FMO Increases Scale and Improves Profitability
  - In-house product support team provides exclusive advisor servicing and enhances productivity
  - Increased scale allows LTS to grow revenue via direct contracts with fixed annuity carriers

Annuity Sales Growth Opportunity

### Baseline Growth

- LTS financial advisors generated over \$600 million of annuity sales in 2017 with third-parties
- Projecting 5%+ sales growth on LTAIS annuity product mix through 2018 based on industry estimates(2)
- Incremental Growth
  - Other FMOs may fail to qualify as a Financial Institution under the DOL Fiduciary Rule, potentially eliminating significant competition for qualified fixed-index business
  - Opportunity for growth with only ~30% of LTS financial advisors selling fixed annuities in 2017

1) Source: LIMRA U.S. Individual Annuity Yearbook Projections based on UMRA estimates.

# Summary: Goals of Synergistic Growth Strategy







 Grow AUM to Over \$5.0 Billion From \$2.6 Billion



Grow Yield-Oriented Companies'
 Financings Leveraging IAB Distribution



## PREMIER TRUST

 Target Increase in IAB Penetration to 15-20% from 6%



 Target Majority of Structured Products and Fixed Income Trades Toward LFIX<sup>(1)</sup>



- Grow Annual Organic Brokerage Premiums 3-5%
- Target Significant IAB Penetration



- Grow Overall LTS Annual Premiums ~5%
- Target Majority of Fixed and Fixed-Index Annuity Activity Towards LTAIS

Combined Benefits of Synergistic Growth Strategy Drive Short- and Long-Term Upside

(1) Ladenburg Fixed Income ("LFIX").

# Rising Cash Sweep Revenue Powers Significant Potential Earnings Upside



# Optimized Cash Sweep Program Drives Profitability



## Initiated Enterprise-Wide FDIC Cash Sweep Program in Middle of 2015

- Recently Launched Program Greatly Enhances Incremental Revenue Stream
  - · Generates net interest margin ("NIM") from large pool of customer deposits
- Optimized Program Designed to Stabilize NIM Over Wide Range of Interest Rates
  - · Hedge profile utilizing mix of floating and fixed rate investments
    - Floating indexed to overnight funding source, typically fed funds effective ("FFE") rate
    - Fixed indexed to term funding source, typically U.S. dollar interest rate swap rates ("Swaps")
  - · Seeks to capture immediate upside in rising interest environment via floating, and to limit downside risk via fixed term deposits
- 100% of NIM on FDIC Cash Sweep Program Reflected in Pre-tax Earnings and EBITDA, as Adjusted
- > Launch of Program Captures Start of Rising Interest Rate Environment

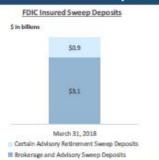


(1) Includes incremental cash sweep revenue beginning in mid-May 2017 from additional revenue-generating FDIC insured sweep deposits via completion of additional cash sweep agreement.

# Rising Interest Rates and Cash Balances Fuel Earnings



## **Expansion of Revenue-Generating FDIC Insured Sweep Deposits**



- 2018: Full year benefit of incremental cash balances in mid-2017 and early-2018
  - May 2017: Completed additional cash sweep agreement with second partner clearing firm
  - January 2018: Began earning cash sweep revenue on certain advisory retirement accounts' FDIC insured sweep deposits(2)
    - As of March 31, 2018, LTS FDIC insured sweep deposits in certain advisory retirement accounts represented \$0.9 billion
  - March 31, 2018: \$4.0 billion of revenue-generating FDIC insured sweep deposits

Projecting 2018 FDIC Cash Sweep Revenue of \$45+ Million(1)

## Rising Interest Rates Power Significant Earnings Upside





Potential Cash Sweep Revenue at Various Fed Funds Effective Rate (3)

Future levels of FDIC cash sweep revenue are dependent upon changes in prevailing interest rates and asset levels.

Cash sweep revenue for certain advisory retirement accounts structured as fee per account indexed to Fed Funds Target Range. For illustrative purposes only. Based on March 31, 2018 cash balance of \$4.0 billion in revenue-generating FDIC insured sweep deposits.

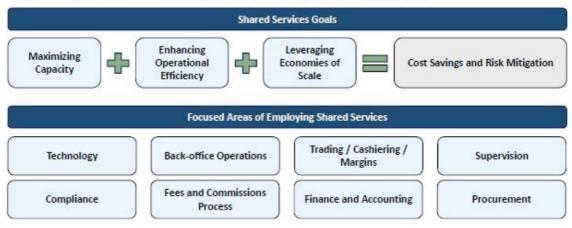
# Operating Leverage Focus to Create Significant Cost Savings



# **Diligent Process Identifying Cost Saving Opportunities**



- > Enterprise-wide Focus on Shared Services
  - · Established a Margin Improvement Taskforce to review structure, processing statistics, capacity and costs
  - · Consistent operational reviews across all five IABs capable through the unified technology platform



- > Formal Review Process Has Generated Defined Margin Improvement Plan
  - Margin Improvement Taskforce focused on enhanced cost savings in 2018
  - Continued cost discipline and greater adoption of shared services expected to further drive operating leverage

# "Best of Breed" Practice Management



# **Industry Recognized Practice Management Program**



## Ladenburg Leverages Securities America's Multi-Faceted Practice Management Offering

Individual Coaching & Consulting

Diagnostic Engagement Offering

 Holistic, In-Depth Assessment

- Improve Workflow, Optimize Tech
- Analyze Value & Future Revenue
- Business Diagnostic
   Technology & Efficiency Diagnostic
- Revenue & Opportunity Diagnostic

Group Coaching

### "Next-Level" Coaching Program

Advisor Seeks:

**Program Delivers:** 

- Two live workshops and nine months of bi-weekly 1-on-1 coaching
- 30+ Proven "Must-Do" Tactics Supported by Immersive Coaching
- Peer Learning and Networking Opportunities



Multi-Media Coaching

## **Brand Development**

- Online video series
- Online tools, checklists, branding resources to help implement essential branding tactics
- One-on-one coaching to help advisors put into action the presented branding best practices

## Associate Advisor Coaching Program (for Advisors hiring and training Associate Advisors)

- Strategy, structure and roles
- · Sourcing and hiring
- · Model incentive plans and compensation data
- · Associate Advisor training and coaching program
- · Turnkey marketing, referral and book-building tools

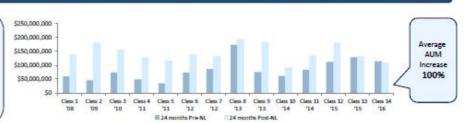
# Significant Yields from Next Level Coaching Program



## Financial Advisors Demonstrate Improvement Post Next Level Coaching Program

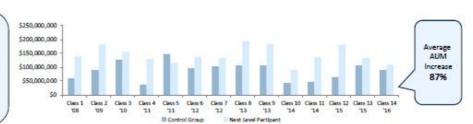
## AUM

24 Months of Assets Gathered Before and After Next Level



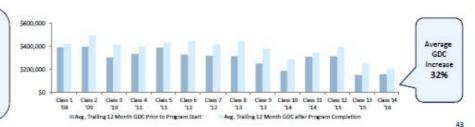
### AUM

24 Months of Assets Gathered by Control Group Versus Next Level Advisors



## GDC

Trailing 12 Months of GDC Before and After Next Level



# Industry Leading Technology Platform



# **Cutting-Edge Technology Solutions Attractive to Advisors**



- > Ladenburg Leverages Securities America's Innovative Technology Solutions for its Financial Advisors
  - Invests approximately \$15 million annually in information technology<sup>(1)</sup>
  - · Technology group comprised of 95 professionals

## Unified Technology Platform Enhances Productivity and Strengthens Supervision

- All five IABs expected to be on new, unified technology platform by Q4-2018 (currently 4 out of 5 on platform)
- Standardized for risk mitigation and increased collaboration among IABs

## **Proprietary Technology Solutions**

## User-Friendly Advisor Website

- · Provides practice management content focused on supporting growth of advisor's business
- Capitalize on Internet economies pushing down network costs while enabling rapid system enhancements
- Committed to open architecture to leverage new technology expediently to support scalability and security

### Enterprise Platform Workstation

- · Fully-integrated online workstation for day-to-day business activity (manage accounts, place trades, create proposals, etc.)
  - Paperless System via The Vault cost-effective, regulatory compliant image storage
  - Mobile Access full flexibility to conduct business from iPad, Android tablet or other mobile devices
  - Customization rich dashboard with over 30 widgets fully customizable to advisor's preferences
- (1) Average information technology spending for years ended December 31, 2013 through 2017.





# Technology with Diligent Focus on Compliance and Security



- > Implementing Consistent Technology Practices Across the Enterprise
  - · Cyber security and risk policies standardized throughout all entities

## Stronger Risk Mitigation Through Standardization and Consolidation

Standardization

Initialization - New Account Opening Process

Follow-on Activity - Subsequent Transactions

Inflow / Outflow Activity
(Journaling Process, ACH, Check Disbursement)

- Implement highest standards of information gathering
  - Results in certain IABs expanding data collected
- Enhance pre and post-trade surveillance, electronic blotters and client report review

Concolidation

Compliance and Supervision Systems

Cyber Security Vendors

Data Center Sites

Network, Hardware and Software Agreements

 Real-time reviews ensuring platform-wide compliance of standardized policies

 Platform-wide security active monitoring (i.e. penetration testing, email phishing, etc.)

- Approximately 25% estimated savings on data center costs via reduced resources
- · Improved availability and support systems
- Enhanced negotiating power leveraging enterprise scale

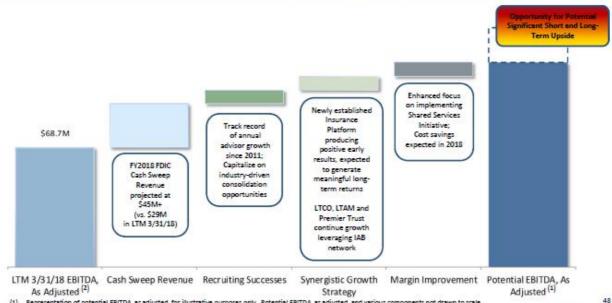
# Conclusion

# Positioned for Transformational Growth Opportunity



- > Ladenburg Is Entering its Next Stage of Evolutionary Growth
  - · Enterprise-wide focus on leveraging significant scale and executing newly-deployed synergistic initiatives
  - · FDIC cash sweep revenue is currently growing significantly and is projected to continue over the foreseeable future
  - . Key initiatives are in early stages and are expected to meaningfully increase pre-tax earnings in the middle- to long-term

## Ladenburg's Diversified Model Positioned for Significant Opportunity to Drive Shareholder Value (1)



[1] Representation of potential EBITDA, as adjusted, for illustrative purposes only. Potential EBITDA as adjusted, and various components not drawn to scale.
[2] Please see the description of EBITDA, as adjusted, on page 2 and the Appendix of this presentation for a reconciliation of net income (loss) attributable to the Company to EBITDA, as adjusted.





# **Appendix**

## Impact of New Accounting Standards



- Critical Accounting Policies: Revenue from Contracts with Customers (1)
  - On January 1, 2018, we adopted Accounting Standards Update ("ASU") 2014-09 and all related amendments ("ASC 606") issued by the Financial Accounting Standards Board ("FASB")
    - Amounts in prior year periods have not been restated
  - ASC 606 impact on independent advisory and brokerage services segment
    - We no longer recognize revenue on a gross basis where the clients' assets are held at a Hybrid RIA, which has primary client fiduciary duty under the Investment Advisors Act
    - As of January 1, 2018, we began recognizing the associated advisory revenues on a net basis (after deducting the advisor's compensation)
    - As a result, reported advisory revenue is materially lower in 2018 as compared to the prior year period and may continue to be lower in future periods compared to the prior year periods
  - · ASC 606 impact on insurance brokerage segment
    - Historically, commissions on insurance policies were recognized on a gross or net basis based on how commissions were received from the insurance carrier
    - As of January 1, 2018, we began recognizing all insurance commission revenue on a gross basis, regardless of payment method by the carrier
    - As a result, reported insurance commission revenue is materially higher in 2018 as compared to the prior year period and may continue to be higher in future periods compared to the prior year periods

	Three Months Ended March 31, 2018											
Consolidated Statement of Operations			Wit	hout Adoption								
(5 in thousands, except per share data)	A	is Reported		of ASC 606		Impact						
Revenues:			80		705	may 55						
Commissions	5	163,286	\$	146,088	\$	17,248						
Advisory fees		114,383		163,927		(49,544						
Investment banking		15,490		15,146		1,344						
Principal transactions		167		193		(26						
Interest and dividends		787		781		6						
Service fees		24,902		24,902		-						
Other income		9,369		9,463		(94						
Total revenues		329,384		360,450		(31,066						
Expenses:												
Commissions and fees		231,311		263,822		(32,511						
Compensation and benefits		47,249		47,486		(237						
Non-cash compensation		1,494		1,494								
Brokerage, communication and clearance fees		5,319		5,071		248						
Rent and occupancy, net of sublease revenue		2,493		2,493		100						
Professional serviecs		5,018		4,636		382						
Interest		1,866		1,866								
Depreciation and amortization		5,809		7,123		(1,314						
Acquisition-related expenses		913		913		1000						
Amortization of retention and forgivable loans		76		3,156		(3,080						
Amortization of contract acquisition costs		2,210		-		2,210						
Other		17,929		18,071		(142						
Total expenses	8	321,687	3	356,131		(34,444						
Income before item shown below		7,697		4,319		3,378						
Change in fair value of contingent consideration	22	(61)		(61)		-						
Income before income taxes		7,636		4,258		3,378						
Income tax expense		2,172		521		1,651						
Net income		5,464		3,737		1,727						
Net income attributable to noncontrolling interest	10	1		1								
Net income attributable to the Company	\$	5,463	\$	3,736	\$	1,727						
Dividends declared on preferred stock		(8,508)	1	(8,508)								
Net loss available to common shareholders	\$	(3,045)	\$	(4,772)	5	1,727						
Net loss per common share available to common												
shareholders (basic)	\$	(0.02)	5	(0.02)	5	+						
Net loss per common share available to common	7	55,510		100,000	and a							
shareholders (diluted)	\$	(0.02)	\$	(0.02)	s	-						
Weighted average common shares used in		1,110										
computation of per share data:												
Basic		195,898,794		195,898,794								
Diluted		195,898,794		195.898,794								

<sup>[1]</sup> For additional information and disclosure please see "Note 2. Revenue from Contracts with Customers" in the Company's Form 10-Q for the three months ended March 31, 2018.

# Company Reconciliation of Net Income (Loss) to EBITDA, As Adjusted



- · EBITDA, as adjusted, is a non-GAAP measure. Please see a description of EBITDA, as adjusted, on page 2 of this presentation for additional information
- · Set forth below is a reconciliation from Ladenburg's net income (loss) to EBITDA, as adjusted, for the periods presented

Ladenburg Thalmann Financial Services Inc. Reconciliation	Last Twelve Months Ended					Fiscal Year Ended December 31,											
(\$ in millions)	Mar	31, 201	8 June	30, 2011		2017		2016	I	2015		2014		2013	T	2012	2011
Net Income (Loss) Attributable to the Company	\$	16.8	\$	(3.7)	\$	7.7	\$	(22.3)	\$	(11.2)	\$	33.4	\$	(0.5)	\$	(16.4)	\$ 3.9
Interest Income		(0.8)		(0.0)		(0.5)		(0.7)		(0.3)		(0.2)		(0.2)		(0.2)	(0.1)
Change in Fair Value of Contingent Consideration		0.2		-		(0.0)		0.2		(0.1)		(0.0)		0.1		(7.1)	-
Loss on Extinguishment of Debt		-								0.3		0.5		4.5		-	
Interest Expense		4.1		3.0		2.7		4.3		5.2		7.0		15.4		24.5	6.5
Income Tax Expense (Benefit)		(3.5)		1.1		(6.5)		10.0		(0.5)		(23.3)		2.9		1.5	(16.2)
Depreciation And Amortization		27.2		3.7		28.8		28.3		27.1		18.4		15.3		16.1	5.6
Non-Cash Compensation Expense		5.6		4.2		5.5		5.3		8.8		10.5		6.8		4.7	4.0
Amortization Of Retention And Forgivable Loans		5.9				7.4		5.5		9.2		11.0		11.5		11.7	1.6
Amortization of Contract Acquisition Costs		2.2										,					-
Financial Advisor Recruiting Expense		4.9		100		5.7		1.9		2.4		1.5		1.2		1.0	-
Acquisition Related Expenses		4.2		(0.2)		3.5		1.4		0.9		2.3		-		-	3.0
Other		1.8	ш	100	l	1.7	(I)	1.9	10	2.2	1)						
EBITDA, As Adjusted	\$	68.7	\$	8.1	\$	56.0	\$	35.8	\$	44.0	\$	61.2	\$	57.2	\$	35.8	\$ 8.4

Includes severance of \$0.6 million, compensation expense that may be paid in stock of \$0.6 million and excise and franchise tax expense of \$0.6 million for the last twelve months ended March 31, 2017. Includes severance of \$0.5 million, compensation expense that may be paid in stock of \$0.6 million and excise and franchise tax expense of \$0.6 million for the fiscal year ended December 31, 2017. Includes severance of \$0.8 million, excise and franchise tax expense of \$0.5 million and compensation expense that may be paid in stock of \$0.6 million for the fiscal year ended December 31, 2016. Includes loss on write-off or freceivable from subtrainent of \$0.9 million, compensation expense that may be paid in stock of \$0.5 million, rent expense due to default by subtrainent of \$0.5 million and excise and franchise tax expense of \$0.3 million for the fiscal year ended December 31, 2015.

# IAB Segment Reconciliation of Net Income (Loss) to EBITDA, As Adjusted



- · EBITDA, as adjusted, is a non-GAAP measure. Please see a description of EBITDA, as adjusted, on page 2 of this presentation for additional information
- . Set forth below is a reconciliation from Ladenburg's IAB segment net income (loss) to EBITDA, as adjusted, for the periods

IAB Segment Reconciliation	Last Twelve Months Ended					Fiscal Year Ended December 31,											
(\$ in millions)	Mar	31, 201	Jun	e 30, 2011		2017		2016		2015		2014		2013	I	2012	2011
Net Income (Loss) Attributable to the IAB Segment	\$	7.7	\$	1.6	5	1.3	\$	1.0	\$	(1.9)	\$	2.3	\$	(6.9)	\$	(11.0)	\$ (0.5)
Interest Income		(0.5)		0.0	1	(0.4)		(0.6)		(0.2)		(0.2)		(0.2)		(0.2)	(0.1)
Change in Fair Value of Contingent Consideration		0.0				(0.2)		0.0		(0.1)		(0.0)		0.1		(7.1)	
Loss on Extinguishment of Debt				-		-				0.2		0.5		4.3		-	
nterest Expense		1.2		0.0		1.2		2.8		3.5		5.5		12.5		19.8	3.2
ncome Tax Expense (Benefit)		19.3		2.1		18.6		14.1		9.7		8.3		11.8		5.0	2.3
Depreciation And Amortization		21.5		2.4		21.5		20.4		19.4		15.0		14.5		15.2	4.6
Non-Cash Compensation Expense		1.1		0.9		1.0		1.0		3.8		6.8		3.7		1.6	1.1
Amortization Of Retention And Forgivable Loans		5.9		12.7		7.4		5.5		9.2		11.0		11.5		11.7	1.6
Amortization of Contract Acquisition Costs		2.2										-					
Financial Advisor Recruiting Expense		5.0		100		5.4		1.9		2.1		1.5		1.2		1.0	1+1
Acquisition Related Expenses		4.2		(0.2)		3.5		1.4		0.4		-					-
Other		0.6	1)			0.6	(II)	0.5	0	0.2	0	-		-		(4)	1+1
EBITDA, As Adjusted	\$	68.0	5	6.9	\$	59.8	Ś	48.0	5	46.5	\$	50.6	\$	52.5	\$	35.9	\$ 12.2

<sup>(1)</sup> Includes excise and franchise tax expense of \$0.6 million for the last twelve months ended March 31, 2018.
(2) Includes excise and franchise tax expense of \$0.6 million for the fiscal year ended December 31, 2017.
(3) Includes excise and franchise tax expense of \$0.4 million for the fiscal year ended December 31, 2016.
(4) Includes excise and franchise tax expense of \$0.2 million for the fiscal year ended December 31, 2015.