UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-O

| FORM 10- | ·Q |
|--|---|
| X Quarterly Report Pursuant to Section 13 or 15(d) of the S | Securities Exchange Act of 1934 |
| For the quarterly period ended | I June 30, 2010 |
| or | |
| " Transition Report Pursuant to Section 13 or 15(d) of the | Securities Exchange Act of 1934 |
| For the transition period from _ | to |
| Commission File Number | er: 0-261 |
| Alico, In | nc. |
| (Exact name of registrant as speci | fied in its charter) |
| Florida (State or other jurisdiction of incorporation or organization) | 59-0906081 (I.R.S. Employer Identification No.) |
| P.O. Box 338, LaBelle, FL (Address of principal executive offices) | 33975 (Zip Code) |
| Registrant's telephone number, including | area code: 863-675-2966 |
| N/A (Former name, former address and former fiscal yea | ar, if changed since last report.) |
| Indicate by check mark whether the registrant (1) has filed all reports required to Act of 1934 during the preceding 12 months (or for such shorter period that the subject to such filing requirements for the past 90 days. x Yes "No | |
| Indicate by check mark whether the registrant has submitted electronically and p File required to be submitted and posted pursuant to Rule 405 of Regulation S-7 months (or for such shorter period that the registrant was required to submit and | Γ (paragraph 232.405 of this chapter) during the preceding 12 |
| Indicate by check mark whether the registrant is a large accelerated filer, an acce company. See the definitions of "large accelerated filer", "accelerated filer" and "Act. (Check one): | |
| Large accelerated filer " | Accelerated filer |
| Non-accelerated filer " (Do not check if a smaller reporting company) | Smaller reporting company |
| Indicate by check mark whether the registrant is a shell company (as defined in | Rule 12b-2 of the Exchange Act). "Yes x No |
| There were 7,379,229 shares of common stock, par value \$1.00 per share, outst | tanding at August 2, 2010. |

Index

Alico, Inc. Form 10-Q For the quarter ended June 30, 2010

| Part I. Financial Information | 3 |
|---|----|
| Item 1. Unaudited Financial Statements and Footnotes | 3 |
| Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations | 17 |
| Item 3. Quantitative and Qualitative Disclosures about Market Risk | 26 |
| Item 4. Controls and Procedures | 26 |
| Part II. Other Information | 27 |
| Item 1. Legal Proceedings | 27 |
| Item 1A. Risk Factors | 27 |
| Item 2. Unregistered Sales of Equity Securities and Use of Proceeds | 27 |
| Item 3. Defaults Upon Senior Securities | 27 |
| Item 4. Removed and Reserved | 27 |
| Item 5. Other Information | 28 |
| Item 6. Exhibits | 28 |
| <u>Signatures</u> | 29 |
| | |

Part I. Financial Information

Item 1. Financial Statements

ALICO, INC. UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands except per share data)

| | Thre | Three months ended June 30, | | Nine months ended June 30, | | | June 30, | |
|---|------|-----------------------------|----|----------------------------|----|---------|----------|---------|
| | | 010 | | 2009 | | 2010 | | 2009 |
| Operating revenue | | | | | | | | |
| Agricultural operations | \$ 2 | 7,739 | \$ | 30,424 | \$ | 72,225 | \$ | 80,905 |
| Non-agricultural operations | | 701 | | 757 | | 1,987 | | 2,544 |
| Real estate operations | | | | | | | | 1,372 |
| Total operating revenue | 2 | 8,440 | _ | 31,181 | | 74,212 | _ | 84,821 |
| Operating expenses | | | | | | | | |
| Agricultural operations | 2 | 2,778 | | 26,873 | | 63,497 | | 76,010 |
| Non-agricultural operations | | 304 | | 334 | | 885 | | 907 |
| Real estate operations | | 143 | | 231 | | 562 | | 819 |
| Total operating expenses | 2 | 3,225 | | 27,438 | | 64,944 | | 77,736 |
| Gross profit | | 5,215 | | 3,743 | | 9,268 | | 7,085 |
| Corporate general and administrative | | 1,436 | | 1,671 | | 4,241 | | 7,483 |
| Profit (loss) from operations | | 3,779 | | 2,072 | | 5,027 | | (398) |
| Other income (expenses): | | | | | | | | |
| Profit on sales of bulk real estate, net | | _ | | _ | | _ | | 1,546 |
| Interest and investment income (loss), net | | 901 | | (151) | | 1,180 | | 826 |
| Interest expense | | (926) | | (1,122) | | (2,650) | | (4,459) |
| Other | | 40 | | (33) | | 209 | | 6,985 |
| Total other (expense) income, net | | 15 | | (1,306) | | (1,261) | | 4,898 |
| Income before income taxes | | 3,794 | | 766 | | 3,766 | | 4,500 |
| Provision for income taxes | | 1,506 | | 157 | | 1,498 | | 2,010 |
| Net income | \$ | 2,288 | \$ | 609 | \$ | 2,268 | \$ | 2,490 |
| Weighted-average number of shares outstanding | | 7,380 | | 7,388 | | 7,382 | | 7,391 |
| Weighted-average number of shares outstanding assuming dilution | | 7,380 | | 7,390 | | 7,382 | _ | 7,394 |
| Per share amounts- net income | | | | | | | | |
| Basic | \$ | 0.31 | \$ | 0.08 | \$ | 0.31 | \$ | 0.34 |
| Diluted | \$ | 0.31 | \$ | 0.08 | \$ | 0.31 | \$ | 0.34 |
| Dividends | \$ | | \$ | 0.14 | \$ | _ | \$ | 0.55 |

See accompanying notes to Unaudited Condensed Consolidated Financial Statements

ALICO, INC. AND SUBSIDIARIES UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands)

| | June 30, 2010 | September 30, 2009 |
|--|------------------|-----------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 19,415 | \$ 18,794 |
| Investments | 3,433 | 3,410 |
| Accounts receivable, net | 4,322 | 1,929 |
| Federal income tax receivable | _ | 5,994 |
| Mortgages and notes receivable | 72 | 72 |
| Inventories | 16,084 | 18,737 |
| Deferred tax assets | 1,495 | 1,431 |
| Other current assets | 919 | 968 |
| Total current assets | 45,740 | 51,335 |
| Mortgages and notes receivable, net of current portion | 7,161 | 7,221 |
| Investment in magnolia fund | 12,996 | _ |
| Investments, deposits and other | 4,804 | 8,984 |
| Deferred tax assets | 7,335 | 7,356 |
| Cash surrender value of life insurance | 6,093 | 6,291 |
| Property, buildings and equipment | 180,153 | 178,736 |
| Less: accumulated depreciation | (60,672) | (59,688) |
| Total assets | \$203,610 | \$ 200,235 |

(continued)

ALICO, INC. AND SUBSIDIARIES UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS (continued) (in thousands)

| | June 30, 2010 | September 30, 2009 |
|--|------------------|-----------------------|
| LIABILITIES & STOCKHOLDERS' EQUITY | | |
| Current liabilities: | | |
| Accounts payable | \$ 1,421 | \$ 1,283 |
| Current portion of notes payable | 5,319 | 5,122 |
| Accrued expenses | 2,289 | 2,252 |
| Dividend payable | | 1,014 |
| Accrued ad valorem taxes | 1,271 | 1,967 |
| Other current liabilities | 1,139 | 1,006 |
| Total current liabilities | 11,439 | 12,644 |
| Notes payable, net of current portion | 75,955 | 73,806 |
| Deferred retirement benefits, net of current portion | 3,347 | 3,229 |
| Other liabilities | 3,770 | 3,680 |
| Total liabilities | 94,511 | 93,359 |
| Stockholders' equity: | | |
| Common stock | 7,377 | 7,377 |
| Additional paid in capital | 9,445 | 9,480 |
| Treasury stock | (57) | (52) |
| Accumulated other comprehensive income | _ | 3 |
| Retained earnings | 92,334 | 90,068 |
| Total stockholders' equity | 109,099 | 106,876 |
| Total liabilities and stockholders' equity | \$203,610 | \$ 200,235 |

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

ALICO, INC. AND SUBSIDIARIES UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

| | Nine mon June | |
|---|------------------|------------|
| | 2010 | 2009 |
| Net cash provided by operating activities | \$ 12,795 | \$ 18,596 |
| Cash flows from investing activities: | | |
| Purchases of property and equipment | (6,140) | (5,141) |
| Purchases of investments | (12,528) | (9,127) |
| Proceeds from sales of property and equipment | 835 | 466 |
| Proceeds from sales of investments | 4,723 | 26,948 |
| Note receivable collections | 60 | 1,776 |
| Net cash (used for) provided by investing activities | (13,050) | 14,922 |
| Cash flows from financing activities: | | |
| Principal payments on notes payable | (45,916) | (80,462) |
| Proceeds from notes payable | 48,262 | 24,036 |
| Proceeds from stock option exercises | | 16 |
| Treasury stock purchases | (456) | (934) |
| Dividends paid | (1,014) | (5,079) |
| Net cash provided by (used for) financing activities | 876 | (62,423) |
| Net increase (decrease) in cash and cash equivalents | \$ 621 | \$(28,905) |
| Cash and cash equivalents: | | |
| At beginning of period | <u>\$ 18,794</u> | \$ 54,370 |
| At end of period | \$ 19,415 | \$ 25,465 |
| Supplemental disclosures of cash flow information | | |
| Cash paid for interest, net of amount capitalized | \$ 2,906 | \$ 4,818 |
| Cash paid for income taxes | \$ — | \$ 1,482 |
| Supplemental schedule of non-cash investing activities: | | |
| Reclassification of breeding herd to property and equipment | \$ 557 | \$ 552 |

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements

ALICO, INC. AND SUBSIDIARIES NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (in thousands except for per share data)

1. Basis of financial statement presentation:

The accompanying condensed consolidated financial statements ("Financial Statements") include the accounts of Alico, Inc. ("Alico") and its wholly owned subsidiaries, Alico Land Development, Inc. ("ALDI"), Agri-Insurance Company, Ltd. ("Agri"), Alico-Agri, Ltd., Alico Plant World, LLC and Bowen Brothers Fruit, LLC ("Bowen") (collectively referred to as the "Company") after elimination of all significant intercompany balances and transactions.

The following Financial Statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in annual financial statements prepared in accordance with United States generally accepted accounting principles have been condensed or omitted pursuant to those rules and regulations. The Company believes that the disclosures made are adequate to make the information not misleading.

The accompanying unaudited condensed consolidated financial statements have been prepared on a basis consistent with the accounting principles and policies reflected in the Company's annual report for the fiscal year ended September 30, 2009. In the opinion of Management, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting only of normal recurring accruals) necessary for a fair presentation of its consolidated financial position at June 30, 2010 and September 30, 2009 and the consolidated results of operations and cash flows for the three and nine month periods ended June 30, 2010 and 2009.

The Company is involved in agriculture, which is of a seasonal nature and subject to the influence of natural phenomena and wide price fluctuations. The results of operations for the stated periods are not necessarily indicative of results to be expected for the full year. Footnote presentation of dollar values are in thousands.

2. Inventories:

A summary of the Company's inventories is shown below:

| | June 30, 2010 | Sep | 2009 |
|---------------------------------|------------------|-----|--------|
| Unharvested fruit crop on trees | \$ 9,498 | \$ | 13,538 |
| Unharvested sugarcane | 3,233 | | 2,585 |
| Beef cattle | 3,193 | | 1,363 |
| Plants and vegetables | _ | | 946 |
| Sod | 97 | | 249 |
| Other | 63 | | 56 |
| Total inventories | \$16,084 | \$ | 18,737 |

3. Investment in Magnolia Fund

In May 2010, Alico invested \$12.15 million to obtain a 39% equity interest in Magnolia TC 2, LLC ("Magnolia") a Florida Limited Liability Company whose primary business activity is acquiring tax certificates issued by various counties in the State of Florida on properties which show property tax delinquencies. In the State of Florida, such certificates are sold at general auction based on a bid interest rate. If the property owner does not redeem such certificate within two years, which requires the payment of the delinquent taxes plus the bid interest, a tax deed can be obtained by the winning bidder who can then force an auctioned sale of the property. Tax certificates hold a first lien position on the properties.

Summarized financial information for Magnolia TC2, LLC in which the Company has an investment accounted for by the equity method is as follows:

| | Jun 30, | Jun 30, |
|---------------------------------------|-----------------|-----------------|
| Balance Sheet Information | 2010 | 2009 |
| Total assets | \$68,882 | \$ <u> </u> |
| Total liabilities | \$35,564 | \$ — |
| Total members' capital | _33,318 | |
| | \$68,882 | \$ — |
| | | |
| | Nine mont | ths ended |
| | Jun 30, | Jun 30, |
| Statement of Operations Information | 2010 | 2009 |
| Revenue | \$ 3,161 | \$ — |
| Expense | 993 | |
| Income before tax | <u>\$ 2,168</u> | |
| | | |
| Other Information | 2010 | 2009 |
| Equity in income of Magnolia TC2, LLC | \$ 846 | \$ — |
| Contributions to Magnolia TC2, LLC | 12,150 | _ |

Magnolia recognizes revenue when the interest obligation under the tax certificates it holds becomes a fixed amount. In order to redeem a tax certificate in Florida, a minimum of 5.0% of the face amount of the certificate (delinquent taxes) must be paid to the certificate holder regardless of the amount of time the certificate has been outstanding. Magnolia has recognized the minimum 5.0% earnings on its tax certificate portfolio. Expenses of the fund include an acquisition fee of 1.0%, a monthly management fee and other administrative costs. Magnolia has recognized the acquisition fee in its entirety, but additional fees are more periodic in nature and will be recognized as incurred over the remaining life of the fund, which is expected to be approximately 30 months.

Alico is accounting for its investment in the fund under the equity method, whereby Alico will record its 39% interest in the reported income or loss of the fund each quarter. Due to the recognition of revenue and acquisition costs as discussed above, Alico recognized \$846 thousand of interest and investment income related to its Magnolia investment during the quarter ended June 30, 2010.

Magnolia is a variable interest entity. Alico evaluated its investment in Magnolia in accordance with current GAAP guidance which looks to ownership percentage and entity control in establishing the correct accounting treatment of such an investment. Alico does not have the ability to make decisions concerning the Funds activities. Because Magnolia's operating agreement does not require additional capital contributions from its members, Alico's maximum exposure to loss by virtue of its investment in Magnolia is limited to its carrying value. Alico's carrying value in Magnolia was \$13.0 million at June 30, 2010. Alico is not the primary beneficiary of the Magnolia TC-2 fund.

4. Income taxes:

Alico's effective tax rate was 39.8% and 44.7% for the nine months ended June 30, 2010 and 2009, respectively. The June 30, 2009 rate differed from the expected combined Federal and State blended rate of 38% due to a decline in the cash surrender value of life insurance contracts, which was recognized as a loss for book purposes, but is not deductable for tax purposes.

The Company applies a "more likely than not" threshold to the recognition and non-recognition of tax positions. A change in judgment related to prior years' tax positions is recognized in the quarter of such change.

At June 30, 2010, the Company had \$1.2 million of potential tax exposure related to uncertain tax positions which was included as other non current liabilities in the accompanying balance sheets. The Company recognizes interest and penalties related to uncertain tax positions as a component of income tax expense and includes estimated interest and penalties in its liability for uncertain tax positions.

The IRS is currently auditing Alico's amended tax returns for the fiscal years ended August 31, 2007, 2006, and 2005 and the short period return filed for the transition month ended September 30, 2007. Alico has extended the statute of limitations on the originally filed 2005 and 2006 tax returns to June 30, 2011 pursuant to a request by the IRS. The IRS has proposed several adjustments to the returns as filed at the time of this report, relating to timing of deductions and the treatment of intercompany transactions between Alico and its Agri subsidiary. The Company is in discussions with the IRS concerning these proposed adjustments. As of the filing date of this report, the IRS has not issued a thirty day letter, nor quantified any additional proposed taxes, interest or penalties. The state income tax returns for the years under audit by the IRS have not been audited by the states and are subject to audit for the same tax periods open for federal tax purposes.

5. Indebtedness:

The following table reflects outstanding debt under the Company's various loan agreements:

| | Revolving line of credit | Term note | Mortgage note payable | All other | Total |
|-------------------------------|--------------------------------|-------------|-----------------------------|-----------|--------|
| June 30, 2010 | | Term note | pajasie | | 10111 |
| Principal balance outstanding | 33,502 | 42,980 | 4,750 | 42 | 81,274 |
| Remaining available credit | 41,498 | _ | _ | _ | 41,498 |
| Effective interest rate | 2.38% | 6.79% | 6.68% | Various | |
| Scheduled maturity date | Aug 2012 | Sep 2018 | Mar 2014 | Various | |
| Collateral | Real estate | Real estate | Real estate | Various | |
| September 30, 2009 | | | | | |
| Principal balance outstanding | 27,340 | 45,828 | 5,700 | 60 | 78,928 |
| Remaining available credit | 47,660 | _ | _ | _ | 47,660 |
| Effective interest rate | 2.63% | 6.79% | 6.68% | Various | |
| Scheduled maturity date | Aug 2012 | Sep 2018 | Mar 2014 | Various | |
| Collateral | Real estate | Real estate | Real estate | Various | |

Alico, Inc. has a Term Note, a Mortgage and a Revolving Line of Credit with Farm Credit of Southwest Florida. All three agreements are cross collateralized by 7,680 acres of real estate in Hendry County used for farm leases, sugarcane and citrus production. The Term Note and Revolving Line of Credit are collateralized by an additional 43,847 acres of real estate in Hendry County used for farm leases and cattle ranching.

The Term Note calls for equal payments of principal and interest of \$1.7 million per quarter until maturity. The Mortgage note calls for monthly principal payments of \$106 thousand plus accrued interest until maturity. At June 30, 2010, Alico was in compliance with all of its covenants under the various loan agreements.

Scheduled maturities of the Company's debt at June 30, 2010 were as follows:

| Due within 1 year | \$ 5,319 |
|---------------------------|----------|
| Due between 1 and 2 years | 5,595 |
| Due between 2 and 3 years | 39,388 |
| Due between 3 and 4 years | 5,885 |
| Due between 4 and 5 years | 5,278 |
| Due beyond five years | 19,809 |
| Total | \$81,274 |

Interest costs expensed and capitalized to property, buildings and equipment were as follows:

| | | Three months ended June 30, | | nths ended ne 30, |
|----------------------|--------|-----------------------------|---------|----------------------|
| | 2010 | 2009 | 2010 | 2009 |
| Interest expense | \$ 926 | \$ 1,122 | \$2,650 | \$ 4,459 |
| Interest capitalized | 17 | 11 | 68 | 38 |
| Total interest cost | \$ 943 | \$ 1,133 | \$2,718 | \$ 4,497 |

As an agricultural credit cooperative, Farm Credit of Southwest Florida is owned by the member-borrowers who purchase stock and earn participation certificates in the cooperative. Allocations of patronage are made to members on an annual basis according to the proportionate amount of interest paid by the member. Allocations are made in cash and non-cash participation certificates. The Company reduced its interest expense by \$40 thousand and \$318 thousand during the three months and nine months ended June 30, 2010 and by \$34 thousand and \$101 thousand during the three and nine months ended June 30, 2009, respectively, for patronage allocations.

6. Disclosures about reportable segments:

Alico has six reportable segments: Bowen, Citrus Groves, Sugarcane, Cattle, Real Estate and Leasing. Alico's operations are located in Florida. Alico accounts for intersegment sales and transfers as if the sales or transfers were to third parties, that is, at current market prices.

Bowen's operations include harvesting, hauling and marketing citrus for both Alico and other outside growers in the state of Florida. Bowen's operations also include the purchase and resale of citrus fruit. Alico's Citrus Grove operations consist of cultivating citrus trees in order to produce citrus for delivery to the fresh and processed citrus markets in the state of Florida. Alico's sugarcane operations consist of cultivating sugarcane for sale to a sugar processor. Alico's cattle operation is engaged primarily in the production of beef cattle, feeding cattle at western feedlots and the raising of replacement heifers.

The goods and services produced by these segments are sold to wholesalers and processors in the United States who prepare the products for consumption.

Alico's real estate segment, ALDI is engaged in the planning and strategic positioning of all Company owned land. These actions include seeking entitlement of Alico's land assets in order to preserve rights should Alico choose to develop property in the future. The real estate segment is also responsible for negotiating and renegotiating sales and options contracts. Alico's leasing segment rents land to others on a tenant-at-will basis for grazing, farming, oil exploration and recreational uses.

The following table summarizes the performance of the Company's segments for the three and nine month periods ended June 30, 2010 and 2009, and the related assets and depreciation at and for the periods ended June 30, 2010 and September 30, 2009:

| | | Three months ended June 30, | | ths ended |
|--|--------------|-----------------------------|----------|-----------|
| | 2010 | 2009 | 2010 | 2009 |
| Revenues (from external customers except as noted) | | | | |
| Bowen | \$10,943 | \$10,818 | \$27,922 | \$27,461 |
| Intersegment sales through Bowen | 3,339 | 3,305 | 8,112 | 8,274 |
| Citrus groves | 15,066 | 14,876 | 36,114 | 35,698 |
| Sugarcane | (17) | 307 | 3,921 | 7,368 |
| Cattle | 116 | 2,838 | 609 | 5,207 |
| Real estate | _ | _ | _ | 1,372 |
| Leasing | 627 | 703 | 1,814 | 2,249 |
| Revenue from segments | 30,074 | 32,847 | 78,492 | 87,629 |
| Other operations | 1,705 | 1,639 | 3,832 | 5,466 |
| Less: intersegment revenues eliminated | (3,339) | (3,305) | (8,112) | (8,274) |
| Total operating revenue | \$28,440 | \$31,181 | \$74,212 | \$84,821 |
| Operating expenses | | | | |
| Bowen | 10,770 | 9,960 | 27,538 | 25,862 |
| Intersegment sales through Bowen | 3,339 | 3,305 | 8,112 | 8,274 |
| Citrus groves | 10,048 | 10,851 | 26,053 | 27,205 |
| Sugarcane | _ | 723 | 3,943 | 9,703 |
| Cattle | 72 | 2,705 | 434 | 6,092 |
| Real estate | 143 | 231 | 562 | 819 |
| Leasing | 288 | 311 | 847 | 830 |
| Segment operating expenses | 24,660 | 28,086 | 67,489 | 78,785 |
| Other operations | 1,904 | 2,657 | 5,567 | 7,225 |
| Less: intersegment expenses eliminated | (3,339) | (3,305) | (8,112) | (8,274) |
| Total operating expenses | \$23,225 | \$27,438 | \$64,944 | \$77,736 |
| Gross profit (loss): | | | | |
| Bowen | 173 | 858 | 384 | 1,599 |
| Citrus groves | 5,018 | 4,025 | 10,061 | 8,493 |
| Sugarcane | (17) | (416) | (22) | (2,335) |
| Cattle | 44 | 133 | 175 | (885) |
| Real estate | (143) | (231) | (562) | 553 |
| Leasing | 339 | 392 | 967 | 1,419 |
| Gross profit from segments | 5,414 | 4,761 | 11,003 | 8,844 |
| Other Segments | (199) | (1,018) | (1,735) | (1,759) |
| Gross Profit | \$ 5,215 | \$ 3,743 | \$ 9,268 | \$ 7,085 |

| | Three mont | Three months ended June 30, | | |
|--|------------------|-----------------------------|---------|----------|
| | 2010 | 2009 | 2010 | 2009 |
| Depreciation, depletion and amortization: | | | | |
| Bowen | \$ 77 | \$ 87 | \$ 238 | \$ 263 |
| Citrus groves | 502 | 535 | 1,523 | 1,598 |
| Sugarcane | 474 | 324 | 1,219 | 1,178 |
| Cattle | 326 | 411 | 985 | 1,251 |
| Leasing | 133 | 58 | 423 | 151 |
| Total segment depreciation and amortization | 1,512 | 1,415 | 4,388 | 4,441 |
| Other depreciation, depletion and amortization | 170 | 302 | 713 | 1,219 |
| Total depreciation, depletion and amortization | \$ 1,682 | \$ 1,717 | \$5,101 | \$ 5,660 |
| • | | | | |
| | June 30, 2010 | September 30, 2009 | | |
| Total assets: | | 2007 | | |
| Bowen | \$ 3,357 | \$ 2,816 | | |
| Citrus groves | 42,868 | 45,491 | | |
| Sugarcane | 44,768 | 42,832 | | |
| Cattle | 15,166 | 13,595 | | |
| Leasing | 6,588 | 4,510 | | |
| Segment assets | 112,747 | 109,244 | | |
| Other Corporate assets | 90,863 | 90,991 | | |
| Total assets | \$203,610 | \$ 200,235 | | |

7. Treasury Stock

The Company's Board of Directors has authorized the repurchase of up to 350,000 shares of the Company's common stock through November 1, 2013 for the purpose of funding restricted stock grants under its 2008 Incentive Equity Plan in order to provide restricted stock to eligible Directors and Senior Managers and align their interests with those of the Company's shareholders. Previously Alico provided incentives under its 1998 Plan, and was authorized to purchase up to 650,000 shares prior to the Plan's expiration in November 2008.

The stock repurchases began in November 2005 and will be made on a quarterly basis until November 1, 2013 through open market transactions, at times and in such amounts as the Company's broker determines subject to the provisions of SEC Rule 10b-18.

The Company did not purchase any shares on the open market pursuant to the aforementioned plans during the quarter ended June 30, 2010. In accordance with the approved plan, the Company may purchase an additional 308,500 shares.

8. Fair Value Measurements

The carrying amounts in the balance sheets for accounts receivable, mortgages and notes receivable, accounts payable and accrued expenses approximate fair value because of the immediate or short term maturity of these items. When stated interest rates are below market, Alico discounts mortgage notes receivable to reflect their estimated fair value. Alico carries its investments and securities available for sale at fair value. The carrying amounts reported for Alico's long-term debt approximates fair value because they are transactions with commercial lenders at interest rates that vary with market conditions and fixed rates that approximate market rates for comparable loans.

Fair value is defined as the price that would be received upon the sale of an asset or paid to transfer a liability (i.e. exit price) in an orderly transaction between market participants at the measurement date. Assets and liabilities measured at fair value are categorized into one of three different levels depending on the assumptions (i.e. inputs) used in the valuation. Assets and liabilities are classified in their entirety based on the lowest level of input significant to the fair value measurement. The fair value hierarchy is defined as follows:

Level 1- Valuations are based on unadjusted quoted prices in active markets for identical assets or liabilities.

Level 2- Valuations are based on quoted prices for similar assets or liabilities in active markets, or quoted prices in markets that are not active for which significant inputs are observable, either directly or indirectly.

Level 3- Valuations are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement. Inputs reflect management's best estimate of what market participants would use in valuing the asset or liability at the measurement date.

The estimated fair values of Alico's financial assets and liabilities were as follows:

| | June | e 30, 2010 | September 30, 2009 | | | |
|--------------------------------|-----------------|----------------------|--------------------|----------------------|--|--|
| <u>Description</u> | Carrying amount | Estimated fair value | Carrying amount | Estimated fair value | | |
| Available for sale investments | \$ 3,552 | \$ 3,552 | \$ 8,008 | \$ 8,008 | | |
| Other investments | <u>17,681</u> | 17,681 | 4,386 | 4,386 | | |
| Total | \$21,233 | \$ 21,233 | \$12,394 | \$ 12,394 | | |

The following table presents the balances of assets and liabilities that were measured at fair value on a recurring basis:

| | June 30, 2010 | | | | September 30, 2009 | | | |
|--------------------------------|---------------|---------|---------|---------|--------------------|---------|---------|---------|
| Description | Total | Level 1 | Level 2 | Level 3 | Total | Level 1 | Level 2 | Level 3 |
| Available for sale investments | 3,552 | 3,552 | _ | _ | 8,008 | 3,527 | 3,373 | 1,108 |
| Other investments | 17,681 | 250 | 14,715 | 2,716 | 4,386 | | 1,305 | 3,081 |
| Total | 21,233 | 3,802 | 14,715 | 2,716 | 12,394 | 3,527 | 4,678 | 4,189 |

The following is a reconciliation of beginning and ending balances for securities using level 3 inputs as defined above for the three and nine months ended June 30, 2010:

| | Three months ended June 30, 2010 | | | | Nine months ended June 30, 2010 | | | | | |
|---|----------------------------------|----|------------------------------|----|---------------------------------|----------|----|--------------------------------|----|-------------------|
| <u>Description</u> | Total | 5 | lable for sale stments | | Other estments | Total | | ilable for sale estments | | Other estments |
| Beginning balance | \$2,999 | \$ | _ | \$ | 2,999 | \$ 4,189 | \$ | 1,108 | \$ | 3,081 |
| Realized and unrealized gains (losses) included in earnings | (92) | | | | (92) | 130 | | 55 | | 75 |
| Realized and unrealized gains (losses) included in other | | | | | | | | | | |
| comprehensive income | _ | | _ | | _ | _ | | _ | | _ |
| Purchases, sales, issuances and settlements | _ | | | | | (1,162) | | (1,163) | | 1 |
| Transfers in or out of level 3 | (191) | | | | (191) | (441) | | | _ | (441) |
| Ending balance | \$2,716 | \$ | | \$ | 2,716 | \$ 2,716 | \$ | | \$ | 2,716 |

There were no gains or losses included in earnings attributable to changes in unrealized gains or losses relating to assets held at June 30, 2010.

9. Subsequent events

In July 2010, a Lee County judge signed a Final Summary Judgment of Foreclosure pertaining to a \$52.2 million mortgage held by Alico's Alico-Agri subsidiary. The property consists of a 4,157 acre parcel located next to Florida Gulf Coast University in Lee County, Florida. The property has two approved Development Orders, one for a 336 unit residential community and the second for a 27-hole golf course. A portion of the property is an active aggregate mine. Under the terms of the foreclosure and the contract, Alico-Agri released 399 acres of property (outside of the areas associated with the two development orders) to Ginn-La Naples in recognition of prior principal payments.

Pursuant to the terms of the foreclosure, a date has been set for public online auction for August 18, 2010. Alico-Agri, by virtue of its mortgage, has the option to retain the property up to a bid of \$52.2 million, allow for the sale of the property to a third party bidder, or place bids in excess of the mortgage amount. In the event that a bid exceeds the mortgage balance, the property will be awarded to the highest bidder. Alico-Agri additionally holds \$1.7 million of tax certificates on the property, which must be redeemed in the event a third party acquires the property at auction.

If the property is retained by Alico-Agri, the net effect of the transaction would be to cancel the mortgage note, reduce accrued commissions payable, surrender the tax certificates and reclassify the net balance of \$6.6 million as basis in the property. This reclassification entry, in and of itself, will have no impact on the future cash flows or earnings of the Company.

If the property is acquired by a third party bidder, the transaction will be treated as a sale. For book purposes the Company will recognize taxes to the extent of any gain or loss recognized from a sale of the property. For income tax purposes, the Company will utilize a deferred tax asset related to the property which the Company estimates will serve to offset any income tax for a sales price up to approximately \$51 million, with any sale of the property below approximately \$51 million generating a tax loss.

10. New Accounting Pronouncements

SFAS No. 167, "Amendments to FASB Interpretation No. 46(R)" (subsequently codified by ASU 2009-17, Consolidations — Topic 810)

This ASU replaces the quantitative-based risks and rewards calculation for determining which enterprise, if any, is the primary beneficiary and is required to consolidate a Variable Interest Entity ("VIE") with a qualitative approach focused on identifying which enterprise has both the power to direct the activities of the VIE that most significantly impact the entity's economic performance and the obligation to absorb losses or the right to receive benefits that could be significant to the entity. In addition, ASU 2009-17 requires continuous assessments of whether an enterprise is the primary beneficiary of a VIE and requires enhanced disclosures about an enterprise's involvement with a VIE. ASU 2009-17 will be effective for Alico's fiscal year beginning October 1, 2010. The adoption of ASU 2009-17 is not expected to have a material impact on Alico's financial condition, results of operations, or liquidity.

ASB ASU 2010-06, "Fair Value Measurements and Disclosures (Topic 820): Improving Disclosures about Fair Value Measurements"

This ASU requires new disclosures and clarifies existing disclosure requirements about fair value measurement as set forth in Codification Subtopic 820-10. The FASB's objective is to improve these disclosures and, thus, increase the transparency in financial reporting, as well as clarify the requirements of existing disclosures. ASU 2010-06 was effective for Alico beginning January 1, 2010, except for certain disclosure requirements which are effective for fiscal years beginning after December 15, 2010, and for interim periods within those fiscal years. The adoption of ASU 2010-06 did not have a significant impact on Alico's financial condition, results of operations, or liquidity.

ITEM 2.

Management's Discussion and Analysis of Financial Condition and Results of Operations.

Cautionary Statement

Some of the statements in this document include statements about future expectations. Statements that are not historical facts are "forward-looking statements" for the purpose of the safe harbor provided by Section 21E of the Exchange Act and Section 27A of the Securities Act. These forward-looking statements, which include references to one or more potential transactions, expectation of results and strategic alternatives under consideration are predictive in nature or depend upon or refer to future events or conditions, are subject to known, as well as unknown risks and uncertainties that may cause actual results to differ materially from Company expectations. There can be no assurance that any future transactions will occur or be structured in the manner suggested or that any such transaction will be completed. The Company undertakes no obligation to update publicly any forward-looking statements, whether as a result of future events, new information or otherwise.

Liquidity and Capital Resources

Dollar amounts listed in thousands:

| | June 30, 2010 | Sej | ptember 30, 2009 |
|---------------------------|------------------|-----|---------------------|
| Cash & liquid investments | \$ 22,848 | \$ | 22,204 |
| Total current assets | 45,740 | | 51,335 |
| Current liabilities | 11,439 | | 12,644 |
| Working capital | 34,301 | | 38,691 |
| Total assets | 203,610 | | 200,235 |
| Notes payable | \$ 81,274 | \$ | 78,928 |
| Current ratio | 4.00:1 | | 4.06:1 |

Management believes that Alico will be able to meet its working capital requirements for the foreseeable future with internally generated funds and through its credit availability. Alico has credit availability under a revolving line of credit that provides for revolving credit of up to \$75.0 million. Of the \$75.0 million credit commitment, \$41.5 million was available for Alico's general use at June 30, 2010 (see Note 5 to the Unaudited Condensed Consolidated Financial Statements).

Cash flows from Operations

Cash flows provided by operations were \$12.8 million and \$18.6 million for the nine months ended June 30, 2010 and 2009, respectively. A Settlement Agreement with a vendor resulted in a \$7.0 million payment to Alico on March 20, 2009. Under the agreement, the vendor admitted no wrongdoing and stipulated that Alico cannot divulge the vendor's name or the agreement's circumstances. Alico recognized the payment as other income during its second quarter ended March 31, 2009.

During the quarter ended June 30, 2010, Alico received an income tax refund of \$4.8 million resulting from a net operating loss carryback generated as a result of a prior IRS examination settlement.

Cash flows from Investing

Cash outlays for land, equipment, buildings, and other improvements totaled \$6.1 million and \$5.1 million during the nine months ended June 30, 2010 and 2009, respectively. The Company expended \$3.4 million during the nine months ended June 30, 2010 toward developing 4,500 acres of sugarcane plantings, which should be available for harvest during the Company's 2011 fiscal year.

During the quarter ended December 31, 2008, Alico began liquidating its Agri subsidiary by selling marketable securities held by Agri which were subsequently utilized as pre-liquidation distributions enabling Alico to pay \$50 million on its Revolving Line of Credit in January 2009.

In November 2008, Alico's subsidiary, Alico-Agri, Ltd., received a principal payment on a note receivable of \$1.8 million related to a real estate sale. The purchaser subsequently defaulted on the note in April 2009. In July 2010, a Lee County judge signed a Final Summary Judgment of Foreclosure pertaining to the mortgage. Under the terms of the foreclosure, a date has been set for public online auction for August 18, 2010. Alico-Agri, by virtue of its mortgage, has the option to retain the property up to a bid of \$52.2 million, allow for the sale of the property to a third party bidder, or place bids in excess of the mortgage amount. In the event that a bid exceeds the mortgage balance, the property will be awarded to the highest bidder. Alico-Agri additionally holds \$1.7 million of tax certificates on the property, which must be redeemed in the event of a winning third party bidder.

If the property is retained by Alico-Agri, the net effect of the transaction would be to cancel the mortgage note, reduce accrued commissions payable, surrender the tax certificates and reclassify the net balance of \$6.6 million as basis in the property. This reclassification entry, in and of itself, will have no impact on the future cash flows or earnings of the Company.

If the property is acquired by a third party bidder, the transaction will be treated as a sale. For book purposes the Company will recognize taxes to the extent of any gain or loss recognized from a sale of the property. For income tax purposes, the Company will utilize a deferred tax asset related to the property which the Company estimates will serve to offset any income tax for a sales price up to approximately \$51 million, with any sale of the property below approximately \$51 million generating a tax loss.

Recent market conditions have depressed Florida real estate markets causing the predictability of real estate sales including timing and market values to be problematic. Alico continues to market parcels of its real estate holdings which are deemed by Management and the Board of Directors to be excess to the immediate needs of Alico's core operations. The sale of any of these parcels could be material to the future operations and cash flows of Alico.

In May 2010, Alico invested \$12.15 million to obtain a 39% equity interest in Magnolia TC 2, LLC ("Magnolia") a Florida Limited Liability Company whose primary business activity is acquiring tax certificates issued by various counties in the State of Florida on properties which show property tax delinquencies.

Cash flows from Financing

Alico's Board of Directors has authorized the repurchase of up to 350,000 shares of Alico's common stock through November 1, 2013, for the purpose of funding restricted stock grants under its Incentive Equity Plans in order to provide restricted stock to eligible Directors and Senior Managers to align their interests with those of Alico's shareholders.

All purchases will be made subject to restrictions of Rule 10b-18 relating to volume, price and timing so as to minimize the impact of the purchases upon the market for Alico's shares. The stock repurchases will be made on a quarterly basis until November 1, 2013 through open market transactions. The timing and actual number of shares repurchased will depend on a variety of factors including price, corporate and regulatory requirements and other market conditions. Alico will use internally generated funds and available working capital to make the purchases. In accordance with the approved plans, at June 30, 2010 an additional 308,500 shares were available for acquisition.

Alico did not purchase any shares during the quarter ended June 30, 2010, but purchased 16,000 shares in the open market at an average price of \$28.50 during the nine months ended June 30, 2010. During the quarter and nine months ended June 30, 2009, the Company purchased 3,000 and 25,500 shares, at an average price of \$27.21 and \$36.63 per share, respectively.

Alico paid quarterly dividends of \$0.275 per share on November 14, 2008, February 15, 2009, May 15, 2009, August 15, 2009 and November 15, 2009. The Board has temporarily suspended dividends until the operating results of the Company improve. The Board will continue to assess financial condition, compliance with debt covenants, and earnings of Alico in determining its dividend policy.

Results from Operations

Unaudited results for the three and nine months ended June 30, 2010 and 2009 were as follows (in thousands):

| | Three mon | | Nine months ended June 30, | | |
|--|-----------|----------|----------------------------|----------|--|
| | 2010 | 2009 | 2010 | 2009 | |
| Operating revenue | \$28,440 | \$31,181 | \$74,212 | \$84,821 | |
| Gross profit | 5,215 | 3,743 | 9,268 | 7,085 | |
| General & administrative expenses | 1,436 | 1,671 | 4,241 | 7,483 | |
| Profit (loss) from operations | 3,779 | 2,072 | 5,027 | (398) | |
| Profit on sale of real estate | _ | _ | _ | 1,546 | |
| Interest and investment income (loss), net | 901 | (151) | 1,180 | 826 | |
| Interest expense | (926) | (1,122) | (2,650) | (4,459) | |
| Other income (expense) | 40 | (33) | 209 | 6,985 | |
| Income tax provision | (1,506) | (157) | (1,498) | (2,010) | |
| Effective income tax rate | 39.7% | 20.5% | 39.8% | 44.7% | |
| Net income | \$ 2,288 | \$ 609 | \$ 2,268 | \$ 2,490 | |

Improved operating results from Alico's agricultural operations, discussed in detail in the pages following, caused gross profits to increase for the three and nine months ended June 30, 2010 when compared with gross profits during the three and nine months ended June 30, 2009. Additionally, lower general and administrative expenses during the three and nine months ended June 30, 2010 compared with the three and nine months ended June 30, 2009, further increased profitability from operations for both the three and nine month periods ended June 30, 2010 when compared with the corresponding periods of the prior fiscal year. Alico expects the trend of lower general and administrative costs to continue as a result of its past and ongoing efforts to control and reduce such costs. The combination of improved gross profits and lower general administrative expenses caused profit from operations for the three and nine months ended June 30, 2010 to exceed profit from operations of the corresponding prior periods by \$1.7 million and \$5.4 million, respectively

A Settlement Agreement with a vendor resulted in a \$7.0 million payment to Alico on March 20, 2009. Under the agreement, the vendor admitted no wrongdoing and stipulated that Alico could not divulge the vendor's name or the agreement's circumstances. Alico recognized the payment as other income during its second quarter ending March 31, 2009. This settlement was the primary reason net income during the nine months ended June 30, 2010 was lower than net income during the corresponding period of the prior year despite the improvement in operating profit.

Profit from the Sale of Real Estate

Beginning in the fiscal year ended August 31, 2006, Alico intensified its efforts toward the planning and strategic positioning of all Company owned land through its Alico Land Development subsidiary. These actions included the hiring of a real estate professional, and seeking entitlement of Alico's land assets in order to preserve rights should Alico choose to develop property in the future. Proceeds from the contracts negotiated or substantially renegotiated subsequent to August 31, 2006 are classified as operating items, while proceeds from sales that originated prior to that time and are not deemed to be substantially modified according to U.S. GAAP, are classified as non-operating.

Real estate sales are recorded under the accrual method of accounting. Gains from commercial or bulk land sales are not recognized until payments received for property to be developed within two years after the sale represents a continuing interest in the property of at least 20%, or for property to be developed after two years represents a continuing interest in the property of at least 25% of the contract sales price according to the installment sales method.

Alico's real estate revenue during the nine months ended June 30, 2009 primarily resulted from three contracts with the Ginn Companies for real estate in Lee County, Florida referred to as "East", "West" and "Crockett". In October 2008, Ginn elected not to exercise its option on the West property, and relinquished any claim it had on the Crockett property.

Alico's Alico-Agri subsidiary received a principal payment of \$1.8 million on the East contract in November of 2008. Alico-Agri recognized a profit of \$1.5 million as non-operating revenue under the installment method related to the receipt. Additionally, the Company recognized \$1.2 million of operating revenue in October 2008 upon the expiration of the West contract option that had previously been deferred. In April 2009, the buyer defaulted on the East contract and mortgage. The Company initiated foreclosure proceedings to reclaim the property. In July 2010, a Lee County judge signed a Final Summary Judgment of Foreclosure pertaining to the mortgage, discussed more fully in Note 9 of the Unaudited Condensed Consolidated Financial Statements.

Recent market conditions have depressed Florida real estate markets causing the predictability of real estate sales including timing and market values to be problematic. Alico continues to market parcels of its real estate holdings which are deemed by Management and the Board of Directors to be excess to the immediate needs of Alico's core operations. The sale of any of these parcels could be material to the future operations and cash flows of Alico.

Interest and Investment Income

Interest and investment income is generated principally from the Company's investment in Magnolia, mortgages held on real estate sold on the installment basis, investments in corporate and municipal bonds, mutual funds, and U.S. Treasury securities.

As discussed in Note 3 of the Unaudited Condensed Consolidated Financial Statements, In May 2010, Alico invested \$12.15 million to obtain a 39% equity interest in Magnolia TC 2, LLC ("Magnolia") a Florida Limited Liability Company whose primary business activity is acquiring tax certificates issued by various counties in the State of Florida on properties which show property tax delinquencies.

Alico recognized \$846 thousand of interest and investment income related to its investment in Magnolia during the quarter ended June 30, 2010. The earnings from the Magnolia investment generated increased interest and investment income during the three and nine months ended June 30, 2010 when compared with the three and nine months ended June 30, 2009.

Interest Expense

Interest expense was lower for the three and nine months ended June 30, 2010 compared with the three and nine months ended June 30, 2009, primarily due to decreased average outstanding debt and more favorable interest spreads as a result of lower debt ratios. During January 2009, Alico reduced its outstanding debt by \$50 million.

Provision for Income Taxes

Alico's effective tax rate was 39.7% and 39.8% for the three and nine months ended June 30, 2010, respectively and 20.5% and 44.7% for the three and nine months ended June 30, 2009, respectively. The June 2009 rate differed from the expected combined Federal and State blended rate of 38% due to a decline in the cash surrender value of life insurance contracts, which was recognized as a loss for book purposes, but is not deductable for tax purposes.

Operating Revenue

| | Three months | Nine months ended June 30, | | | |
|--------------------------------|--------------|----------------------------|-----------|-----------|--|
| | 2010 | 2009 | 2010 | 2009 | |
| Revenues | | | | | |
| Agriculture: | | | | | |
| Bowen Brothers Fruit | \$ 10,943 | \$ 10,818 | \$ 27,922 | \$ 27,461 | |
| Citrus groves | 15,066 | 14,876 | 36,114 | 35,698 | |
| Sugarcane | (17) | 307 | 3,921 | 7,368 | |
| Cattle | 116 | 2,838 | 609 | 5,207 | |
| Vegetables | 1,555 | 1,378 | 3,435 | 4,670 | |
| Sod and native plants | 76 | 207 | 224 | 501 | |
| Agriculture operations revenue | 27,739 | 30,424 | 72,225 | 80,905 | |
| Real estate operations | _ | _ | _ | 1,372 | |
| Land leasing and rentals | 627 | 703 | 1,814 | 2,249 | |
| Mining royalties | 74 | 54 | 173 | 295 | |
| Total operating revenue | \$ 28,440 | \$ 31,181 | \$ 74,212 | \$ 84,821 | |

Operating revenues declined by 8.8% and 12.5% during the three and nine months ended June 30, 2010, respectively, when compared with the three and nine months ended June 30, 2009, primarily due to reduced revenues from agriculture activities, most notably sugarcane and cattle.

Gross Profit

| | Three months ended June 30, | | | Nine months ended June 30 | | | June 30, | |
|---|-----------------------------|-------|------|---------------------------|------|---------|----------|---------|
| | 2010 | | 2009 | | 2010 | | 2009 | |
| Gross profit (loss): | | | | | | | | |
| Agriculture: | | | | | | | | |
| Bowen Brothers Fruit | \$ | 173 | \$ | 858 | \$ | 384 | \$ | 1,599 |
| Citrus groves | | 5,018 | | 4,025 | | 10,061 | | 8,493 |
| Sugarcane | | (17) | | (416) | | (22) | | (2,335) |
| Cattle | | 44 | | 133 | | 175 | | (885) |
| Vegetables | | (273) | | (1,039) | | (1,871) | | (1,971) |
| Sod and native plants | | 16 | | (10) | | 1 | | (6) |
| Gross profit from agricultural operations | | 4,961 | | 3,551 | | 8,728 | | 4,895 |
| Real estate activities | | (143) | | (231) | | (562) | | 553 |
| Land leasing and rentals | | 339 | | 392 | | 967 | | 1,419 |
| Mining royalties | | 58 | | 31 | | 135 | | 218 |
| Gross Profit | \$ | 5,215 | \$ | 3,743 | \$ | 9,268 | \$ | 7,085 |

Alico measures gross profit from its operations before any allocation of corporate overhead or interest charges. Gross profit is dependent upon the prices received for each of the Company's products, less harvesting, marketing and delivery costs and the direct costs of production.

The increase in gross profit during the three and nine months ended June 30, 2010 compared with the three and nine months ended June 30, 2009 was primarily due to increased profit from agricultural operations.

Agricultural Operations

Agricultural operations generate a large portion of Alico's revenues. Agricultural operations are subject to a wide variety of risks including market, weather and disease. As a producer of agricultural products, Alico's ability to control the prices it receives from its products is limited, and prices for agricultural products can be volatile. Operating results are largely dictated by market conditions.

Bowen

Bowen's operations generated revenues of \$10.9 million and \$27.9 million for the three and nine months ended June 30, 2010, respectively, and \$10.8 million and \$27.5 million for the three and nine months ended June 30, 2009, respectively. Gross profits were \$173 thousand and \$384 thousand during the three and nine months ended June 30, 2010, respectively, and \$858 thousand and \$1.6 million during the three and nine months ended June 30, 2009, respectively. Bowen's operations include the purchase and resale of citrus fruit. Rising citrus prices for purchased product during the current fruit season caused margins to tighten when compared to the prior year, resulting in reduced profitability for Bowen during the three and nine months ended June 30, 2010 when compared with the three and nine months ended June 30, 2009.

Citrus Groves

The Citrus Groves division recorded gross revenues of \$15.1 million and \$36.1 million and gross profits of \$5.0 million and \$10.1 million, for the three and nine months ended June 30, 2010 and gross revenues of \$14.9 million and \$35.7 million and gross profits of \$4.0 million and \$8.5 million, for the three and nine months ended June 30, 2009, respectively. The increase in revenue and gross profits for the quarter and nine months ended June 30, 2010 compared with the comparable periods ended June 30, 2009 was due to an increase in citrus prices during the current year caused by a series of freezes which impacted Florida citrus production.

Sugarcane

Alico's sugarcane operations consist of cultivating raw sugarcane for sale to a sugar processor. Alico's sugarcane harvest was completed during the second fiscal quarter ended March 31, 2010. Sugarcane revenues were (\$17 thousand) and \$3.9 million during the three and nine months ended June 30, 2010 and \$307 thousand and \$7.4 million during the three and nine months ended June 30, 2009, respectively. Sugarcane generated losses of \$17 thousand and \$22 thousand during the three and nine months ended June 30, 2010 and losses of \$416 thousand and \$2.3 million during the three and nine months ended June 30, 2009, respectively.

To maintain maximum production, sugarcane crops grown on sandy soil such as Alico's, must be rotated every three years. Sugarcane plantings tend to produce less tonnage per acre with each successive crop. Due to dwindling profit margins, uncertainty surrounding the facility where the Company delivers its product, and an unfavorable price determinant, Alico chose to reduce its sugarcane planting activities during the fiscal years ended September 30, 2008 and August 31, 2007. Since that time, the market outlook for sugar has improved, key input costs such as fuel and fertilizer have declined, more details concerning the future of the facility have become known and the Company was able to successfully negotiate a more favorable pricing arrangement with its sole customer.

The Company has undertaken a program to replant its sugarcane fields in order to achieve prior production levels. However, due to the growing cycle of sugarcane crops, the results from these efforts will not be realized until fiscal year 2011. Accordingly, the Company's sugarcane tonnage for the fiscal year ending September 30, 2010 was only 48% of its fiscal 2009 production and 31% of fiscal 2008 production, causing corresponding declines in both revenue and gross profit.

Cattle

Cattle revenues were \$116 thousand and \$609 thousand and profits from cattle operations were \$44 thousand and \$175 thousand for the three and nine months ended June 30, 2010, respectively. Cattle revenues were \$2.8 million and \$5.2 million and profits (losses) from cattle operations were \$133 thousand and (\$885 thousand) for the three and nine months ended June 30, 2009, respectively. The decline in revenue for the three and nine months ended June 30, 2010 compared with June 30, 2009, is due to the timing of Alico's calf sales. Alico expects to sell the majority of its current calf production during the quarter ending September 30, 2010. The Company sold the majority of its calves before June 30, 2009 during the prior fiscal year. The Company has implemented cost cutting measures in its cattle operations and is currently striving to refocus itself as a low cost high quality cattle producer.

Vegetables

Freezing temperatures during January 2010 and January 2009 caused substantial damage to the Company's vegetable crops during the past two years. Due to these recurring losses, the Company ceased its vegetable operations during the quarter ended June 30, 2010. The acreage and equipment previously utilized by the vegetable operations will be redeployed as most advantageous between the Company's other operating divisions. Due to this redeployment of assets, the cessation of vegetable farming activities does not qualify as discontinued operations. The redeployment is expected to positively impact operating cash flows.

Revenues from the sale of vegetables were \$1.6 million and \$3.4 million for the three and nine months ended June 30, 2010, respectively. Revenues from the sale of vegetables were \$1.4 million and \$4.7 million for the three and nine months ended June 30, 2009, respectively. Gross losses from the vegetable division were \$0.3 million and \$1.9 million for the three and nine months ended June 30, 2010, respectively. Gross losses from the vegetable division were \$1.0 million and \$2.0 million for the three and nine month periods ended June 30, 2009, respectively.

Non Agricultural Operations

Land leasing and rentals

Alico rents land to others on a tenant-at-will basis, for grazing, farming, oil exploration and recreational uses. Revenues from land rentals were \$0.6 million and \$1.8 million for the three and nine months ended June 30, 2010, respectively, generating gross profits of \$339 thousand and \$967 thousand, respectively. Revenues from land rentals for the three and nine months ended June 30, 2009, respectively were \$0.7 million and \$2.2 million, generating gross profits of \$392 thousand and \$1.4 million, respectively. Several farming leases were not renewed during the current season. The Company is actively pursuing alternative tenants to fill these vacancies and plans to increase its leasing activities as opportunity allows.

Changes in officers and directors

Ken Smith, PhD, was named as the Company's Chief Operating Officer in June 2010. Dr. Smith had previously served as the Chief Operating Officer of Alico's controlling shareholder, Atlantic Blue Group, Inc. and has worked as a private consultant for various cattle operations, including Alico. Dr. Smith has also previously served in various management positions with Purina Mills, Inc. He holds BS and MS degrees in Animal Science from West Texas State University and a PhD from Texas Tech University.

The Board elected Mr. JD Alexander as President and Chief Executive Officer of Alico in February 2010. Mr. Alexander also serves as the President and Chief Executive Officer of Alico's controlling shareholder, Atlantic Blue Group, Inc., a position which he intends to retain. He served as a director of Alico, Inc. in 2004 and 2005 and from January 2008 to the present. He also serves as the Board's Vice Chairman and the Chairman of its Executive Committee. Mr. Alexander has served as a Florida State Senator from 2002 to the present and previously served as a Florida State Representative from 1998 to 2002. Mr. Alexander previously served as Vice President of Alico's citrus division from 1987 to 1997. The Company's previous President and Principal Executive Officer, Steven M. Smith, resigned in February 2010.

Director Evelyn D'An, resigned from the Board of Directors in February 2010. Mr. Ramon A. Rodriquez replaced Ms. D'An as Chairman of the Company's Audit Committee and as the Committee's Financial Expert as required by applicable SEC and Nasdaq Rules. Mr. Rodriquez currently also serves as Chairman of the Audit Committee of Republic Services, Inc., a solid waste company listed on the NYSE.

Further details concerning the above transactions are detailed in filings on Form 8-k dated February 22, 2010, February 24, 2010 and June 30, 2010.

Off Balance Sheet Arrangements

Alico through its wholly owned subsidiary Bowen, enters into purchase contracts for the purchase of citrus fruit during the normal course of its business. The remaining obligations under these purchase agreements totaled \$21.5 million at June 30, 2010 for delivery in fiscal years 2011 and 2012. All of these purchase obligations except for \$0.6 million were covered by sales agreements at prices exceeding cost. Bowen's management currently believes that all committed purchase quantities can be sold at a profit and all committed sales quantities can be purchased below the committed sales price.

Disclosure of Contractual Obligations

There were no material changes from the Contractual Obligations schedule included in the Company's filing on Form 10-K outside of those occurring during the ordinary course of the Company's business during the interim period.

Critical Accounting Policies and Estimates

There have been no substantial changes in the Company's policies regarding critical accounting issues or estimates since the Company's last annual report on form 10-K.

ITEM 3. Quantitative and Qualitative Disclosures about Market Risk

Reference is made to the discussion under Part II, Item 7A "Quantitative and Qualitative Disclosures about Market Risk" in the company's 2009 Annual Report on Form 10-K for the fiscal year ended September 30, 2009. There have been no material changes in this item since the Company's disclosure of in its last annual report on Form 10-K.

ITEM 4. Controls and Procedures

The Company's management, including the Principal Executive Officer and Chief Financial Officer, have evaluated the effectiveness of disclosure controls and procedures as required by Exchange Act Rule 13a-15(b) as of the end of the period covered by this report. Based on that evaluation, the Principal Executive Officer and Chief Financial Officer have concluded that these disclosure controls and procedures are effective. There were no changes in the internal control over financial reporting during the quarter ended June 30, 2010 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

FORM 10-Q

PART II. OTHER INFORMATION

ITEM 1. Legal Proceedings.

On October 29, 2008 Alico was served with a shareholder derivative action complaint filed by Baxter Troutman against JD Alexander and John R. Alexander which names Alico as a nominal defendant. Mr. Troutman is the cousin and nephew of the two defendants, respectively, and is a shareholder in Atlantic Blue Group, Inc. ("Atlanticblue"), a (51%) shareholder of Alico. From February 26, 2004 until January 18, 2008 Mr. Troutman was a director of Alico. The complaint alleges that JD Alexander and John R. Alexander committed breaches of fiduciary duty in connection with a proposed merger of Atlanticblue into Alico which was proposed in 2004 and withdrawn by Atlanticblue in 2005. The suit also alleges, among other things, that the merger proposal was wrongly requested by defendants JD Alexander and John R. Alexander and improperly included a proposed special dividend; and that the Alexanders' sought to circumvent the Board's nominating process to ensure that they constituted a substantial part of Alico's senior management team and these actions were contrary to the position of Alico's independent directors at the time causing a waste of Alico's funds and the resignations of the independent directors in 2005. As a result the complaint is seeking damages to be paid to Alico by the Alexanders' in excess of \$1,000,000. The complaint concedes that Mr. Troutman has not previously made demand upon Alico to take action for the alleged wrongdoing as required by Florida law alleging that he believed such a demand would be futile. A copy of the Complaint may be obtained from the Clerk of the Circuit Court in Polk County, Florida.

On June 3, 2009 a Special Committee of Alico's Board of Directors comprised entirely of Independent Directors and which was constituted to investigate the shareholder derivative action filed by Mr. Troutman, completed its investigation with the assistance of independent legal counsel, and determined that it would not be in Alico's best interest to pursue such litigation. Alico has filed a motion to dismiss the litigation based upon the findings of the Special Committee. A copy of the report was filed with the Court and it and the other pleadings in the case are available from the Clerk of Circuit Court in Polk County, Florida by reference to the matter of Baxter G. Troutman, Plaintiff vs. John R. Alexander, John D. Alexander, Defendants and Alico, Inc. Nominal Defendant, Case No. 08-CA-10178 Circuit Court, 10th Judicial Circuit, Polk County, Florida.

There are no additional items to report during this interim period.

ITEM 1A. Risk Factors.

There were no significant changes regarding risk factors from those disclosed in the Company's annual report on Form 10-K.

ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds.

There are no items to report during this interim period.

ITEM 3. Defaults Upon Senior Securities.

There are no items to report during this interim period.

ITEM 4. Reserved.

ITEM 5. Other Information.

There are no items to report during this interim period.

ITEM 6. Exhibits

- Exhibit 31.1 Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- Exhibit 31.2 Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- Exhibit 32.1 Certification of Principal Executive Officer pursuant to 18 U.S.C. Section 1350.
- Exhibit 32.2 Certification of Principal Financial Officer pursuant to 18 U.S.C. Section 1350.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

| | ALICO, INC. |
|----------------|-------------------------------------|
| August 9, 2010 | By: /s/ JD Alexander |
| | JD Alexander |
| | President & Chief Executive Officer |
| August 9, 2010 | By: /S/ PATRICK W. MURPHY |
| | Patrick W. Murphy |
| | Chief Financial Officer |
| August 9, 2010 | By: /s/ Jerald R. Koesters |
| | Jerald R. Koesters |
| | Controller |

CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002.

- I, JD Alexander certify that;
- 1. I have reviewed this quarterly report on Form 10-Q of Alico, Inc. (Alico),
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, and is not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of Alico as of, and for, the periods presented in this report;
- 4. Alico's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for Alico and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to Alico, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of Alico's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in Alico's internal control over financial reporting that occurred during Alico's most recent fiscal quarter ended June 30, 2010 that has materially affected, or is reasonably likely to materially affect, Alico's internal control over financial reporting; and
- 5. Alico's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to Alico's auditors and audit committee of Alico's Board of Directors:
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: August 9, 2010

/S/ JD ALEXANDER

JD Alexander President & Chief Executive Officer

CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002.

- I, Patrick W. Murphy certify that;
- 1. I have reviewed this quarterly report on Form 10-Q of Alico, Inc. (Alico),
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, and is not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of Alico as of, and for, the periods presented in this report;
- 4. Alico's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for Alico and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to Alico, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of Alico's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in Alico's internal control over financial reporting that occurred during Alico's most recent fiscal quarter ended June 30, 2010 that has materially affected, or is reasonably likely to materially affect, Alico's internal control over financial reporting; and
- 5. Alico's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to Alico's auditors and audit committee of Alico's Board of Directors:
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: August 9, 2010

/S/ PATRICK W. MURPHY

Patrick W. Murphy Chief Financial Officer CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of Alico, Inc. (the "Company") on Form 10-Q for the period ended June 30, 2010 as filed with the Securities and Exchange Commission on August 9, 2010 (the "Form 10-Q"), I, JD Alexander, Principal Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Form 10-Q fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and
- (2) The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: August 9, 2010

/S/ JD ALEXANDER

JD Alexander President & Chief Executive Officer CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of Alico, Inc. (the "Company") on Form 10-Q for the period ended June 30, 2010 as filed with the Securities and Exchange Commission on August 9, 2010 (the "Form 10-Q"), I, Patrick W. Murphy, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Form 10-Q fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and
- (2) The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: August 9, 2010

/S/ PATRICK W. MURPHY

Patrick W. Murphy Chief Financial Officer