

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended February 28, 2006

or

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the transition period from \_\_\_\_ to \_\_\_\_

Commission File Number: 0-261

**Alico, Inc.**

(Exact name of registrant as specified in its charter)

**Florida**      **59-0906081**

(State or other jurisdiction of      (I.R.S. Employer  
incorporation or organization)      Identification No.)

**P.O. Box 338, LaBelle, FL**      **33975**

(Address of principal executive offices)      (Zip Code)

Registrant's telephone number, including area code: **863-675-2966**

**N/A**

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  **Accelerated filer**  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

There were 7,367,369 shares of common stock, par value \$1.00 per share, outstanding at April 7, 2006.

**ALICO, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(unaudited)  
(in thousands except per share data)

	Three months ended February 28,		Six months ended February 28,	
	2006	2005	2006	2005
Revenue:				
			\$	
Citrus	\$ 12,766	\$ 9,586	13,974	\$ 10,465
Sugarcane and sod	5,144	5,286	7,130	7,739
Cattle	426	2,184	2,650	4,319
Plants, vegetables and trees	2,516	953	3,082	1,581
Rock & sand royalties	256	847	492	1,727
Oil lease & land rentals	376	432	793	908
Retail land sales	<u>7</u>	<u>110</u>	<u>32</u>	<u>297</u>
Operating revenue	<u>21,491</u>	<u>19,398</u>	<u>28,153</u>	<u>27,036</u>
Cost of sales:				
Citrus production, harvesting & marketing	10,961	8,734	11,549	8,809
Sugarcane and sod production, harvesting & hauling	4,838	5,258	7,461	7,337
Cattle	318	1,709	2,029	3,611
Plants, vegetables and trees	2,122	844	2,997	1,399
Retail land sales	5	39	16	141
Casualty (recovery) loss	<u>(2,941)</u>	<u>-</u>	<u>2,766</u>	<u>408</u>
Total costs of sales	<u>15,303</u>	<u>16,584</u>	<u>26,818</u>	<u>21,705</u>
<b>Gross profit</b>	<b>6,188</b>	<b>2,814</b>	<b>1,335</b>	<b>5,331</b>
General & administrative expenses	<u>2,623</u>	<u>3,717</u>	<u>4,447</u>	<u>5,451</u>
Income (loss) from operations	3,565	(903)	(3,112)	(120)
Other income (expenses):				
Sale of real estate	-	-	5,555	-
Cost of real estate sold	-	-	<u>1,162</u>	-
Net profit on the sale of real estate	-	-	4,393	-
Interest & investment income	1,499	1,305	6,484	2,569
Interest expense	(793)	(560)	(1,784)	(1,068)
Other	<u>49</u>	<u>44</u>	<u>138</u>	<u>12</u>
Total other income, net	<u>755</u>	<u>789</u>	<u>9,231</u>	<u>1,513</u>
Income (loss) before income taxes	4,320	(114)	6,119	1,393
Provision for income taxes	<u>1,653</u>	<u>(103)</u>	<u>2,299</u>	<u>439</u>
Net income (loss)	<u>\$ 2,667</u>	<u>\$ (11)</u>	<u>\$ 3,820</u>	<u>\$ 954</u>
Weighted-average number of shares outstanding	<u>7,365</u>	<u>7,316</u>	<u>7,367</u>	<u>7,314</u>
Per share amounts:				
Basic	\$ 0.36	\$ (0.00)	\$ 0.52	\$ 0.13
Fully diluted	\$ 0.36	\$ (0.00)	\$ 0.52	\$ 0.13
Dividends declared	\$ 0.25	\$ -	\$ 0.50	\$ -

See accompanying Notes to Condensed Consolidated Financial Statements.

**ALICO, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(in thousands)

ASSETS	February 28, 2006 <u>(unaudited)</u>	August 31, 2005 <u>                    </u>
Current assets:		
Cash and cash equivalents	\$ 23,794	\$ 13,384
Marketable securities available for sale	51,132	70,824
Accounts receivable	13,068	11,216
Mortgages and notes receivable, current portion	416	2,370
Inventories	16,756	20,902
Deposits in escrow	5,160	6,812
Land inventories	1,223	1,809
Other current assets	<u>1,110</u>	<u>1,660</u>
<b>Total current assets</b>	<b>112,659</b>	<b>128,977</b>
Mortgages and note receivable, net of current portion	9,891	6,395
Other assets	2,432	692
Cash surrender value of life insurance, designated	5,765	5,676
Property, buildings and equipment	167,747	150,997
Less: accumulated depreciation	<u>(46,596)</u>	<u>(45,043)</u>
<b>Total assets</b>	<b><u>\$ 251,898</u></b>	<b><u>\$ 247,694</u></b>

See accompanying Notes to Condensed Consolidated Financial Statements.

**ALICO, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(in thousands)

	<b>February 28, 2006 (unaudited)</b>	<b>August 31, 2005</b>
<b>LIABILITIES &amp; STOCKHOLDERS' EQUITY</b>		
<b>Current liabilities:</b>		
	\$	
Accounts payable	6,326	\$ 2,180
Current portion of notes payable	3,312	3,309
Accrued expenses	2,648	3,588
Insurance claims payable	1,381	1,404
Dividend payable	1,844	1,842
Accrued ad valorem taxes	393	2,008
Deferred income taxes	1,493	2,280
Retirement benefits payable	539	432
Current portion of donation payable	<u>773</u>	<u>776</u>
<b>Total current liabilities</b>	<b>18,709</b>	<b>17,819</b>
Notes payable, net of current portion	54,492	48,039
Deferred income taxes	12,941	13,424
Deferred retirement benefits	4,109	4,376
Commissions payable	2,833	2,125
Other non-current liability	16,954	16,954
Donation payable	<u>-</u>	<u>771</u>
<b>Total liabilities</b>	<b><u>110,038</u></b>	<b><u>103,508</u></b>
<b>Stockholders' equity:</b>		
Common stock	7,375	7,369
Additional paid in capital	9,386	9,183
Treasury stock	(433)	-
Accumulated other comprehensive (loss) income	(73)	2,195
Retained earnings	<u>125,605</u>	<u>125,439</u>
<b>Total stockholders' equity</b>	<b><u>141,860</u></b>	<b><u>144,186</u></b>
<b>Total liabilities and stockholders' equity</b>	<b><u>\$ 251,898</u></b>	<b><u>\$ 247,694</u></b>

See accompanying Notes to Condensed Consolidated Financial Statements.

**ALICO, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(unaudited)**  
**(in thousands)**

	Six months ended	
	Feb. 28, 2006	Feb. 28, 2005
<b>Cash flows from operating activities:</b>		
<b>Net cash provided by operating activities</b>	<b>\$ 2,802</b>	<b>\$ 383</b>
Cash flows from investing activities:		
Purchases of property and equipment	(17,515)	(9,587)
Proceeds from sale of real estate	7,239	102
Proceeds from sales of property and equipment	2,562	570
Purchases of marketable securities	(81,473)	(22,733)
Proceeds from sales of marketable securities	94,138	4,181
Note receivable collections	113	10,102
<b>Net cash provided by (used for) investing activities</b>	<b>5,064</b>	<b>(17,365)</b>
Cash flows from financing activities:		
Repayment of bank loan	(41,789)	(7,917)
Proceeds from bank loan	48,245	13,090
Proceeds (used for) provided by stock transactions	(224)	148
Dividends paid	(3,688)	-
<b>Net cash provided by financing activities</b>	<b>2,544</b>	<b>5,321</b>
Net increase (decrease) in cash and cash equivalents	\$ 10,410	\$ (11,661)
Cash and cash investments:		
At beginning of period	\$ 13,384	\$ 24,299
<b>At end of period</b>	<b>\$ 23,794</b>	<b>\$ 12,638</b>

	Six months ended	
	Feb. 28,	Feb. 28,
	2006	2005

**Supplemental disclosures of cash flow information**

Cash paid for interest, net of amount capitalized	<u>1,547</u>	<u>1,089</u>
Cash paid for income taxes	<u>918</u>	<u>2,411</u>
<b>Net cash investing activities:</b>		
Issuance of mortgage notes	<u>29</u>	<u>194</u>
Fair value adjustments to securities available for sale net of tax effects	<u>(2,268)</u>	<u>1,723</u>
Reclassification of breeding herd to property and equipment	<u>516</u>	<u>562</u>

**ALICO, INC. AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(in thousands except for per share data)**

**1. Basis of financial statement presentation:**

The accompanying condensed consolidated financial statements include the accounts of Alico, Inc. ("Alico") and its wholly owned subsidiaries, Saddlebag Lake Resorts, Inc. ("Saddlebag"), Agri-Insurance Company, Ltd. ("Agri"), Alico-Agri, Ltd., Alico Plant World, LLC and Bowen Brothers Fruit, LLC ("Bowen") (collectively referred to as the "Company") after elimination of all significant intercompany balances and transactions.

The accompanying unaudited condensed consolidated financial statements have been prepared on a basis consistent with the accounting principles and policies reflected in the Company's annual report for the year ended August 31, 2005. In the opinion of Management, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting only of normal recurring accruals) necessary for a fair presentation of its consolidated financial position at February 28, 2006 and August 31, 2005 and the consolidated results of operations for the three and six month periods ended February 28, 2006 and 2005, and the consolidated cash flows for the six month periods ended February 28, 2006 and 2005.

The basic business of the Company is agriculture, which is of a seasonal nature and subject to the influence of natural phenomena and wide price fluctuations. Fluctuation in the market prices for citrus fruit has caused the Company to recognize additional revenue from the prior year's crop totaling \$257 thousand for the quarter ended February 28, 2006, \$418 thousand for the quarter ended November 30, 2005 and \$31 thousand for the quarter ended November 30, 2004.

Alico, through its newly formed subsidiary Bowen Brothers Fruit, LLC (Bowen), purchased the assets of Bowen Brothers Fruit Co., Inc. for \$1.9 million on February 13, 2006. The purchase was made in order to provide Alico with additional marketing expertise and with the ability to harvest its own fruit crop. Bowen's operations generated revenues of \$5.7 million and expenses of \$5.7 million for the period from the date of acquisition to February 28, 2006.

The results of operations for the stated periods are not necessarily indicative of results to be expected for the full year. Certain items from 2005 have been reclassified to conform to the 2006 presentation.

**2. Real Estate:**

Real estate sales are recorded under the accrual method of accounting. Under this method, a sale is not recognized until certain criteria are met including whether the profit is determinable, collectibility of the sales price is reasonably assured and the earnings process is complete.

In October 2005, the Company through Alico-Agri Ltd., purchased 291 acres of lake-front property in Polk County, Florida, for \$9.2 million.

In November 2005, the Company sold approximately 280 acres of citrus grove land located south of Labelle, Florida in Hendry County for \$5.6 million cash in escrow. The Company will retain operating rights to the grove until residential development begins. The Company is exploring the possibility of a like-kind exchange regarding this transaction. The Company recognized a net profit on the sale of \$4.4 million.

### 3. Marketable Securities Available for Sale:

The Company has classified 100% of investments in marketable securities as available for sale and, as such, the securities are carried at estimated fair value. Unrealized gains and losses determined to be temporary are recorded as other comprehensive income, net of related deferred taxes, until realized. Unrealized losses determined to be other than temporary are recognized in the period the determination is made.

The cost and estimated fair values of marketable securities available for sale at February 28, 2006 and August 31, 2005 were as follows:

	February 28, 2006				August 31, 2005			
	(Unaudited)							
	Cost	Gross		Estimated Fair Value	Cost	Gross		Estimated Fair Value
Unrealized Gains		Losses	Unrealized Gains			Losses		
<b>Equity securities:</b>								
Preferred stocks	\$ -	\$ -	\$ -	\$ -	\$ 1,363	\$ 81	\$ (17)	\$ 1,427
Common stocks	69		(5)	64	6,483	1,066	(218)	7,331
Mutual funds	150	4	-	154	17,029	2,846	(86)	19,789
Total equity securities	219	4	(5)	218	24,875	3,993	(321)	28,547
<b>Debt securities</b>								
Municipal bonds	33,622	125	(17)	33,730	20,548	74	-	20,622
Mutual funds	220	-	-	220	4,344	155	(76)	4,423
Fixed maturity funds	3,113		(4)	3,109	2,799	-	(41)	2,758
Corporate bonds	14,071	-	(216)	13,855	14,897	12	(435)	14,474
Total debt securities	51,026	125	(237)	50,914	42,588	241	(552)	42,277
Marketable securities available for sale	<u>\$ 51,245</u>	<u>\$ 129</u>	<u>\$ (242)</u>	<u>\$ 51,132</u>	<u>\$ 67,463</u>	<u>\$ 4,234</u>	<u>\$ (873)</u>	<u>\$ 70,824</u>

The aggregate fair value of investments in debt instruments with a cost basis of \$50,806 (net of mutual funds of \$220) as of February 28, 2006 by contractual maturity date, consisted of the following:

<u>Value</u>	<u>Aggregate Fair</u>
Due within 1 year	\$ 29,202
Due between 1 and 2 years	5,225
Due between 2 and 3 years	2,735
Due between 3 and 4 years	134
Due between 4 and 5 years	272
Due beyond five years	13,126
Total	<u>\$ 50,694</u>

The following table shows the gross unrealized losses and fair value of the Company's investments with unrealized losses that are not deemed to be other than temporarily impaired, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position, at February 28, 2006.

**February 28, 2006 (unaudited)**

	<b>Less than 12 months</b>		<b>12 months or greater</b>		<b>Total</b>	
	Fair	Unrealized	Fair	Unrealized	Fair	Unrealized
	Value	Losses	Value	Losses	Value	Losses
Preferred stocks	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Common stocks	64	5	-	-	64	5
Equity mutual funds	-	-	-	-	-	-
Municipal bonds	8,075	17	-	-	8,075	17
Debt mutual funds	-	-	-	-	-	-
Fixed maturity funds	1,453	4	-	-	1,453	4
Corporate bonds	10,905	108	2,949	108	13,854	216
<b>Total</b>	<b>\$ 20,497</b>	<b>\$ 134</b>	<b>\$ 2,949</b>	<b>\$ 108</b>	<b>\$ 23,446</b>	<b>\$ 242</b>

Net realized gains on the sale of securities for the six months ended February 28, 2006 and 2005 were \$3.3 million and \$0.5 million, respectively.

**Equity securities and funds.**

During the first six months, Management decided to sell its equity investments and to reinvest in liquid debt securities. As of February 28, 2006, total equity investments had been reduced to \$218 thousand.

**Debt instruments and funds.** The unrealized losses on municipal bonds and corporate bonds were primarily due to changes in interest rates. At February 28, 2006 the Company held loss positions in 85 debt instruments. Because the decline in market values of these securities is attributable to changes in interest rates and not credit quality and because the Company has the ability and intent to hold these investments until a recovery of fair value, which may be maturity, the Company does not believe any of the unrealized losses represent other than temporary impairment based on evaluations of available evidence as of February 28, 2006.

**4. Mortgage and notes receivable:**

Mortgage and notes receivable arose from real estate sales. The balances are as follows:

	<b>February 28, 2006 (unaudited)</b>	<b>August 31, 2005</b>
	\$	
Mortgage notes receivable on retail land sales	504	\$ 580
Mortgage notes receivable on bulk land sales	56,976	56,976
Other notes receivable	<u>2</u>	<u>10</u>
Total mortgage and notes receivable	57,482	57,566
Less: Deferred revenue	(44,581)	(46,207)
Discount on note to impute market interest	(2,594)	(2,594)
Current portion	<u>(416)</u>	<u>(2,370)</u>
Non-current portion	<u>\$ 9,891</u>	<u>\$ 6,395</u>

Real estate sales are recorded under the accrual method of accounting. Gains from commercial or bulk land sales are not recognized until payments received for property to be developed within two years after the sale equal 20% or property to be developed after two years equal 25%, of the contract sales price according to the installment sales method. At February 28, 2006 the Company had deferred revenue of \$44.6 million related to commercial real estate, which was sold subject to a mortgage note receivable.

Profits from commercial real estate sales are discounted to reflect the market rate of interest where the stated rate of the mortgage note is less than the market rate. The recorded imputed interest discounts are realized as the balances due are collected. In the event of early liquidation, interest is recognized on the simple interest method. At February 28, 2006, the Company had an imputed interest discount of \$2.6 million recorded in mortgages and notes receivable.

#### 5. Inventories:

A summary of the Company's inventories is shown below:

	<b>February 28, 2006 (unaudited)</b>	<b>August 31, 2005</b>
	\$	\$
Unharvested fruit crop on trees	7,063	8,176
Unharvested sugarcane	2,369	5,691
Beef cattle	6,026	5,024
Unharvested sod	678	831
Plants in greenhouses	534	1,156
Unharvested vegetables	<u>86</u>	<u>24</u>
Total inventories	<u>\$ 16,756</u>	<u>\$ 20,902</u>

The Company's unharvested sugarcane and cattle are partially uninsured.

Hurricane Wilma, a category three hurricane swept through southwest Florida in October 2005. The hurricane caused extensive damage to the Company's crops and infrastructure in Collier and Hendry Counties. During August and September of 2004 a series of three hurricanes struck a portion of the Company's citrus groves in Polk County Florida.

Crop damages estimated during the first quarter as a result of hurricane Wilma were replaced by actual results as harvests were completed. The Company originally estimated damages to its sugarcane crop at 50% due to water and wind damage. As actual harvests have been completed, the damage was determined to total 14% of the original crop estimate and the casualty loss was adjusted by \$2.7 million during the quarter ended February 28, 2006. The Company recognized losses resulting from damages to inventory from the hurricanes as follows: (see also note 15)

	Three Months ended		Six Months ended	
	February 28, 2006 (unaudited)	February 28, 2005 (unaudited)	February 28, 2006 (unaudited)	February 28, 2005 (unaudited)
Unharvested citrus	\$ 141	\$ 408	\$ 3,589	\$ 408
Unharvested sugarcane	(2,697)	-	313	-
Unharvested vegetables	-	-	147	-
Total inventory losses	<u>\$ (2,556)</u>	<u>\$ 408</u>	<u>\$ 4,049</u>	<u>\$ 408</u>

The Company records its inventory at the lower of cost or net realizable value. Due to changing market conditions, the Company determined that its inventories for sugarcane and plants in greenhouses had accumulated costs in excess of their estimated net realizable value. The Company recorded losses of \$834 and \$346 for its sugarcane and plants, during the first quarter of fiscal year 2006, respectively, and \$517 and \$463, respectively during the six months ended February 28, 2006. The cost bases of other inventories were below their estimated net realizable values at February 28, 2005.

#### 6. Income taxes:

The provision for income taxes for the six months ended February 28, 2006 and 2005 is summarized as follows:

	Three months ended		Six months ended	
	Feb. 28, 2006 (unaudited)	Feb. 28, 2005 (unaudited)	Feb. 28, 2006 (unaudited)	Feb. 28, 2005 (unaudited)
Current:				
Federal income tax	\$ 391	\$ (19)	\$ 888	\$ 414
State income tax	41	(2)	94	44
	<u>432</u>	<u>(21)</u>	<u>982</u>	<u>458</u>
Deferred:				
Federal income tax	1,103	(74)	1,190	(17)
State income tax	118	(8)	127	(2)
	<u>1,221</u>	<u>(82)</u>	<u>1,317</u>	<u>(19)</u>
Total provision for income taxes	<u>\$ 1,653</u>	<u>\$ (103)</u>	<u>\$ 2,299</u>	<u>\$ 439</u>

The Internal Revenue Service is examining the Company's tax returns for the years ended August 31, 2004, 2003, 2002, 2001 and 2000, and Agri tax returns for calendar years 2003, 2002, 2001 and 2000. The examinations began in October 2003. Any assessments resulting from the examinations will be currently due and payable. No assessments have been proposed to date. A revenue agent issued a report in May 2004, challenging Agri's tax-exempt status for the years examined; however, the report did not quantify the adjustment or the assessment proposed. Agri responded with a written report that disputes the facts, interpretation of law, and conclusions cited in the Agent's report. Upon receipt of Agri's response in July 2004, the Agent proposed requesting a Technical Advice Memorandum (TAM) from the national office of the IRS to assist in settling the differences. Currently, discussions are ongoing between the agents and Agri as to the technical requirements and the appropriate scope for the proposed TAM filing. The Company cannot predict what position the IRS will ultimately take with respect to this matter.

The Revenue Agent's report regarding Alico could be issued within the current fiscal year. See also note 8 to the condensed consolidated financial statements. Since January 1, 2004 Agri has been filing as a taxable entity. This change in tax status is a direct result of changes in the Internal Revenue Code increasing premium and other annual income levels. Due to these changes, Agri no longer qualifies as a tax-exempt entity.

#### **7. Indebtedness:**

In October 2005, Alico, Inc. entered into a Credit Facility with a commercial lender. The Credit Facility provides the Company with a \$175 million revolving line of credit until August 1, 2010 to be used for general corporate purposes including: (i) the normal operating needs of the Company and its operating divisions, (ii) to refinance existing lines of credit and (iii) to finance the Ginn Receivable (as defined in the Loan Agreement). The terms also allow an annual extension at the lender's option.

Under the Credit Facility, revolving borrowings require quarterly interest payments beginning January 1, 2006 at LIBOR plus a variable rate between 0.8% and 1.5% depending on the Company's debt ratio. The maximum available credit will be reduced annually by approximately \$14 million in August 2006, \$31 million in August 2007 and \$31 million in August 2008, leaving a remaining balance of \$100 million from August 1, 2008 to the note's maturity at August 1, 2010.

The Credit Facility is partially collateralized by a mortgage on approximately 7,680 acres of agricultural property in Hendry County, Florida and any subsequent real estate acquisitions by the Company obtained with advances under the Credit Facility.

Under the Credit Facility it is an event of default if the Company fails to make the payments required of it or otherwise to fulfill the provisions and covenants applicable to it. In the event of default, the Loan shall bear an increased interest rate of 2% in addition to the then-current rate specified in the Note. Alternatively, in the event of default the lender may, at its option, terminate its revolving credit commitment and require immediate payment of the entire unpaid principal amount of the Loan, accrued interest and all other obligations immediately due and payable. The Company is currently in compliance with all of the covenants and provisions of the agreement.

The Credit Facility also contains numerous restrictive covenants including those requiring the Company to maintain minimum levels of net worth, retain certain Debt, Current and Fixed Charge Coverage Ratios, and set limitations on the extension of loans or additional borrowings by the Company or any subsidiary.

Outstanding debts under the Company's various loan agreements were as follows at February 28, 2006:

**February 28, 2006**

	<b>Principal Balance</b>	<b>Additional Credit Available</b>	<b>Interest Rate (h)</b>	<b>Collateral</b>
a) Revolving credit line	\$ 45,420	\$ 129,580	Libor +1%	7680 acres
b) Term loan	2,000	-	5.80%	Unsecured
c) Mortgage note payable	10,239	-	6.68%	Real estate
d) Other	145	-	7.00%	Real estate
Total	<u>\$ 57,804</u>	<u>\$ 129,580</u>		

**August 31, 2005**

	<b>Principal Balance</b>	<b>Additional Credit Available</b>	<b>Interest Rate (h)</b>	<b>Collateral</b>
b) Term loan	\$ 4,000	-	5.80%	Unsecured
c) Mortgage note payable	10,872	-	6.68%	Real estate
d) Other	146	-	7.00%	Real estate
e) Revolving credit line	21,330	4,670	Libor +1%	Unsecured
f) Demand note	-	3,000	Libor +1%	Unsecured
g) Revolving credit line	15,000	-	Libor +1%	Unsecured
Total	<u>\$ 51,348</u>	<u>\$ 7,670</u>		

- a) Terms described above  
b) 5-year fixed rate term loan with commercial lender. \$2 million principal due annually. Interest due quarterly.  
c) First mortgage on 7,680 acres of cane, citrus, pasture and improvements in Hendry County, Florida with commercial lender. Monthly principal payments of \$106 thousand plus accrued interest.  
d) First mortgage on a parcel of land in Polk County, Florida with private seller. Annual equal payments of \$55 thousand.  
e) Line of credit with commercial bank, refinanced in October, 2005  
f) Working capital loan with commercial bank, due on demand, refinanced in October, 2005  
g) Line of credit with commercial lender, refinanced in October, 2005  
h) The Libor rate was 4.63% at February 28, 2006 and 3.87% at August 31, 2005.

Maturities of the Company's debt at February 28, 2006 is as follows:

Due within 1 year	\$ 3,312
Due between 1 and 2 years	1,315
Due between 2 and 3 years	1,318
Due between 3 and 4 years	1,267
Due between 4 and 5 years	46,687
Due beyond five years	3,905
Total	<u>\$ 57,804</u>

Interest costs expensed and capitalized to property, buildings and equipment were as follows:

	Three months ended		Six months ended	
	Feb. 28,	Feb. 28,	Feb. 28,	Feb. 28,
	2006	2005	2006	2005
	(unaudited)	(unaudited)	(unaudited)	(unaudited)
Interest expense	\$ 793	\$ 560	\$ 1,784	\$ 1,068
Interest capitalized	31	53	48	104
Total interest cost	<u>\$ 824</u>	<u>\$ 613</u>	<u>\$ 1,832</u>	<u>\$ 1,172</u>

**8. Other non-current liability:**

Alico formed a wholly owned insurance subsidiary, Agri Insurance Company, Ltd. (Bermuda) in June of 2000. Agri was formed in response to the lack of insurance availability, both in the traditional commercial insurance markets and governmental sponsored insurance programs, suitable to provide coverage for the increasing number and potential severity of agricultural events. Such events include citrus canker, crop diseases, livestock related maladies and weather. Alico's goal included not only pre-funding its potential exposures related to the aforementioned events, but also to attempt to attract new underwriting capital if it was successful in profitably underwriting its own potential risks as well as similar risks of its historic business partners.

Alico capitalized Agri by contributing real estate located in Lee County Florida. The real estate was transferred at its historical cost basis. Agri received a determination letter from the Internal Revenue Service (IRS) stating that Agri was exempt from taxation provided that net premium levels, consisting only of premiums with third parties, were below an annual stated level (\$350 thousand). Third party premiums remained below the stated annual level. As the Lee County real estate was sold, substantial gains were generated in Agri, creating permanent book/tax differences.

Since receiving the favorable IRS determination letter, certain transactions, entered into by other taxpayers under the same IRS Code Section came under scrutiny and criticism by the news media. In reaction, Management has recorded a contingent liability of \$17.0 million at February 28, 2006 and August 31, 2005 for income taxes in the event of an IRS challenge. Management's decision has been influenced by perceived changes in the regulatory environment. Because Management believes it is probable that a challenge will be made and probable that it may be successful as to some of the possible assertions, Management has provided for the contingency.

Since January 1, 2004 Agri has been filing as a taxable entity. This change in tax status is a direct result of changes in the Internal Revenue Code increasing premium and other annual income levels. Due to these changes, Agri no longer qualifies as a tax-exempt entity.

The Internal Revenue Service is examining the Company's tax returns for the years ended August 31, 2004, 2003, 2002, 2001 and 2000, and Agri tax returns for calendar years 2003, 2002, 2001 and 2000. The examinations began in October 2003. Any assessments resulting from the examinations will be currently due and payable. No assessments have been proposed to date. A revenue agent issued a report in May 2004, challenging Agri's tax exempt status for the years examined; however, the report did not quantify the adjustment or assessment proposed. Agri responded with a written report that disputes the facts, interpretation of law, and conclusions cited in the Agent's report. Upon receipt of Agri's response in July 2004, the Agent has proposed requesting a Technical Advice Memorandum (TAM) from the national office to assist in settling the differences. Currently, discussions are ongoing between the agents and Agri as to the technical requirements and the appropriate scope for the proposed TAM filing. The IRS has not proposed any adjustments to date for Alico. Management intends, however, to contest any assertion that additional tax is owed. The Revenue Agent's report regarding Alico could be issued within the current fiscal year.

## 9. Dividends:

A regular quarterly dividend of \$0.25 per share was paid to stockholders of record as of December 31, 2005 on January 15, 2006. A shareholders meeting held on January 6, 2006, the Board declared a regular quarterly dividend of \$0.25 per share payable to shareholders of record as of March 31, 2006 with payment expected on or about April 15, 2006. At its meeting on March 31, 2006 the Board of Directors declared a regular quarterly dividend of \$0.25 per share payable to stockholders of record as of June 30, 2006, with payment expected on or around July 15, 2006.

## 10. Disclosures about reportable segments:

Alico has four reportable segments: Citrus groves, citrus purchasing, harvesting and marketing (Bowen Brothers Fruit, LLC), sugarcane and sod, and cattle. Citrus groves and citrus purchasing, harvesting and marketing are consolidated under the caption "citrus" on the Company's Statement of Operations. The goods and services produced by these segments are sold to wholesalers and processors who prepare the products for consumption. The Company's operations are located in Florida.

Alico, through its newly formed subsidiary Bowen Brothers Fruit, LLC (Bowen), purchased the assets of Bowen Brothers Fruit Co., Inc. for \$1.9 million on February 13, 2006. The purchase was made in order to provide Alico with additional marketing expertise and with the ability to harvest its own fruit crop. Bowen is a citrus company that is a purchaser, harvester and marketer of citrus fruit. The revenue and expenses for Bowen are consolidated with the Company's citrus groves on the Statement of Operations.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies in the Company's annual report on Form 10K filed for the fiscal year ended August 31, 2005. Alico, Inc. evaluates performance based on profit or loss from operations before income taxes. Alico, Inc.'s reportable segments are strategic business units that offer different products and services. They are managed separately because each segment requires different management techniques, knowledge and skills.

The following table presents information (unaudited) for each of the Company's operating segments:

	Three months ended		Six months ended	
	Feb. 28, 2006	Feb. 28, 2005	Feb. 28, 2006	Feb. 28, 2005
<b>Citrus</b>				
<b>Groves</b>				
Revenue	\$ 7,044	\$ 9,586	\$ 8,252	\$ 10,465
Costs and expenses	<u>5,241</u>	<u>8,734</u>	<u>5,829</u>	<u>8,809</u>
Segment profit	<u>1,803</u>	<u>852</u>	<u>2,423</u>	<u>1,656</u>
Depreciation	<u>\$ 647</u>	<u>\$ 596</u>	<u>1,274</u>	<u>1,215</u>
Segment assets			<u>\$ 47,320</u>	<u>\$ 53,728</u>

	Three months ended		Six months ended	
	Feb. 28, 2006	Feb. 28, 2005	Feb. 28, 2006	Feb. 28, 2005
<b>Purchasing, Harvesting and Marketing</b>				
Revenue	\$ 5,722	-	\$ 5,722	-
Costs and expenses	<u>5,720</u>	<u>-</u>	<u>5,720</u>	<u>-</u>
Segment profit	<u>2</u>	<u>-</u>	<u>2</u>	<u>-</u>
Depr & Amortization	<u>\$ 298</u>	<u>\$ -</u>	<u>\$ 298</u>	<u>\$ -</u>
Segment assets			<u>\$ 5,908</u>	<u>\$ -</u>
<b>Total Citrus</b>				
Revenue	\$ 12,766	\$ 9,586	\$ 13,974	\$ 10,465
Costs and expenses	<u>10,961</u>	<u>8,734</u>	<u>11,549</u>	<u>8,809</u>
Segment profit	<u>1,805</u>	<u>852</u>	<u>2,425</u>	<u>1,656</u>
Depr & Amortization	<u>\$ 945</u>	<u>\$ 596</u>	<u>\$ 1,572</u>	<u>\$ 1,215</u>
Segment assets			<u>\$ 53,228</u>	<u>\$ 53,728</u>
<b>Sugarcane and sod</b>				
Revenue	\$ 5,144	\$ 5,286	\$ 7,130	\$ 7,739
Costs and expenses	<u>4,838</u>	<u>5,258</u>	<u>7,461</u>	<u>7,337</u>
Segment profit (loss)	<u>306</u>	<u>28</u>	<u>(331)</u>	<u>402</u>
Depreciation	<u>\$ 451</u>	<u>\$ 550</u>	<u>\$ 948</u>	<u>\$ 1,077</u>
Segment assets			<u>\$ 49,184</u>	<u>\$ 49,397</u>
<b>Cattle</b>				
Revenue	\$ 426	\$ 2,184	\$ 2,650	\$ 4,319
Costs and expenses	<u>318</u>	<u>1,709</u>	<u>2,029</u>	<u>3,611</u>
Segment profit	<u>108</u>	<u>475</u>	<u>621</u>	<u>708</u>
Depreciation	<u>\$ 411</u>	<u>\$ 378</u>	<u>\$ 824</u>	<u>\$ 753</u>
Segment assets			<u>\$ 22,604</u>	<u>\$ 20,862</u>

	Three months ended		Six months ended	
	Feb. 28, 2006	Feb. 28, 2005	Feb. 28, 2006	Feb. 28, 2005
<b>Other</b>				
Revenue	\$ 4,703	\$ 3,659	\$ 16,576	\$ ,094
Costs and expenses	<u>2,602</u>	<u>5,128</u>	<u>13,172</u>	<u>8,467</u>
Segment profit (loss)	<u>2,101</u>	<u>(1,469)</u>	<u>3,404</u>	<u>(1,373)</u>
Depreciation	<u>\$ 399</u>	<u>\$ 242</u>	<u>\$ 567</u>	<u>\$ 426</u>
Segment assets			<u>\$ 126,882</u>	<u>\$ 120,531</u>
<b>Total</b>				
Revenue	\$ 23,039	\$ 20,715	\$ 40,330	\$ 29,617
Costs and expenses	<u>18,719</u>	<u>20,829</u>	<u>34,211</u>	<u>28,224</u>
Segment profit (loss)	<u>4,320</u>	<u>(114)</u>	<u>6,119</u>	<u>1,393</u>
Depr & Amortization	<u>\$ 2,206</u>	<u>\$ 1,766</u>	<u>\$ 3,911</u>	<u>\$ 3,471</u>
Segment assets			<u>\$ 251,898</u>	<u>\$ 244,518</u>

#### 11. Stock Compensation Plans:

On November 3, 1998, the Company adopted the Alico, Inc., Incentive Equity Plan ("the Incentive Plan") pursuant to which the Board of Directors of the Company may grant options, stock appreciation rights, and/or restricted stock to certain directors and employees. The Incentive Plan authorizes grants of shares or options to purchase up to 650,000 shares of authorized but unissued common stock. Stock options granted have a strike price and vesting schedules, which are at the discretion of the Board of Directors and determined on the effective date of the grant. The strike price cannot be less than 50% of the market price.

No stock options were issued during the six months ended February 28, 2006 and 2005. Because no stock options were issued during the periods, there was no difference in net income and proforma net income for the six month periods ended February 28, 2006 and 2005.

At February 28, 2006 and August 31, 2005, there were 16,371 stock options fully vested and exercisable and 292,844 stock options available for grant.

## 12. Other Comprehensive Income:

Other comprehensive income, arising from market fluctuations in the Company's securities portfolio, was as follows:

	ALICO, INC.			
	Schedule of Other Comprehensive Income			
	(unaudited)			
	For the three months ended		For the six months ended	
	Feb. 28,	Feb. 28,	Feb. 28,	Feb. 28,
	2006	2005	2006	2005
Accumulated Other Comprehensive Income (loss) at beginning of period	\$ (214)	\$ 3,327	\$ 2,195	\$ 1,529
Unrealized Security gains (losses)	212	(235)	(2,306)	1,878
Taxes provided for unrealized (gains) losses	<u>(71)</u>	<u>160</u>	<u>38</u>	<u>(155)</u>
Other Comprehensive Income	<u>141</u>	<u>(75)</u>	<u>(2,268)</u>	<u>1,723</u>
Accumulated Other Comprehensive Income	<u>\$ (73)</u>	<u>\$ 3,252</u>	<u>\$ (73)</u>	<u>\$ 3,252</u>

## 13. Future Application of Accounting Standards:

In May 2005 the FASB issued SFAS No. 154, "Accounting Changes and Error Corrections". SFAS 154 replaces APB No. 20, "Accounting Changes", and SFAS No. 3, "Reporting Changes in Interim Financial Statements". SFAS No. 154 changes the accounting for, and reporting of, a change in accounting principle. SFAS No. 154 requires retrospective application to the prior period's financial statements of voluntary changes in accounting principle and changes required by new accounting standards when the standard does not include specific transition provisions, unless it is impractical to do so. SFAS No. 154 is effective for accounting changes and corrections of errors in fiscal years beginning after December 15, 2005. Currently, the Company is not aware of any financial impact that the adoption of this statement will have on its consolidated financial statements.

## 14. Treasury Stock

The following table provides information relating to purchases of the Company's common shares by the Company on the open market pursuant to the Director Compensation Plan approved by the Company's shareholders on June 10, 2005 for the first six months of fiscal 2006:

Date	Total Number of Shares Purchased	Average price paid per share	Total Dollar value of shares purchased
11/28/2005	10,000	\$ 43.30	\$ 433,000

The Company may purchase an additional 20,000 shares pursuant to the approved Director Compensation Plan.

## 15. Casualty Losses:

Hurricane Wilma caused extensive damage to the Company's crops and infrastructure in Collier and Hendry Counties. Additionally, canker was confirmed in three groves totaling 420 acres. During August and September of 2004 a series of three hurricanes struck a portion of the Company's citrus groves in Polk County Florida. The Company recognized (recoveries) losses resulting from damages caused by the hurricanes and canker as follows:

ended	Six months ended		Three months	
	February 28, 2006 (unaudited)	February 28, 2005 (unaudited)	February 28, 2006 (unaudited)	February 28, 2005 (unaudited)
Inventoried costs	\$ (2,556)	\$ -	\$ 4,049	\$ 408
Basis of property and equipment	(1,094)	-	875	-
Insurance proceeds received	709	-	(2,158)	-
Insurance proceeds receivable	-	-	-	-
Total casualty (recoveries) losses to inventories	<u>\$ (2,941)</u>	<u>\$ -</u>	<u>\$ 2,766</u>	<u>\$ 408</u>

Crop damages estimated during the three months ended November 30, 2005 as a result of hurricane Wilma were replaced by actual results as harvests were completed. The Company originally estimated damages to its sugarcane crop at 50% due to water and wind damage. As actual harvests have been completed, the damage was discovered to total 14% of the original crop estimate and \$2.7 million of the casualty loss was recovered and recognized for the three months ended February 28, 2006.

Citrus canker is a highly contagious bacterial disease of citrus that causes premature leaf and fruit drop. Citrus canker causes no threat to humans, animals or plant life other than citrus. Prior to January 10, 2006, Florida law required infected and exposed trees within 1900 feet of the canker find to be removed and destroyed. The Company's policy was to recognize a loss estimated as the total destruction of all trees within 1900 feet of the canker find as soon as canker was confirmed. This estimate of loss damage preceded the actual destruction of the trees. During the second quarter, the USDA suspended the rule requiring the destruction of citrus groves testing positive for canker. When the USDA suspended the rule requiring the destruction of citrus groves, those portions of grove that were previously estimated as lost but had not yet been destroyed were reestablished, reducing the casualty loss accrued. The adjustment related to the recovery of previously estimated canker losses was \$244 for the three months ended February 28, 2006.

## 16. Subsequent Event:

The Board declared a regular quarterly dividend of \$0.25 per share payable to shareholders of record as of March 31, 2006 with payment expected on or about April 15, 2006. The Board declared a regular quarterly dividend of \$0.25 per share payable to shareholders of record as of June 30, 2006 with payment expected on or about July 15, 2006.

In April 2006, the Company entered into a contract for the purchase of a 523 acre mine site for rock and fill. The purchase price for this property is \$10.6 million. The contract is currently in the due diligence period. The property was identified in January 2006 as a possible 1031 exchange candidate for the sale of the 280 acre orange grove that closed in November 2005. There is no assurance this contract will close.

## ITEM 2.

### Management's Discussion and Analysis of Financial Condition and Results of Operations.

#### Cautionary Statement

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Some of the statements in this document include statements about future expectations. Statements that are not historical facts are "forward-looking statements" for the purpose of the safe harbor provided by Section 21E of the Exchange Act and Section 27A of the Securities Act. These forward-looking statements, which include references to one or more potential transactions, and strategic alternatives under consideration, are predictive in nature or depend upon or refer to future events or conditions, are subject to known, as well as, unknown risks and uncertainties that may cause actual results to differ materially from Company expectations. There can be no assurance that any future transactions will occur or be structured in the manner suggested or that any such transaction will be completed. The Company undertakes no obligation to update publicly any forward-looking statements, whether as a result of future events, new information or otherwise.

When used in this document, or in the documents incorporated by reference herein, the words "anticipate", "believe", "estimate", "may", "intend", "expect", "should", "could" and other words of similar meaning, are likely to address the Company's growth strategy, financial results and/or product development programs. Actual results, performance or achievements could differ materially from those contemplated, expressed or implied by the forward-looking statements contained herein. The considerations listed herein represent certain important factors the Company believes could cause such results to differ. These considerations are not intended to represent a complete list of the general or specific risks that may affect the Company. It should be recognized that other risks, including general economic factors and expansion strategies, may be significant, presently or in the future, and the risks set forth herein may affect the Company to a greater or lesser extent than indicated.

#### LIQUIDITY AND CAPITAL RESOURCES:

Working capital decreased to \$94.0 million at February 28, 2006, from \$111.2 million at August 31, 2005. As of February 28, 2006, the Company had cash and cash equivalents of \$23.8 million compared to \$13.4 million at August 31, 2005. Marketable securities decreased to \$51.1 million from \$70.8 million during the same period. The ratio of current assets to current liabilities decreased to 6.02 to 1 at February 28, 2006 from 7.24 to 1 at August 31, 2005. Total assets increased by \$4.2 million to \$251.9 million at February 28, 2006, compared to \$247.7 million at August 31, 2005.

Management believes that the Company will be able to meet its working capital requirements for the foreseeable future with internally generated funds. In addition, the Company has credit commitments, which provide for revolving credit of up to \$175.0 million, of which \$129.6 million was available for the Company's use at February 28, 2006 (see Note 7 to condensed consolidated financial statements).

Hurricane Wilma, a category three hurricane, swept through southwest Florida on October 24, 2005, causing extensive damage to the Company's crops and infrastructure in Collier and Hendry Counties. The Company has recorded an estimated casualty loss of \$2.8 million (net of expected insurance proceeds) of damages to crop inventories and property and equipment resulting from the hurricane.

Management expects continued profitability from the Company's agricultural operations in fiscal 2006, but at reduced levels from fiscal year 2005, mostly due to losses experienced during the hurricane.

Gross profits from citrus operations are expected to remain profitable in fiscal year 2006. Due to increased citrus canker discoveries, hurricane damage, and real estate development in Florida, the Florida citrus crop is forecast to be much smaller than the previous five year average. The smaller crop is expected to cause the unit price of citrus products to increase and may cause profits from the citrus division to equal or exceed those of the prior year.

Management expects sugarcane operations to post a loss in fiscal year 2006, due to the damages experienced in the hurricane. The Company's cattle operations in fiscal year 2006 are expected to remain profitable but at lower levels than in fiscal year 2005. To take advantage of favorable market conditions in fiscal year 2005, the Company elected to sell a portion of its calves instead of delivering them to feedlots for later sales. This decision resulted in a decrease of beef cattle inventory at August 31, 2005 and is expected to result in fewer cattle available for sale in fiscal year 2006 compared with fiscal year 2005.

Cash outlays for land, equipment, buildings, and other improvements totaled \$17.5 million during the six months ended February 28, 2006, compared to \$9.6 million during the six months ended February 28, 2005. In February 2006, Alico, through its newly formed subsidiary Bowen Brothers Fruit, LLC, purchased the assets of Bowen Brothers Fruit Co., Inc. for \$1.9 million. In October 2005, the Company through Alico-Agri, purchased 291 acres of lake-front property in Polk County, Florida, for \$9.2 million. In September 2004, the Company, through Alico-Agri Ltd., purchased the assets of La Belle Plant World, Inc. The purchase price was \$4.9 million for the land, office building, greenhouses and associated equipment.

In accordance with guidelines established by the Company's Board of Directors, the Company restructured its investment portfolio during the first quarter of fiscal 2006, focusing on high quality fixed income securities with original maturities of less than 12 months. As a result of staggered maturity dates, a greater portion of the Company's portfolio is classified as cash equivalents than under previous investment policies.

The sale of a Lee County parcel closed in escrow during July 2005. The sales price was \$62.9 million consisting of \$6.2 million in cash at closing with the balance held as a 2.5% mortgage note receivable of \$56.7 million payable in four equal principal installments together with accrued interest annually for the next four years after a final development order for the property is issued. The first principal and interest installment under the contract will not be due until 12 months after the order is issued. The development order has not yet been issued; however, in any event the first installment is due and payable in July 2008, if not paid before that date.

Another sale in Lee County is expected to close in fiscal year 2007. This contract is for a gross sales price of \$75.5 million, consisting of \$7.6 million in cash at closing with the balance payable as a 2.5% mortgage note receivable of \$67.9 million. The agreement is subject to various contingencies and there is no assurance that it will close or that it will close within the time period stated.

The Company, through Agri, supplied catastrophic business interruption coverage for Tri-County Grove, LLC, a subsidiary of Atlantic Blue Trust, Inc., the holder of approximately 48% of the Company's common stock. Total coverage under the policy was \$2.7 million. This represents the only underwriting exposure at February 28, 2006. Citrus canker was discovered in a Tri-County Grove LLC citrus grove in 2005, requiring the total destruction of the majority of their citrus trees. Agri accrued a loss reserve in fiscal year 2005 equal to the total potential exposure of Agri under the policy for this claim of \$1.4 million. The claim was paid in full in March of 2006.

In April 2006, the Company entered into a contract for the purchase of a 523 acre mine site for rock and fill. The purchase price for this property is \$10.6 million. The contract is currently in the due diligence period. The property was identified in January 2006 as a possible 1031 exchange candidate for the sale of the 280 acre orange grove that closed in November 2005. There is no assurance this contract will close.

In November 2005, the Company sold approximately 280 acres of citrus grove land located south of Labelle, Florida in Hendry County for \$5.6 million cash placed in escrow. The Company will retain operating rights to the grove until residential development begins. As noted in the preceding paragraph, the Company is exploring the possibility of a like-kind exchange regarding this transaction. The Company paid a regular quarterly dividend of \$0.25 per share to shareholders of record as of September 30, 2005 on October 15, 2005. Additionally, the Company paid a quarterly dividend of \$0.25 per share to stockholders of record as of December 31, 2005 on January 15, 2006. At its Board of Directors meeting immediately following the annual shareholders meeting on January 6, 2006, the Board declared a regular quarterly dividend of \$0.25 per share payable to shareholders of record as of March 31, with payment expected on or about April 15, 2006. At its March Board meeting, the Board declared a regular quarterly dividend of \$0.25 per share payable to shareholders of record as of June 30, 2006 with payment expected on or about July 15, 2006.

The Internal Revenue Service is examining the Company's tax returns for the years ended August 31, 2004, 2003, 2002, 2001 and 2000, and Agri tax returns for calendar years 2003, 2002, 2001 and 2000. The examinations began in October 2003. Any assessments resulting from the examinations will be currently due and payable. No assessments have been proposed to date. A revenue agent issued a report in May 2004 that challenged Agri's tax exempt status for the years examined; however, the report did not quantify the adjustment or assessment proposed. Agri responded with a written report that disputes the facts, interpretation of law, and conclusions cited in the Agent's report. Upon receipt of Agri's response in July 2004, the Agent has proposed requesting a Technical Advice Memorandum (TAM) from the national office to assist in settling the differences. Currently, discussions are ongoing between the agents and Agri as to the technical requirements and the appropriate scope for the proposed TAM filing. The IRS has not proposed any adjustments to date for Alico. Management intends, however, to contest any assertion that additional tax is owed. The Revenue Agent's report regarding Alico could be issued within the current fiscal year.

#### **RESULTS OF OPERATIONS:**

The basic business of the Company is agriculture, which is of a seasonal nature and is subject to the influence of natural phenomena and wide price fluctuations. The results of operations for the stated periods are not necessarily indicative of results to be expected for the full year.

Net income for the three and six months ended February 28, 2006 was \$2.7 million and \$3.8 million respectively compared with net income of \$0.0 and \$1.0 million for the three and six months ended February 28, 2005, respectively. Increased net pretax profit from operations during the second quarter (\$3.6 million for the three months ended February 28, 2006 compared with a loss of \$0.9 million for the three months ended February 28, 2005) was the primary cause of the increase. For the six months ended February 28, 2006, bulk real estate sales (\$4.4 million compared with \$0.0 million for the six months ended February 28, 2006 and February 28, 2005, respectively) and interest and investment income (\$6.5 million for the six months ended February 28, 2006 compared with \$2.6 million for the six months ended February 28, 2005) offset the increased losses from casualties (\$2.8 million for the six months ended February 28, 2006 compared with \$0.4 million for the six months ended February 28, 2005).

Pretax income from operations was \$3.6 million for the quarter ended February 28, 2006 compared with a loss of \$0.9 million for the quarter ended February 28, 2005. The increase was primarily due to a favorable change in estimate of \$2.9 million resulting from crop recoveries previously recognized as casualty losses. On January 20, 2006, the USDA suspended the rule requiring the destruction of citrus groves testing positive for canker. Citrus canker is a highly contagious bacterial disease of citrus that causes premature leaf and fruit drop. Citrus canker causes no threat to humans, animals or plant life other than citrus. Prior to January 10, 2006, Florida law required infected and exposed trees within 1900 feet of the canker find to be removed and destroyed. The Company's policy was to recognize a loss estimated as the total destruction of all trees within 1900 feet of the canker find as soon as canker was confirmed. This estimate of loss damage preceded the actual destruction of the trees. When the USDA suspended the rule requiring the destruction of citrus groves, those portions of grove that were previously estimated as lost but had not yet been destroyed were reestablished resulting in a reduction of previously recorded casualty losses of \$0.2 million for the quarter ended February 28, 2006.

Additionally, crop damages estimated during the three months ended November 30, 2006 as a result of hurricane Wilma were replaced by actual results, resulting in a recovery of previously recognized casualty losses of \$2.7 million for the quarter ended February 28, 2006. Operations reported a pretax loss of \$3.1 million for the six months ended February 28, 2006, compared with a pretax loss of \$0.1 million for the six months ended February 28, 2005. A casualty loss related to citrus canker and Hurricane damages of \$2.8 million coupled with a loss from sugarcane and sod operations of \$0.3 million were the primary components of the loss for the first six months of fiscal year 2006 compared with a casualty loss of \$0.4 million and a profit from sugarcane and sod operations of \$0.4 million for the first six months of fiscal year 2005.

Pretax income from rock and sand royalties decreased to \$0.3 million and \$0.5 million for the three and six month periods ended February 28, 2006, respectively compared with \$0.8 million and \$1.7 million for the three and six month periods ended February 28, 2005, respectively. The property where a large rock mine was located was sold in July 2005. The Company has begun limited mining operations on a new site and is currently exploring alternative sites for rock mines. Pretax income from agricultural operations (excluding casualty losses) increased by \$1.1 million to \$2.6 million for the three months ended February 28, 2006 compared with \$1.5 million for the three months ended February 28, 2005. Pretax income from agricultural operations (excluding casualty losses) declined by \$0.1 million to \$2.8 million during the six months ended February 28, 2006 when compared with \$2.9 million for the six months ended February 28, 2005. The factors causing the decline in pretax income from agricultural operations are discussed in detail below.

#### **Citrus**

The Citrus division recorded profits of \$1.8 million and \$2.4 million for the quarter and six months ended February 28, 2006, respectively, compared with \$0.9 million and \$1.7 million for the quarter and six months ended February 28, 2005. Hurricanes, citrus canker finds and increased real estate development in the central and southern portions of Florida where the majority of citrus is produced have combined to reduce the supply of citrus for the past two years, resulting in price increases for citrus products across the industry. During the first six months of fiscal year 2006 the Company has averaged \$6.80 per box for its citrus products as compared with \$5.43 per box for the same period in the prior fiscal year, causing the current year profit to increase.

The price increase described above has served to more than offset the damages caused by hurricane Wilma. The hurricane caused extensive damage to the Company's crops and infrastructure in Collier and Hendry Counties. Due primarily to the damages caused by hurricane Wilma, the Company estimates its total citrus harvest for fiscal year 2006 at 3.2 million boxes, compared with 4.0 million for fiscal year 2005 and 4.4 million for fiscal year 2004.

Alico, through its newly formed subsidiary Bowen Brothers Fruit, LLC (Bowen), purchased the assets of Bowen Brothers Fruit Co., Inc. for \$1.9 million on February 13, 2006. The purchase was made in order to provide Alico with additional marketing expertise and with the ability to harvest its own fruit crop. Bowen's operations generated revenues of \$5.7 million and expenses of \$5.7 million for the period from the date of acquisition to February 28, 2006. A portion of the purchase price was allocated to intangible assets and generated an amortization cost of \$0.3 million during the period, which was included in the \$5.7 million of total expenses reported. Bowen's operations are seasonal in nature and the results of operations for the stated periods are not necessarily indicative of results to be expected for the full year. Management estimates that Bowen will breakeven during fiscal 2006.

#### **Sugarcane and Sod**

Sugarcane and sod generated a profit of \$0.3 million for the three months ended February 28, 2006 compared with earnings of \$0.0 million for the three months ended February 28, 2005. Sugarcane harvests exceeded the post hurricane estimate during the second quarter of fiscal year 2006, resulting in a profit for the period. For the six months ended February 28, 2006

and 2005, the sugarcane and sod division generated a loss of \$0.3 million and a profit of \$0.4 million, respectively. Fertilizer is the largest component of production costs for the Company's sugarcane crop. Due to price increases in the cost of fuel used to produce fertilizer beginning in fiscal 2005, fertilizer prices increased 23% over their prior year levels. The increased price of fertilizer caused the Company's production costs per ton to rise above the expected net realizable value. As a result, the Company adjusted its inventoried sugarcane crop by \$517 thousand for the six months ended February 28, 2006, charging it to cost of sales. This adjustment, caused by the price increase in fertilizer described above, was the primary cause of the loss for the six months ended February 28, 2006.

#### **Cattle**

Cattle profits were \$0.1 million and \$0.6 million for the three and six months ended February 28, 2006, respectively, compared with \$0.5 million and \$0.7 million for the three and six months ended February 28, 2005. The number of cattle sold was less during the first six months of fiscal year 2006 than for the same period in the prior fiscal year (3,285 for the first six months of fiscal year 2006 compared with 5,206 for the first six months of fiscal year 2005). During fiscal year 2005, in order to take advantage of record high prices for calves, the Company sold a portion of its calf crop that would have normally been delivered to western feedlots. Calves delivered to western feedlots require an additional nine months of preparation before they are ready for sale. Due to the sale of the calves in the prior fiscal year as described above, fewer animals were available for sale in the current fiscal year.

Prices for beef cattle have improved during the current year compared with the prior year (\$0.82 per pound average received on all cattle sold for the first six months of fiscal year 2006, compared with \$0.77 per pound average for the first six months of fiscal 2005). The price increase has served to offset the reduced number of cattle sold.

#### **Other Agricultural Operations**

The Company also sells vegetable transplants through its subsidiary, Alico Plant World, LLC, as well as native plants from its ranch location, and produces and sells corn and beans. Income from these operations totaled \$0.4 million and \$0.1 million for the three and six months ended February 28, 2006, respectively. Income from plants, vegetables and trees was \$0.1 million and \$0.2 million for the three and six month periods ended February 28, 2005, respectively.

#### **General Corporate**

In April 2006, the Company has entered into a contract for the purchase of a 523 acre mine site for rock and fill. The purchase price for this property is \$10.6 million. The contract is currently in the due diligence period. The property was identified in January 2006 as a possible 1031 exchange candidate for the sale of the 280 acre orange grove that closed in November 2005. There is no assurance this contract will close.

In November 2005, the Company sold approximately 280 acres of citrus grove land located south of Labelle, Florida in Hendry County for \$5.6 million cash placed in escrow. The Company will retain operating rights to the grove until residential development begins. As noted in the preceding paragraph, the Company is exploring the possibility of a like-kind exchange regarding this transaction.

The Company through Alico-Agri Ltd., purchased approximately 291 acres in Polk County, Florida on October 11, 2005 for \$9.2 million. The property contains 2,100 feet of road frontage on U.S. 27 and 2,600 feet of road frontage on County road 640. The property also includes approximately 2,640 feet of lakefront along Crooked Lake, a 6,000 acre lake. The Company identified the property as an exchange property under section 1031 of the Internal Revenue Code and intends to defer tax on \$9.2 million of proceeds from the sale of a Lee County parcel that closed in escrow in July 2005 and is described below.

The sale of a Lee County parcel closed in escrow during July 2005. The sales price was \$62.9 million consisting of \$6.2 million in cash at closing with the balance held as a 2.5% mortgage note receivable of \$56.7 million payable in four equal principal installments together with accrued interest annually for the next four years after a final development order for

the property is issued. The first principal and interest installment under the contract will not be due until 12 months after the order is issued. The development order has not yet been issued; however, in any event the first installment is due and payable in July 2008, if not paid before that date.

An agreement to sell the remaining property in Lee County is expected to close in fiscal year 2007. This contract is for a gross sales price of \$75.5 million, consisting of \$7.6 million in cash at closing with the balance payable as a 2.5% mortgage note receivable of \$67.9 million. The Company is exploring its options under the contract, including the possibility of a like-kind exchange. The agreement is subject to various contingencies and there is no assurance that it will close or that it will close within the time period stated.

Agri-Insurance, Co. Ltd., a wholly owned subsidiary of Alico, Inc., wrote an insurance policy for Tri-County Grove, LLC, a subsidiary of Atlantic Blue Trust, Inc., the holder of approximately 48% of the Company's common stock in 2004. The coverage term was from August 2004 to July 2005. Total coverage under the policy was \$2.7 million and the Company charged a premium of \$45 thousand. Tri-County Grove LLC discovered citrus canker in their groves in 2005, requiring the total destruction of the majority of their citrus trees. Agri accrued a loss reserve in fiscal year 2005 equal to the total potential exposure under the policy for this claim of \$1.4 million. The claim was paid in full in March of 2006.

Premiums for coverages quoted are set by independent actuaries and underwriters hired by Agri based on underwriting considerations established by them. Premiums vary depending upon the size of the property, its age and revenue-producing history, as well as the proximity of the insured property to known disease-prone areas or other insured hazards.

In September 2004, the Company, through Alico-Agri Ltd., purchased the assets of La Belle Plant World, Inc., a wholesale grower and shipper of commercial vegetable transplants to commercial farmers. The purchase price was \$4.9 million for the land, office building, greenhouses and associated equipment. Alico Plant World, LLC ("Plant World") was set up as a wholly owned subsidiary of Alico-Agri, Ltd to operate these assets.

#### **Off Balance Sheet Arrangements**

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The Company through its wholly owned subsidiary Bowen Brothers Fruit, LLC enters into forward purchase contracts for the purchase of citrus products during the normal course of its business. Typically, these purchases are covered by forward sales contracts. The total forward purchase contracts under these agreements totaled \$8.9 million at February 28, 2006. All of these purchases were covered by forward sales agreements. None of these agreements were in a net loss position as of February 28, 2006. All of these contracts will be fulfilled by the end of the fiscal year 2006. Additionally, the Company hedges its fuel requirements through the purchase of fuel stocks at fixed prices for future deliveries. The net obligations under these arrangement totaled \$79 thousand at February 28, 2006. Deliveries under these contracts will occur before May 31, 2006.

In April 2006, the Company entered into a contract for the purchase of a 523 acre mine site for rock and fill. The purchase price for this property is \$10.6 million. The contract is currently in the due diligence period. The property was identified in January 2006 as a possible 1031 exchange candidate for the sale of the 280 acre orange grove that closed in November 2005.

**Disclosure of Contractual Obligations**

The contractual obligations of the Company at February 28, 2006 are set forth in the table below:

February 28, 2006  
(in thousands)

<u>Contractual obligations</u>	<u>Total</u>	<u>Less than 1 year</u>	<u>1 - 3 years</u>	<u>3-5 years</u>	<u>5 + years</u>
Long-term debt	\$ 57,804	\$ 3,312	\$ 2,633	\$ 47,953	\$ 3,906
Expected interest on debt	7,835	\$ 3,161	\$ 2,994	\$ 1,570	\$ 110
Commissions	2,833	-	1,417	1,416	-
Citrus purchase contracts	8,938	8,938	-	-	-
Insurance claim	1,381	1,381	-	-	-
Retirement benefits	4,453	344	688	688	2,733
Deferred taxes	14,434	1,493	3,800	3,800	5,341
Other non-current liability	16,954	-	16,954	-	-
Purchase obligations (donation)	773	773	-	-	-
Fuel purchase contract	79	79	-	-	-
Leases (operating & capital)	24	12	12	-	-
Total	<u>\$ 115,508</u>	<u>\$ 19,493</u>	<u>\$ 28,498</u>	<u>\$ 55,427</u>	<u>\$ 12,090</u>

## Critical Accounting Policies and Estimates

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The preparation of the Company's financial statements and related disclosures in conformity with accounting principles generally accepted in the United States of America requires Management to make estimates and judgments that affect the reported amounts of assets and liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. On an on-going basis, Management evaluates the estimates and assumptions based upon historical experience and various other factors and circumstances. Management believes that the estimates and assumptions are reasonable in the circumstances; however, actual results may vary from these estimates and assumptions under different future circumstances. The critical accounting policies that affect the more significant judgments and estimates used in the preparation of our consolidated financial statements are discussed below.

Alico records inventory at the lower of cost or market. Management regularly assesses estimated inventory valuations based on current and forecasted usage of the related commodity and any other relevant factors that affect the net realizable value.

Based on fruit buyers' and processors' advances to growers, stated cash and futures markets, together with combined experience in the industry, Management reviews the reasonableness of the citrus revenue accrual. Adjustments are made throughout the year to these estimates as relevant information regarding the citrus market becomes available. Fluctuation in the market prices for citrus fruit has caused the Company to recognize additional revenue from the prior year's crop totaling \$257 thousand for the quarter ended February 28, 2006, \$418 thousand for the quarter ended November 30, 2005 and \$31 thousand for the quarter ended November 30, 2004.

In accordance with Statement of Position 85-3 "Accounting by Agricultural Producers and Agricultural Cooperatives", the cost of growing crops (citrus and sugarcane) are capitalized into inventory until the time of harvest. Once a given crop is harvested, the related inventoried costs are recognized as cost of sales to provide an appropriate matching of costs incurred with the related revenue earned. The inventoried cost of each crop is then compared with the estimated net realizable value (NRV) of the crop and any costs in excess of the NRV are immediately recognized as cost of sales.

Hurricane Wilma caused extensive damage to the Company's crops and infrastructure in Collier and Hendry Counties. In calculating the estimated amount of loss resulting from the hurricane, Management estimated the amount of crop loss and property damage. The estimates were based on information obtained from observation, provided by insurance claims adjusters, and discussions with other industry experts. These estimates will continue to be revised as actual losses are confirmed.

In June of 2000, Alico formed a wholly owned insurance subsidiary, Agri Insurance Company, Ltd. (Bermuda), in response to the lack of available insurance, both in the traditional commercial insurance markets and governmental sponsored insurance programs, suitable to provide coverages for the increasing number and potential severity of agricultural related events. Such events typically include citrus canker, crop diseases, livestock related maladies and weather. By forming Agri, Alico hoped to prefund its potential exposures related to the referenced events, and also attract new underwriting capital to the extent that Agri is successful in profitably underwriting both its own potential risks, and those of its historic business partners.

Alico capitalized Agri by contributing real estate located in Lee County, Florida. The real estate was transferred at its historical cost basis. Agri received a determination letter from the Internal Revenue Service (IRS) stating that Agri was exempt from taxation provided that net premium levels, consisting only of premiums with third parties, were below an annual stated level (\$350 thousand). Third party premiums have remained below the stated annual level. As the Lee county real estate was sold, substantial gains were generated in Agri, creating permanent book and tax differences.

Since receiving the favorable IRS determination letter, certain transactions, entered into by other taxpayers under the same IRS Code Section came under scrutiny and criticism by the news media. In reaction, Management has recorded a contingent liability of \$17.0 million at February 28, 2006 and August 31, 2005 for income taxes in the event of an IRS challenge. Management's decision has been influenced by perceived changes in the regulatory environment. Because Management believes it is probable that a challenge will be made and probable that it may be successful as to some of the possible assertions, Management has provided for this contingency.

Since January 1, 2004 Agri has been filing as a taxable entity. This change in tax status is a direct result of changes in the Internal Revenue Code increasing premium and other annual income levels. Due to these changes, Agri no longer qualifies as a tax-exempt entity.

The Internal Revenue Service is examining the Company's tax returns for the years ended August 31, 2004, 2003, 2002, 2001 and 2000, and Agri tax returns for calendar years 2003, 2002, 2001 and 2000. The examinations began in October 2003. Any assessments resulting from the examinations will be currently due and payable. No assessments have been proposed to date. A revenue agent issued a report in May 2004, challenging Agri's tax exempt status for the years examined; however, the report did not quantify the adjustment or assessment proposed. Agri responded with a written report that disputes the facts, interpretation of law, and conclusions cited in the Agent's report. Upon receipt of Agri's response in July 2004, the Agent has proposed requesting a Technical Advice Memorandum (TAM) from the national office to assist in settling the differences. Currently, discussions are ongoing between the agents and Agri as to the technical requirements and the appropriate scope for the proposed TAM filing. The IRS has not proposed any adjustments to date for Alico. Management intends, however, to contest any assertion that additional tax is owed. The Revenue Agent's report regarding Alico could be issued within the current fiscal year.

### ITEM 3. Quantitative and Qualitative Disclosures about Market Risk

The table below provides information about the Company's investment in marketable debt securities and its loan obligations that are sensitive to changes in interest rates. The table also provides information about the Company's purchase and sales contracts that are sensitive to changes in the citrus juice prices.

Investments are placed with high quality issuers and, by policy, limit the amount of credit exposure to any one issuer. Alico is averse to principal loss and provides for the safety and preservation of invested funds by limiting default, market and reinvestment risk. The Company classifies cash equivalents and short-term investments as fixed-rate if the rate of return on such instruments remains fixed over their term. These fixed-rate investments include fixed-rate U.S. government securities, municipal bonds, time deposits and certificates of deposit. Cash equivalents and short-term investments are classified as variable-rate if the rate of return on such investments varies based on the change in a predetermined index or set of indices during their term. These variable-rate investments primarily include money market accounts, mutual funds and debt instruments held at various securities brokers and investment banks.

Fixed rate securities tend to decline with market rate interest increases. Variable rate securities are generally affected more by general market expectations and conditions. Additionally, the Company has debt with interest rates that vary with the LIBOR. A 1% increase in this rate would impact the Company's annual interest expense by approximately \$454 thousand based on the Company's outstanding debt under these agreements at February 28, 2006.

The Company through its wholly owned subsidiary Bowen Brothers Fruit, LLC, purchases citrus from growers and resells the fruit to various processing plants. Both the purchase and sales prices may be fixed or variable. The table below shows the total commitment for variable price contracts calculated using the base contract price. A 10% increase in the citrus prices would increase purchase cost by \$4 thousand and sales revenue by \$400 thousand.

	Expected Maturity Date						Total	Fair Value
	Year 1	Year 2	Year 3	Year 4	Year 5	Thereafter		
<b>Interest Rate Sensitivity</b>								
<b>Assets</b>								
Marketable Debt Securities								
Fixed Rate Securities	\$ 14,557	3,525	2,735	134	272	3,246		24,469
Average Interest Rate	5.10%	5.54%	6.29%	5.75%	4.90%	4.99%		5.28%
Variable Rate Securities	\$ 14,645	1,700	-	-	-	9,880		26,225
<b>Liabilities</b>								
Notes Payable								
Fixed Rate Notes	\$ 3,312	1,315	1,318	1,267	1,266	3,906	12,384	
Average Interest Rate	6.16%	6.69%	6.69%	6.68%	6.68%	6.68%	6.54%	
Variable Rate Notes					45,420		45,420	
Average Interest Rate					5.63%		5.63%	
<b>Commodity Price Sensitivity</b>								
<b>Variable Pricing Contracts</b>								
Fruit Purchase Commitments	\$ 39						39	
Fruit Sales Commitments	\$ 4,020						4,020	

## **ITEM 4. Controls and Procedures**

### **Evaluation of disclosure controls and procedures**

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in the Company's reports under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and that such information is accumulated and communicated to management, including the Company's Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. The Company periodically reviews the design and effectiveness of its disclosure controls and internal control over financial reporting. The Company makes modifications to improve the design and effectiveness of its disclosure controls and internal control structure, and may take other corrective action if its reviews identify a need for such modifications or actions.

A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Additionally, controls could be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Over time, control may become inadequate because of changes in conditions or the degree of compliance with the policies or procedures may deteriorate. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

In connection with the preparation of the Company's Annual Report on Form 10-K, as of August 31, 2005, an evaluation was performed under the supervision and with the participation of the Company's management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Exchange Act). The Company concluded that control deficiencies in its internal control over financial reporting as of August 31, 2005 constituted a material weakness within the meaning of the Public Company Accounting Oversight Board's Auditing Standard No. 2, An Audit of Internal Control Over Financial Reporting Performed in Conjunction with an Audit of Financial Statements.

The material weakness identified by the Company was disclosed in its Annual Report on Form 10-K, which was filed with the SEC on November 23, 2005. Based on that and subsequent evaluations, the Chief Executive Officer and Chief Financial Officer have concluded that, as of February 28, 2006, the Company's disclosure controls and procedures are not effective, for the reasons described above (relating to the previously-identified material weakness in internal control over financial reporting).

### **Changes in internal control over financial reporting**

Management, with oversight from the Audit Committee of the Board of Directors, has been addressing the material weakness disclosed in its Form 10-K and is committed to effectively remediating known weaknesses as expeditiously as possible. Although the Company's remediation efforts are well underway, control weaknesses will not be considered remediated until new internal controls over financial reporting are implemented and operational for a sufficient period of time to allow for effective testing and are tested, and management and its independent registered certified public accounting firm conclude that these controls are operating effectively. Management has therefore concluded that there have been no changes made in the Company's internal controls over financial reporting in connection with its second quarter evaluation that would materially affect, or are reasonably likely to materially affect, its internal control over financial reporting.

The current status of the Company's remediation efforts to address the material weakness in internal control over financial reporting identified in its Annual Report for the year ended August 31, 2005 is as follows:

Management assessed the effectiveness of the Company's internal control over financial reporting as of August 31, 2005. In making the assessment, Management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") in Internal Control - Integrated Framework. Based upon this assessment and as more fully explained below, management identified a material weakness in Alico's internal control over financial reporting as of August 31, 2005. A material weakness is a control deficiency, or combination of control deficiencies, that results in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected. Management identified the following material weakness as of August 31, 2005:

This material weakness resulted from a lack of qualified financial reporting personnel with sufficient depth, skills, and experience to apply generally accepted accounting principles to the Company's transactions and to prepare financial statements that comply with generally accepted accounting principles. Specifically, monitoring controls to ensure journal entries are posted accurately and in a timely fashion were ineffective during the fiscal 2005 closing process. This resulted in a missed elimination entry to inter-company accounts and an incorrect entry to deferred income taxes and other comprehensive income. Although the missed or incorrect entries were not prevented or detected by the Company's existing system of internal controls, the entries were identified by the Company's independent registered certified public accounting firm, and were corrected and properly reflected in the fiscal 2005 year end financial statements.

Although the Company does not believe that the material weakness identified impacted any previously filed financial statements, the existence of a material weakness or weaknesses is an indication that there is more than a remote likelihood that a material misstatement of the Company's financial statements will not be prevented or detected in a future period.

The Company has substantially completed implementation of the changes it believes are required to remediate the previously reported material weaknesses in internal control over financial reporting related to maintaining an effective control environment by: (i) adding a certified public accountant, a qualified and experienced financial reporting manager, to the Company's Accounting Department to ensure that the Company has sufficient depth, skills and experience within the department to prepare the Company's financial statements and disclosures in accordance with generally accepted accounting principles in the United States of America; (ii) hiring an assistant controller to process transactions and allowing the controller more time to perform in depth reviews of financial accounting information; (iii) enhancing and strengthening its written accounting and reporting policies pertaining to the elimination of inter-company balances and training employees with respect to the new policies; and (iv) purchasing accounting software specifically designed to handle consolidating entries, schedules and issues. All these changes have taken place subsequent to the year ended August 31, 2005. Management will continue to evaluate the progress and abilities of accounting personnel in order to assess whether weakness has been effectively remediated. While the remediation measures are expected to improve the design and effectiveness of the Company's internal control over financial reporting, certain of the corrective processes, procedures and controls have not been tested. In general, the controls have not yet operated effectively for a sufficient period of time to demonstrate operating effectiveness. Accordingly, the CEO and CFO have concluded that the Company's disclosure controls and procedures were not effective as of August 31, 2005 and February 28, 2006. Management is committed to correcting this material weakness

As a result of the material weakness and factors identified above, we have concluded that as of August 31, 2005, and February 28, 2006, the Company did not maintain effective internal control over financial reporting.

**FORM 10-Q**  
**PART II. OTHER INFORMATION**

ITEM 1. Has been omitted as there are no items to report during this interim period.

ITEM 2. Unregistered sales of Equity Securities

On November 30, 2005 pursuant to the Director Compensation Plan approved by the Company's shareholders on June 10, 2005, the Company issued 6,447 shares of its common stock as restricted shares privately placed in reliance on rule 144 to the independent directors as follows:

Evelyn D'An	725 shares
Phillip S. Dingle	896 shares
Gregory T. Mutz	2,809 shares
Charles L. Palmer	923 shares
Gordon Walker	1,094 shares

The Directors received the shares in lieu of cash Director fees as provided under the Director Compensation Plan. The Company did not receive any cash for these transactions.

The following table provides information relating to purchases by Alico, Inc. of Alico, Inc. common shares on the open market pursuant to the Director Compensation Plan approved by the Company's shareholders on June 10, 2005 for the first six months of fiscal 2006:

<u>Date</u>	<u>Total Number of Shares Purchased</u>	<u>Average price paid per share</u>	<u>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs(1)</u>	<u>Approximate Dollar Value of Shares that May Yet Be Purchased Under Publicly Announced Plans or Programs</u>
11/28/2005	10,000	\$ 43.30	10,000	\$ 902,600

ITEM 4. has been omitted as there are no items to report during this interim period.

ITEM 5 has been omitted as there are no items to report during this interim period.

ITEM 6. Exhibits

Exhibit 3.1 Restated Certificate of Incorporation, dated February 17, 1971, as amended (incorporated by reference to the Company's Registration Statement on form S-1, File No. 2-43156).

Exhibit 3.2 Bylaws of the Company, as amended (incorporated by reference to the Company's Registration Statement on form S-8, File No. 333-130575).

Exhibit 10 Loan Agreement, dated October 11, 2005 (incorporated by reference to Exhibit 10.01 of the Company's Current Report on Form 8-K filed October 17, 2005).

Exhibit 11 Computation of Earnings per share February 28, 2006.

Exhibit 31.1 Rule 13a-14(a) certification.

Exhibit 31.2 Rule 13a-14(a) certification.

Exhibit 32.1 Section 1350 certification.

Exhibit 32.2 Section 1350 certification.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALICO, INC.  
(Registrant)

April 10, 2006

John R. Alexander  
Chairman  
Chief Executive Officer  
(Signature)

April 10, 2006

Patrick W. Murphy  
Vice President  
Chief Financial Officer  
(Signature)

April 10, 2006

Jerald R. Koesters  
Controller  
(Signature)



**EXHIBIT 11. Earnings per share****ALICO, INC.**  
**Computation of Earnings per share**  
**(in thousands except per share data)**

	<b>For the three months ended</b>		<b>For the six months ended</b>	
	<b>Feb. 28,</b>	<b>Feb. 28,</b>	<b>Feb. 28,</b>	<b>Feb. 28,</b>
	<b>2006</b>	<b>2005</b>	<b>2006</b>	<b>2005</b>
Net income	\$ 2,667	\$ (11)	\$ 3,820	\$ 954
Weighted average shares outstanding	<u>7,365</u>	<u>7,316</u>	<u>7,367</u>	<u>7,314</u>
Basic earnings per share	<u>\$ 0.36</u>	<u>\$ (0.00)</u>	<u>\$ 0.52</u>	<u>\$ 0.13</u>
(Net income divided by shares outstanding)				
Dilutive securities (options outstanding)	10	-	10	69
Weighted average shares, diluted	<u>7,375</u>	<u>7,316</u>	<u>7,377</u>	<u>7,383</u>
Fully diluted earnings per share	<u>\$ 0.36</u>	<u>\$ (0.00)</u>	<u>\$ 0.52</u>	<u>\$ 0.13</u>
(Net income divided by diluted shares)				

**EXHIBIT 31.1**  
**CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER**

I, John R. Alexander certify that;

1. I have reviewed this quarterly report on Form 10-Q of Alico, Inc. (Alico),
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, and is not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of Alico as of, and for, the periods presented in this report;
4. Alico's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for Alico and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to Alico, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of Alico's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in Alico's internal control over financial reporting that occurred during Alico's most recent fiscal quarter ended February 28, 2006 that has materially affected, or is reasonably likely to materially affect, Alico's internal control over financial reporting; and
5. Alico's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to Alico's auditors and audit committee of Alico's Board of Directors:
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: April 10, 2006  
/S/ JOHN R. ALEXANDER  
John R. Alexander  
Chairman and Chief Executive Officer

**EXHIBIT 31.2**  
**CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER**

I, Patrick W. Murphy certify that;

1. I have reviewed this quarterly report on Form 10-Q of Alico, Inc. (Alico),
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, and is not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of Alico as of, and for, the periods presented in this report;
4. Alico's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for Alico and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to Alico, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of Alico's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in Alico's internal control over financial reporting that occurred during Alico's most recent fiscal quarter ended February 28, 2006 that has materially affected, or is reasonably likely to materially affect, Alico's internal control over financial reporting; and
5. Alico's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to Alico's auditors and audit committee of Alico's Board of Directors:
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: April 10, 2006  
/S/ PATRICK W. MURPHY  
Patrick W. Murphy  
Chief Financial Officer

EXHIBIT 32.1  
CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO SECTION 906  
OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of Alico, Inc. (the "Company") on Form 10-Q for the period ended February 28, 2006 as filed with the Securities and Exchange Commission on April 10, 2006 (the "Form 10-Q"), I, John R. Alexander, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Form 10-Q fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and
- (2) The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: April 10, 2006  
/S/ JOHN R. ALEXANDER  
John R. Alexander  
Chief Executive Officer

EXHIBIT 32.2  
CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO SECTION 906  
OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of Alico, Inc. (the "Company") on Form 10-Q for the period ended February 28, 2006 as filed with the Securities and Exchange Commission on April 10, 2006 (the "Form 10-Q"), I, Patrick W. Murphy, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Form 10-Q fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and
- (2) The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: April 10, 2006  
/S/ PATRICK W. MURPHY  
Patrick W. Murphy  
Chief Financial Officer