### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D. C. 20549 FORM 10-Q

\_\_X\_\_ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

#### For six months ended February 28, 2005

OR

\_\_\_\_\_ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_.

Commission file number 0-261.

#### ALICO, INC.

(Exact name of registrant as specified in its charter)

Florida	59-0906081	
(State or other jurisdiction of		(I.R.S. Employer Identification No.)
incorporation of organization)		
P. O. Box 338, La Belle, FL	33975	
(Address of principal executive offices)		(Zip Code)
Registrant's telephone number, including area	a code	(863) 675-2966

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

#### Yes X No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes X No

There were 7,316,357 shares of common stock, par value \$1.00 per share, outstanding at March 29, 2005.

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PART I. FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS

> ALICO, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited)

# (in thousands except per share data)

		Three months ended			Six months ended			
		Feb.28,		Feb. 28,		Feb. 28,		Feb. 28,
		2005		2004		2005		2004
Revenue:								
Citrus	\$	9,586	\$	8,539	\$	10,465	\$	9,893
Sugarcane		5,286		5,615		7,739		8,206
Ranch		2,184		1,080		4,319		4,424
Rock & sand royalties		847		799		1,727		1,564
Oil lease & land rentals		432		404		908		693
Plants and trees		953		92		1,581		174
Retail land sales		110		181		297		195
Operating revenue		19,398		16,710		27,036		25,149
		<u> </u>		<u> </u>				<u> </u>
Cost of sales:								
Citrus production, harvesting & marketing Sugarcane production, harvesting and		8,734		8,033		9,217		10,287
hauling		5,258		4,436		7,337		6,543
Ranch		1,709		991		3,611		3,611
Plants and trees		844		-		1,399		-
Retail land sales		39		114		141		130
Total costs of sales		16,584		13,574		21,705		20,571
Gross profit		2,814		3,136		5,331		4,578
General & administrative expenses		3,717		2,685		5,451		4,094
Income (loss) from operations		(903)		451		(120)		484
Other income (expenses):								
Profit on sales of real estate, net		_		19,472		_		19,472
Interest & investment income		1,305		804		2,569		1,254
Interest expense		(560)		(491)		(1,068)		(979)
Other		(300)		175		(1,003)		254
		<del>++</del>		175		12		234
Total other income, net		789		19,960		1,513		20,001
Income (loss) before income taxes		(114)		20,411		1,393		20,485
Provision for income taxes		(103)		7,667		439		7,692
Net income (loss)	\$	(11)	\$	12,744	\$	954	\$	12,793
Weighted-average number of shares								
outstanding		7,316		7,180		7,314		7,161
Dan shana amazirta:								
Per share amounts:	¢		¢	1 77	ሱ	0.12	¢	1 70
Basic	\$	(0.00)		1.77	\$	0.13	\$	1.79
Fully diluted	\$	(0.00)		1.74	\$	0.13	\$	1.75
Dividends	\$	-	\$	-	\$	-	\$	0.60

See accompanying Notes to Condensed Consolidated Financial Statements.

# ALICO, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands)

		February 28, 2005 (unaudited)	August 31, 2004
ASSETS		/	
Current assets:			
Cash and cash investments	\$	12,638 \$	24,299
Marketable securities		77,126	55,570
Accounts receivable		9,866	9,118
Mortgages and notes receivable		31	9,983
Inventories		18,752	20,772
Land held for development and sale		5,432	5,501
Prepaid expenses		2,408	682
Total current assets		126,253	125,925
Other assets:			
Mortgages and note receivable		708	662
Land held for development and sale		213	-
Cash surrender value of life insurance		5,058	4,900
Investments		738	1,069
Total other assets		6,717	6,631
Property, buildings and equipment		154,173	147,756
Less: accumulated depreciation		(42,625)	(42,070)
Net property, buildings and equipment		111,548	105,686
Total assets	<u>\$</u>	244,518 \$	238,242
See accompanying Notes to Condensed Consolidated F	inancial Statemer	nts.	

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## ALICO, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands)

	 (unaudited)	2004
LIABILITIES & STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$ 2,590 \$	1,743
Accrued ad valorem taxes	753	1,678
Current portion of notes payable	6,311	3,319
Accrued expenses	926	1,068
Income taxes payable	-	753
Deferred income taxes	925	376
Due to profit sharing	-	434
Current portion of donation payable	 747	765
Total current liabilities	12,252	10,136
Deferred revenue	5	266
Notes payable	50,447	48,266
Deferred income taxes	11,517	11,445
Deferred retirement benefits	4,549	4,464
Other non-current liability	16,954	16,954
Donation payable	 771	1,513
Total liabilities	 96,495	93,044
Stockholders' equity:		
Common stock	7,316	7,309
Additional paid in capital	7,941	7,800
Accumulated other comprehensive income	3,252	1,529
Retained earnings	 129,514	128,560
Total stockholders' equity	 148,023	145,198
Total liabilities and stockholders' equity	\$ 244,518 \$	238,242

See accompanying Notes to Condensed Consolidated Financial Statements.

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# ALICO, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited) (in thousands)

	Six mon Feb. 28, 2005			
Cash flows from operating activities:				
Net cash provided by operating activities	\$ 383	\$	9,097	

# Cash flows from investing activities:

Developer of an entry and environment		(0.597)		(10(9))
Purchases of property and equipment Proceeds from sale of real estate		(9,587) 102		(4,068) 18,809
Proceeds from sales of property and equipment		570		670
Purchases of marketable securities		(22,733)		(14,031)
Proceeds from sales of marketable securities		4,181		3,938
Note receivable collections		10,102		28
Note receivable concetions		10,102		20
Net cash (used for) provided by investing activities		(17,365)		5,346
Cash flows from financing activities:				
Repayment of bank loan		(7,917)		(17,899)
Proceeds from bank loan		13,090		13,215
Proceeds from exercising stock options		148		1,727
Dividends paid		-		(4,284)
Net cash provided by (used for) financing activities		5,321		(7,241)
Net (decrease) increase in cash and cash investments		(11,661)		7,202
Cash and cash investments:				
At beginning of year		24,299		16,352
		,_>>		10,002
At end of period	<u>\$</u>	12,638	\$	23,554
Supplemental disclosures of cash flow information Cash paid for interest, net of amount capitalized Cash paid for income taxes, including related interest				
Non cash investing activities:				
Issuance of mortgage notes	\$	194	\$	9,805
Fair value adjustments to securities available for sale				
net of tax effects	\$	1,723	\$	1,785
	\$	562	\$	599
Reclassification of breeding herd to property and equipment	Ψ	502	Ψ	577
See accompanying Notes to Condensed Consolidated Financial Statements.				

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## ALICO, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (in thousands except for per share data)

### 1. Basis of financial statement presentation:

The accompanying condensed consolidated financial statements include the accounts of Alico, Inc. and its wholly owned subsidiaries (collectively referred to as the "Company"), Saddlebag Lake Resorts, Inc. (Saddlebag), Agri-Insurance Company, Ltd. (Agri), Alico-Agri, LLC and Alico Plant World, LLC after elimination of all significant intercompany balances and transactions.

The accompanying unaudited condensed consolidated financial statements have been prepared on a basis consistent with the accounting principles and policies reflected in the Company's annual report for the year ended August 31, 2004. In the opinion of Management, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting only of normal recurring accruals) necessary for a fair presentation of its

consolidated financial position at February 28, 2005 and the consolidated results of operations and cash flows for the three and six month periods ended February 28, 2005 and February 29, 2004.

The basic business of the Company is agriculture, which is of a seasonal nature and subject to the influence of natural phenomena and wide price fluctuations. Fluctuation in the market prices for citrus fruit has caused the Company to recognize additional revenue from the prior year's crop totaling \$31 thousand in 2005 and \$187 thousand in 2004.

The results of operations for the stated periods are not necessarily indicative of results to be expected for the full year. Certain items from 2004 have been reclassified to conform to the 2005 presentation.

### 2. Real Estate:

Real estate sales are recorded under the accrual method of accounting. Under this method, a sale is not recognized until certain criteria is met including whether the profit is determinable, collectibility of the sales price is reasonably assured and the earnings process is complete.

### 3. Marketable Securities Available for Sale:

The Company has classified 100% of investments in marketable securities as available for sale and, as such, the securities are carried at estimated fair value. Unrealized gains and losses determined to be temporary, are recorded net of related deferred taxes as other comprehensive income until realized. Unrealized losses determined to be other than temporary are recognized in the period the determination is made.

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The cost and estimated fair values of marketable securities available for sale at February 28, 2005 and August 31, 2004 were as follows:

		Febru	uary 28, 2005	5		Augu	st 31, 2004	
(Unaudited)		т	Gross Jnrealized	Estimated Fair		-	ross alized	Estimated Fair
Equity securities:	Cost	Gains	Losses	Value	Cost		Losses	Value
Preferred stocks	\$ 1,414 \$	77	\$ (6)\$	6 1,485	\$ 1,513	\$ 82	\$ (3)\$	1,592
Common stocks	6,562	996	(356)	7,202	6,307	494	(535)	6,266
Mutual funds	23,669	4,038	(283)	27,424	22,418	2,579	(434)	24,563
Total equity securities	31,645	5,111	(645)	36,111	30,238	3,155	(972)	32,421
Debt securities								
Municipal bonds	19,584	35	(20)	19,599	3,225	74	(10)	3,289
Mutual funds	3,935	118	(57)	3,996	3,628	81	(78)	3,631
Fixed maturity funds	2,649	-	(28)	2,621	2,581	-	(29)	2,552
Corporate bonds	15,156	27	(384)	14,799	13,726	30	(79)	13,677
Total debt securities	41,324	180	(489)	41,015	23,160	185	(196)	23,149
Marketable securities available for sale	<u>\$72,969</u>	5,291	<u>\$ (1,134)</u>	6 77,126	<u>\$ 53,398</u>	<u>\$ 3,340</u>	<u>\$ (1,168</u> ) <u></u> \$	55,570

The following table shows the gross unrealized losses and fair value of the Company's investments with unrealized losses that are not deemed to be other than temporarily impaired, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position, at February 28, 2005.

	Less than	n 12 months 12 months or greater		or greater	Total		
	Fair	Unrealized	Fair	Unrealized	Fair	Unrealized	
	Value	Losses	Value	Losses	Value	Losses	
Preferred stocks	\$ 245	\$ 6	\$ -	\$ -	\$ 245	\$ 6	
Common stocks	1,919	192	572	164	2,491	356	
Equity mutual funds	613	17	3,421	266	4,034	283	
Municipal bonds	943	20	-	-	943	20	
Debt mutual funds	1,417	21	768	36	2,185	57	
Fixed maturity funds	283	5	953	23	1,236	28	
Corporate bonds	10,102	280	3,736	104	13,838	384	
Total	\$ 15,522	\$ 541	\$ 9,450	\$ 593	\$ 24,972	\$ 1,134	

### February 28, 2005 (unaudited)

**Equity securities and funds.** The unrealized losses on preferred and common stocks and equity based mutual funds were primarily due to market price movements. At February 28, 2005, the Company held loss positions in 49 different stocks and 17 separate equity mutual funds. The Company evaluated the prospects of each issuer in relation to the severity and duration of the impairment. Based on that evaluation and the Company's ability and intent to hold these investments for a reasonable period of time sufficient for a forecasted recovery of fair value, the Company does not believe any of the unrealized losses represent other than temporary impairment based on evaluations of available evidence as of February 28, 2005.

**Debt instruments and funds.** The unrealized losses on municipal bonds, debt mutual funds, fixed maturity funds and corporate bonds were primarily due to changes in interest rates. At February 28, 2005 the Company held loss positions in 10 municipal bonds, 16 debt based mutual funds, 13 fixed security funds, consisting mostly of certificate of deposits, and 33 corporate bond positions. Because the decline in market values of these securities is attributable to changes in interest rates and not credit quality and because the Company has the ability and intent to hold these investments until a recovery of fair value, which may be maturity, the Company does not believe any of the unrealized losses represent other than temporary impairment based on evaluations of available evidence as of February 28, 2005.

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#### 4. Mortgage and notes receivable:

Mortgage and notes receivable arose from real estate sales. The balances are as follows:

	February 28, 2005 (unaudited)	August 31, 2004
Mortgage notes receivable on retail land sales Mortgage notes receivable on bulk land sales Other notes receivable	\$ 363 366 10	\$ 265 10,290 90
Total mortgage and notes receivable	739	10,645

Lee current portion	31	9,983
Non-current portion	\$ 708	\$ 662

## 5. Inventories:

A summary of the Company's inventories is shown below:

Unharvested fruit crop on trees	Feb (u	August 31, 2004		
	\$	7,647 \$	7,712	
Unharvested sugarcane 2,528			5,124	
Beef cattle		7,400	7,172	
Sod		915	764	
Plants		262	-	
Total inventories	<u></u>	18,752 \$	20,772	

The Company's unharvested sugarcane and cattle are partially uninsured.

Subject to prevailing market conditions, the Company may hedge a portion of its beef inventory by entering into cattle futures contracts to reduce exposure to changes in market prices. Any gains or losses anticipated under these agreements were deferred, with the cost of the related cattle being adjusted when the contracts are settled. At February 28, 2005 and August 31, 2004, the Company had no open positions in cattle futures.

### 6. Income taxes:

The provision for income taxes for the three and six months ended February 28, 2005 and February 29, 2004 is summarized as follows:

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	Three months ended (unaudited)			Six mont (unau	ths ended dited)		
		b. 28, 005		eb. 29, 2004	b. 28, 005		eb. 29, 2004
Current:							
Federal income tax	\$	(19)	\$	5,949	\$ 414	\$	6,230
State income tax		(2)		635	 44		665
		(21)		6,584	 458		6,895
Deferred:							
Federal income tax		(74)		978	(17)		720
State income tax		(8)		105	 (2)		77
		(82)		1,083	(19)		797
Total provision for income taxes	\$	(103)	\$	7,667	\$ 439	\$	7,692

The Internal Revenue Service has begun its examination of the Company tax returns for the years ended August 31,

2003, 2002, 2001 and 2000, and Agri tax returns for calendar years 2002, 2001 and 2000. Any assessments resulting from the examinations will be currently due and payable. No assessments have been proposed to date. A revenue agent has issued a report challenging Agri's tax-exempt status for the years examined, however, the report did not quantify the adjustment or the assessment proposed. Agri has responded with a written report that disputes the facts, interpretation of law, and conclusions cited in the Agent's report. Upon receipt of Agri's response, the Agent has proposed requesting a Technical Advice Memorandum (TAM) from the national office to assist in settling the differences. Currently, discussions are ongoing between the agents and Agri as to the technical requirements and the appropriate scope for this proposed TAM filing. The Company cannot predict what position the IRS will ultimately take with respect to this matter. The Revenue Agent's report regarding Alico could be issued within the current fiscal year. See also footnote 9 to the condensed consolidated financial statements.

Since January 1, 2004 Agri has been filing as a taxable entity. This change in tax status is a direct result of changes in the Internal Revenue Code increaseing premium and other annual income levels. Due to these changes, Agri no longer qualifies as a tax exempt entity.

## 7. Employee Benefit Plans:

The Company has a profit sharing plan covering substantially all employees. The plan was established under Internal Revenue Code section 401(k). No contributions were made during the first six months of fiscal 2005 or 2004. Contributions are made annually to the profit sharing plan and were \$434 thousand and \$350 thousand for the years ended August 31, 2004 and 2003, respectively.

Additionally, the Company has a nonqualified defined benefit retirement plan covering the officers and other key management personnel of the Company. Details concerning the plan are as follows:

	Three months ended (unaudited) Feb. 28, 2005			Feb. 29, 2004	- (u	ix months ended inaudited) Feb. 28, 2005	-		
Components of net pension cost	\$	36	\$	108	\$	72	\$	113	
Service cost, net of participant contributions		70		70		140		139	
Interest cost		(66)		(72)		(198)		(156)	
Expected return on plan assets Prior service cost amortization		0		0		0		1	
Net pension cost for defined benefit plan	\$	40	\$	106	\$	14	\$	97	

The net benefit obligation was computed using a discount rate of 6.25%. No employer contributions were made to the plan for the first six months of fiscal 2005 or 2004.

### 8. Indebtedness:

A summary of the Company's notes payable is provided in the following table:

February 28, 2005 (unaudited)										
Additional										
		Balance	Available	Rate		Collateral				
a) Revolving credit line	\$	26,000 \$		-	Libor +1%	Unsecured				
b) Revolving credit line		15,000		- ]	Libor +.8%	Unsecured				

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c) Demand note	62	2,938	Libor +1%	Unsecured
d) Term note	4,000	-	5.80%	Unsecured
e) Mortgage note payable	11,505	-	6.68%	Real estate
f) Other	191	-	7.00%	Real estate
Total	\$ 56,758 \$	2,938		

a) Line of credit with commercial bank, due in full January 2006. Interest due quarterlyb) Line of credit with commercial lender, renews annually. Subject to review June 2005. Interest due quarterly.

c) Working capital loan with commercial bank due on demand. Interest due quarterly.

d) 5-year fixed rate term loan with commercial lender. \$2 million principal due annually. Interest due quarterly.

e) First mortgage on 7,680 acres of sugarcane, citrus, pasture and improvements in Hendry County, Florida with commercial lender. Monthly principal payments of \$106 thousand plus accrued interest.

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Management represents that the Company has the intent and ability to refinance its revolving lines of credit on a long-term basis. This representation is supported by historical actions of management, the Company, and its lenders. Accordingly, certain short- term debt has been classified as long-term in the accompanying Condensed Consolidated Balance Sheets.

### Maturities of the Company's debt is as follows:

\$ Due within 1 year 6.311 Due between 1 and 2 years 41,374 Due between 2 and 3 years 1,315 Due between 3 and 4 years 1,318 Due between 4 and 5 years 1,267 Due beyond five years 5,173 Total 56,758 \$

	Tł	Three months ended					Six months ended			
	Feb	. 28,		Feb. 29,	Fe	b. 28,		Feb. 29,		
		(unaudited)								
	20	2005 2004		2004	2005			2004		
Interest expense	\$	560	\$	491	\$	1,068	\$	979		
Interest capitalized		53		78		104		129		
Total interest cost	\$	613	\$	569	\$	1,172	\$	1,108		

### 9. Other non-current liability:

Alico formed a wholly owned insurance subsidiary, Agri Insurance Company, Ltd. (Bermuda) ("Agri") in June of 2000. Agri was formed in response to the lack of insurance availability, both in the traditional commercial insurance

#### (unaudited)

markets and governmental sponsored insurance programs, suitable to provide coverages for the increasing number and potential severity of agricultural related events. Such events include citrus canker, crop diseases, livestock related maladies and weather. Alico's goal included not only to prefund its potential exposures related to the aforementioned events, but also to attempt to attract new underwriting capital if Agri is successful in profitably underwriting its own potential risks as well as similar risks of its historic business partners. Alico primarily utilized its inventory of land and additional contributed capital to bolster the underwriting capacity of Agri.

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Alico capitalized Agri by contributing real estate located in Lee County, Florida. The real estate was transferred at its historical cost basis. Agri received a determination letter from the Internal Revenue Service (IRS) stating that Agri was exempt from taxation provided that net premium levels, consisting only of premiums with third parties, were below an annual stated level (\$350 thousand). Third party premiums have remained below the stated annual level. As the Lee County real estate was sold, substantial gains were generated in Agri, creating permanent book/tax differences.

Since receiving the favorable IRS determination letter, certain transactions, entered into by other taxpayers under the same IRS Code Section, came under scrutiny and criticism by the news media. In reaction, Management has recorded a contingent liability of \$17.0 million for income taxes in the event of an IRS challenge. Management's decision has been influenced by perceived changes in the regulatory environment. The Company believes that it can successfully defend any such challenge. However, because a challenge has been made and there is a possibility that the challenge may be successful, management has provided for the contingency.

The Internal Revenue Service has begun its examination of the Company tax returns for the years ended August 31, 2003, 2002, 2001 and 2000, and Agri tax returns for calendar years 2002, 2001 and 2000. Any assessments resulting from the examination will be currently due and payable. No assessments have been proposed to date. A revenue agent has issued a report challenging Agri's tax exempt status for the years examined, however, the report did not quantify the adjustment or the assessment proposed. Agri has responded with a written report that disputes the facts, interpretation of law, and conclusions cited in the Agent's report. Upon receipt of Agri's response, the Agent has proposed requesting a Technical Advice Memorandum (TAM) from the national office to assist in settling the differences. Currently, discussions are ongoing between the agents and Agri as to the technical requirements and the appropriate scope for this proposed TAM filing. The Company cannot predict what position the IRS will ultimately take with respect to this matter. The Revenue Agent's report regarding Alico could be issued within the current fiscal year.

### 10. Dividends:

The Company's Board of Directors, at its meeting on October 8, 2004, voted to defer its annual dividend until a special committee of the board, consisting of all the independent directors, has completed its consideration of any restructuring proposal from Atlantic Blue Trust, Inc., a Florida corporation that owns 3,493,777 shares of the Company's common stock. Subsequently, Atlantic Blue Trust, Inc. has withdrawn its proposal.

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# 11. Disclosures about reportable segments:

Alico, Inc. has three reportable segments: citrus, sugarcane, and ranching. The commodities produced by these segments are sold to wholesalers and processors who prepare the products for consumption. The Company's operations are located in Florida.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies in the Company's most recent annual report. Alico, Inc. evaluates performance based on profit or loss from operations before income taxes. Alico, Inc.'s reportable segments are strategic business units that offer different

products. They are managed separately because each segment requires different management techniques, knowledge and skills.

The following table presents information for each of the Company's operating segments as of and for the three month and six months ended February 28, 2005 and February 29, 2004:

	Three mont Feb. 28,				,	Six m Feb. 28,		nonths ended Feb. 29,	
		), 28, )05	I	Feb. 29, 2004	]	2005	]	2004	
Citrus									
Revenue	\$	9,586	\$	8,539	\$	10,465	\$	9,893	
Costs and expenses		8,734		8,033		9,217		10,287	
Segment profit (loss)		852		506		1,248		(394)	
Depreciation		596		583		1,215		1,186	
Segment assets						53,728		52,144	
Sugarcane									
Revenue		5,286		5,615		7,739		8,206	
Costs and expenses		5,258		4,436		7,337		6,543	
Segment profit		28		1,179		402		1,663	
Depreciation		550		615		1,077		1,150	
Segment assets						49,397		49,814	
Ranching									
Revenue		2,184		1,080		4,319		4,424	
Costs and expenses		1,709		991		3,611		3,611	
Segment profit		475		89		708		813	
Depreciation		378		358		753		714	
Segment assets						20,862		22,883	
Other									
Revenue		3,659		21,976		7,094		23,606	
Costs and expenses		5,128		3,339		8,059		5,203	
Segment profit (loss)		(1,469)		18,637		(965)		18,403	
Depreciation	\$	242	\$	111		426		192	
Segment assets					\$	120,531	\$	102,973	

		Three mo	onth	s ended	Six months ended				
	_	Feb. 28, 2005		Feb. 29, 2004		Feb. 28, 2005		Feb. 29, 2004	
Total									
Revenue	\$	20,715	\$	37,210	\$	29,617	\$	46,129	
Costs and expenses		20,829		16,799		28,224		25,644	
Segment profit (loss)		(114)		20,411		1,393		20,485	
Depreciation	\$	1,766	\$	1,667		3,471		3,242	
Segment assets					\$	244,518	\$	227,814	
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# 12. Stock Option Plan:

On November 3, 1998, the Company adopted the Alico, Inc., Incentive Equity Plan ("The Plan") pursuant to which the Board of Directors of the Company may grant options, stock appreciation rights, and/or restricted stock to certain directors and employees. The Plan authorizes grants of shares or options to purchase up to 650,000 shares of authorized but unissued common stock. Stock options granted have a strike price and vesting schedules which are at the discretion of the Board of Directors and determined on the effective date of the grant. The strike price cannot be less than 50% of the market price.

On February 28, 2005, there were 68,626 shares exercisable and 292,894 shares available for grant.

	Options	Weighted average exercise price	Weighted average remaining contractual life (in years)
Balance outstanding, August 31, 2003	149,401	\$15.34	8
-			
Granted	119,462	18.18	
Exercised	193,237	16.33	
Balance outstanding,	/ / /		
August 31, 2004	75,626	17.29	9
Granted	-		
Exercised	7,000	21.17	
Balance outstanding,			
February 28, 2005	68,626	\$17.06	9

Had the Company determined compensation cost based on the fair value at the grant date for its stock options under SFAS 123, the Company's net income would have changed to the proforma amounts indicated below:

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		Three mon eb. 28, 2005	hs ended Feb. 29, 2004		Six mont Feb. 28, 2005		ended Feb. 29, 2004
Net income (loss) as reported	\$	(11)	\$ 12,744	\$	954	\$	12,793
Add: Total stock-based employee compensation exp determined under the intrinsic value based method for all awards, net of related tax effects	pense	-	971		-		1,099
Deduct: Total stock-based employee compensation determined under the fair value based method for all awards, net of related tax	expense	2					
effects			 (920)				(1,040)
Pro forma net income (loss)	\$	(11)	\$ 12,795	\$	954	\$	12,852
Earnings per share:							
Basic - as reported	\$	(0.00)	\$ 1.77	\$	0.13	\$	1.79
Basic - pro forma	\$	(0.00)	\$ 1.79	\$	0.13	\$	1.79
Diluted - as reported	\$	(0.00)	\$ 1.74	\$	0.13	\$	1.75
Diluted - pro forma	\$	(0.00)	\$ 1.76	\$	0.13	\$	1.76

### 13. Other Comprehensive Income

Other comprehensive income (loss), arising from market fluctuations in the Company's securities portfolio, was as follows:

# ALICO, INC. Schedule of Other Comprehensive Income (unaudited) (in thousands)

	For the three months ended				For the six months ended			
	Feb. 28, 2005		Feb. 29, 2004		Feb. 28, 2005		Feb 29., 2004	
Balance of Other Comprehensive Income (loss) at beginning of period	\$ 3,327	\$	1,784	\$	1,529	\$	961	
Unrealized Security gains (losses) Taxes provided for unrealized (gains) losses	(235) 160		1,253 (290)	_	1,878 (155)		2,322 (536)	

Net change in Other Comprehensive Income	 (75)	 963	 1,723	 1,786
Other Comprehensive Income at end of period	\$ 3,252	\$ 2,747	\$ 3,252	\$ 2,747

### 14. Future Application of Accounting Standards:

In December 2004, the Financial Accounting Standards Board (FASB) revised Statement of Financial Accounting Standard No. 123 "Share-Based Payment" (SFAS 123R). SFAS 123R requires Companies to measure the cost of employee services received in exchange for an award of equity instruments based on the grant-date fair value of the award. The cost will be recognized over the period during which an employee is required to provide service in exchange for the award (usually the vesting period). Changes in fair value during the requisite service period will be recognized as compensation cost over that period. The grant date fair value of employee share options and similar instruments will be estimated using option-pricing models adjusted for the unique characteristics of those instruments (unless observable market prices for the same or similar instruments are available). If an equity award is modified after the grant date, incremental compensation cost will be recognized in an amount equal to the excess of the fair value of the modified award over the fair value of the original award immediately before the modification. This statement is effective for the first reporting period beginning after June 15, 2005. In the opinion of management, the adoption of this statement will not have a significant impact on the Company's consolidated financial statements.

In November 2004, the FASB issued Statement of Financial Accounting Standard No. 151 "Inventory Costs—an amendment of ARB No. 43". This Statement amends the guidance in ARB No. 43, Chapter 4, "Inventory Pricing," to clarify the accounting for abnormal amounts of idle facility expense, freight, handling costs, and wasted material (spoilage). Paragraph 5 of ARB 43, Chapter 4, previously stated that ". . . under some circumstances, items such as idle facility expense, excessive spoilage, double freight, and rehandling costs may be so abnormal as to require treatment as current period charges. ..." This Statement requires that those items be recognized as current-period charges regardless of whether they meet the criterion of "so abnormal." In addition, this Statement requires that allocation of fixed production overheads to the costs of conversion be based on the normal capacity of the production facilities. This statement is effective for the first reporting period beginning after June 15, 2005. In the opinion of management, the adoption of this statement will not have a significant impact on the Company's consolidated financial statements.

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# ITEM 2.

Management's Discussion and Analysis of Financial Condition and Results of Operations.

# **Cautionary Statement**

Some of the statements in this document include statements about future expectations. Statements that are not historical facts are "forward-looking statements" for the purpose of the safe harbor provided by Section 21E of the Exchange Act and Section 27A of the Securities Act. These forward-looking statements, which include references to one or more potential transactions, and strategic alternatives under consideration, are predictive in nature or depend upon or refer to future events or conditions, are subject to known, as well as, unknown risks and uncertainties that may cause actual results to differ materially from our expectations. There can be no assurance that any future transactions will occur or be structured in the manner suggested or that any such transaction will be completed. The Company undertakes no obligation to update publicly any forward-looking statements, whether as a result of future events, new information or otherwise.

When used in this document, or in the documents incorporated by reference herein, the words "anticipate", "believe", "estimate", "may", "intend", "expect" and other words of similar meaning, are likely to address the Company's growth strategy, financial results and/or product development programs. Actual results, performance or achievements could differ materially from those contemplated, expressed or implied by the forward-looking statements contained herein. The considerations listed herein represent certain important factors the Company believes could cause such results to differ. These considerations are not intended to represent a complete list of the general or specific risks that may affect the Company. It should be recognized that other risks, including general economic factors and expansion strategies, may be significant, presently or in the future, and the risks set forth herein may affect the Company to a greater extent than indicated.

# LIQUIDITY AND CAPITAL RESOURCES:

Working capital decreased to \$114.0 million at February 28, 2005, down from \$115.8 million at August 31, 2004. As of February 28, 2005, the Company had cash and cash investments of \$12.6 million compared to \$24.3 million at August 31, 2004. Marketable securities increased to \$77.1 million from \$55.6 million during the same period. The ratio of current assets to current liabilities decreased to 10.30 to 1 at February 28, 2005 from 12.42 to 1 at August 31, 2004. Total assets increased by \$6.3 million to \$244.5 million at February 28, 2005, compared to \$238.2 million at August 31, 2004.

Management believes that the Company will be able to meet its working capital requirements for the foreseeable future with internally generated funds. The sale of a Lee County parcel is expected to close by August 2005, which would provide approximately \$6.3 million cash at closing. Another sale in Lee County is expected to close by August 2007 and would provide approximately \$7.6 million cash at closing. The agreements are subject to various contingencies and there is no assurance that they will close.

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In March 2005, the Company entered into a contract to sell approximately 280 acres of citrus grove land located south of Labelle, Florida in Hendry County for \$5.6 million. The transaction is scheduled to close in October of 2005. The Company will retain operating rights to the grove until development begins.

Management also expects continued profitability from the Company's agricultural operations in fiscal 2005; however, it is expected to be lower than in fiscal 2004. The expected decrease is primarily due to government imposed quotas limiting the amount of sugarcane the Company can deliver to processors and lower sugarcane prices.

In addition, the Company has credit commitments, which provide for revolving credit of up to \$44.0 million, of which \$2.9 million was available for the Company's general use at February 28, 2005 (see Note 8 to condensed consolidated financial statements).

As discussed in footnote 9 to the condensed consolidated financial statements, the Internal Revenue Service has begun its examination of the Company tax returns for the years ended August 31, 2003, 2002, 2001 and 2000, and Agri tax returns for calendar years 2002, 2001 and 2000. Any assessments resulting from the examinations will be currently due and payable. No assessments have been proposed to date. A revenue agent has issued a report challenging Agri's tax exempt status for the years examined; however, the report did not quantify the adjustment or the assessment proposed. Agri has responded with a written report that disputes the facts, interpretation of law, and conclusions cited in the Agent's report. Upon receipt of Agri's response, the Agent has proposed requesting a Technical Advice Memorandum (TAM) from the national office to assist in settling the differences. Currently, discussions are ongoing between the agents and Agri as to the technical requirements and the appropriate scope for this proposed TAM filing. No adjustments have been proposed to date for Alico. The Revenue Agent's report regarding Alico could be issued within the current fiscal year.

On January 31, 2005, Atlantic Blue Trust, Inc., the holder of approximately 48% of the outstanding common stock of Alico, withdrew its request that Alico consider a restructuring of Alico and the advisability of combining Atlantic Blue Trust's operations with Alico.

# **RESULTS OF OPERATIONS:**

The basic business of the Company is agriculture, which is of a seasonal nature and is subject to the influence of natural phenomena and wide price fluctuations. The results of operations for the stated periods are not necessarily indicative of results to be expected for the full year.

Net income for the six months ending February 28, 2005 decreased by \$11.8 million when compared to the first six months of the prior year. This was primarily due to a decrease in income from bulk real estate sales (\$0.0 vs. \$19.5 million for the six months ended February 28, 2005 and February 29, 2004).

Income (loss) from operations decreased to (\$120 thousand) for the first six months of fiscal 2005 from \$484 thousand for the first six months of fiscal 2004. The decrease was primarily due to an increase in general and administrative expenses (\$5.5 million vs. \$4.1 million before tax for the first six months of fiscal 2005 and 2004, respectively). The increase in general and administrative expenses was primarily related to merger feasibility studies and an ongoing internal control documentation project required by the Sarbanes Oxley Act.

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## Citrus

The Citrus division recorded a profit of \$852 thousand for the second quarter of fiscal 2005, compared to \$506 thousand during the second quarter of fiscal 2004. The Citrus division recorded a profit of \$1.2 million for the first six months of fiscal 2005 versus a loss of (\$400 thousand) during the first six months of fiscal 2004. Florida's orange crop in fiscal 2004 was the largest on record causing depressed citrus prices. The Company recorded a valuation allowance of \$700 thousand, which was charged to citrus operations during the first quarter of fiscal 2004. A series of three hurricanes struck Florida during August and September of 2004. These hurricanes caused damage to much of Florida's citrus crop. As a result, the Company wrote its crop inventory down \$408 thousand. The amount was charged to fiscal 2004 operations.

Also as a result of the crop damages caused by the hurricanes, industry citrus prices have improved considerably (\$5.43 average per box for the first six months of fiscal 2005, vs. \$4.21 average per box for the first six months of fiscal 2004). The improvement in revenue per box is the primary cause of the profitability increase in the Citrus division. Boxes harvested totaled 1.9 million for the six months ended February 28, 2005 vs. 2.3 million for the six months ended February 29, 2004.

### Sugarcane

Sugarcane earnings were \$28 thousand for the second quarter of fiscal 2005, compared to \$1.2 million during the second quarter of fiscal 2004. For the first six months of fiscal 2005, sugarcane earnings were \$402 thousand vs. \$1.7 million for the first six months of the prior fiscal year. More acres were harvested during the first six months of fiscal 2005 than the first six months of the prior year (8,029 vs. 7,671 acres harvested for the first six months of fiscal 2005 and 2004, respectively); however, less favorable growing conditions and an increase in the cost of fertilizer caused direct production costs per acre to increase (\$665 per acre vs. \$597 per acre for the first six months of fiscal 2005 and 2004, respectively). Additionally, lower sucrose content has caused per acre yields to decrease (41.39 vs. 43.39 standard tons per acre for the first six months of fiscal 2005 and 2004, respectively). These factors combined, with lower prices for sugarcane (\$23.00 vs. \$23.57 per standard ton for the second quarter of fiscal 2005 and 2004, respectively), have caused the profit to decline. The total number of tons that can be harvested is limited by government imposed quotas. Alico's quota in the current year is 412,000 vs. 465,000 standard tons in the prior year.

### Ranching

Ranch earnings increased during the second quarter of 2005 when compared to the same period a year ago (\$475 thousand vs. \$89 thousand for the six months ended February 28, 2005 and February 29, 2004, respectively). For the first six months of fiscal 2005, ranch earnings were slightly lower than for the first six months of the prior year (\$708 thousand vs. \$813 thousand for the six months ended February 28, 2005 and February 29, 2004, respectively). Total pounds of beef sold was 5.6 million, both for the first six months of fiscal 2005 and for the first six months of fiscal 2005 from \$.79 in fiscal 2004. This price decrease is the primary cause for the earnings decline in fiscal 2005 when compared to the

## **General Corporate**

The Company is continuing its marketing and permitting activities for its land that surrounds Florida Gulf Coast University in Lee County, Florida. There are sales agreements in place totaling \$138.4 million. The agreements are at various stages in the due diligence process with closing dates expected over the next two fiscal years. The agreements are subject to various contingencies and there is no assurance that they will close.

On February 1, 2005, directors Richard C. Ackert, William L. Barton, Larry A. Carter, Stephen M. Mulready and Thomas E. Oakley (the "Independent Directors"), resigned as directors of the board of Alico and expressed that they would not run for re-election at the Company's next annual meeting of stockholders. The Company issued appropriate press releases and filed current reports on Form 8-K announcing the resignation of these directors and noting the impact of their resignation on the Company's various committees and on the Company's originally scheduled annual meeting.

On February 3, 2005 the Company notified the Listing Qualifications staff of the Nasdaq Stock Market, Inc. (the "Staff") of the resignation of the Independent Directors as disclosed in the Company's Current Report on Form 8-K with an effective filing date of February 3, 2005. The letter to the Staff noted that such resignation resulted in the Company's noncompliance with the majority of the Audit Committee independence rules requirements and also affected other committees.

The Company received a letter from the Staff, dated February 8, 2005, confirming that the Company did not meet the independent director, compensation committee, nomination committee or audit committee requirements for continued listing on The Nasdaq Stock Market under Marketplace Rules 4350(c)(1), 4350(c)(3), 4350(c)(4)(A) and 4350(d)(2), respectively. The cited rules all require, in part, that the referenced Board committees be comprised of a minimum number of independent directors or of a majority of independent directors. The Staff's letter to the Company indicated that the Company's eligibility for continued listing on the Nasdaq Stock Market was being reviewed and requested that the Company provide to the Staff, on or before February 23, 2005, a specific plan and timetable to achieve compliance with the Marketplace Rules. The Staff's letter also asked that the Company address certain concerns raised by the Independent Directors in their resignation letters.

On February 23, 2005, the Company submitted to the Staff a specific plan and timetable to achieve compliance with the cited Marketplace Rules and also addressed the Staff's other questions.

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On February 24, 2005, Gregory T. Mutz and Lee Caswell were elected to the Company's Board of Directors. The appointments were made to insure that a quorum of the Board would be present.

W. Bernard Lester retired as the Company's Chief Executive Officer on February 28, 2004. The Board of Alico has appointed Mr. John R. Alexander to serve as Acting Chief Executive Officer beginning March 1, 2005. Mr. Alexander will serve until the full Board elected by the Shareholders considers the issue of management succession. Mr. Alexander previously held the office of Chief Executive Officer of the Company between February and June of 2004 when he voluntarily relinquished that position and nominated Mr. Lester to replace him.

The Company formed Agri-Insurance Company, Ltd. (Agri), a wholly owned subsidiary, during July of 2000. The insurance company was initially capitalized by transferring cash and approximately 3,000 acres of the Company's Lee County property. Through Agri, the Company has been able to underwrite previously uninsurable risk related to catastrophic crop and other losses. The coverages currently underwritten by Agri will indemnify its insureds for the loss of the revenue stream resulting from a catastrophic event. To expedite the creation of the capital liquidity

necessary to underwrite the Company's exposure to catastrophic losses, another 5,600 acres were transferred during fiscal 2001. Agri underwrote a limited amount of coverage for Ben Hill Griffin, Inc. during fiscal years 2001 - 2004, and in August 2002, Agri began insuring the Alico, Inc., citrus groves. As Agri gains underwriting experience and increases its liquidity, it will be able to increase its insurance programs. Due to Agri's limited operating history, it would be difficult to speculate about the impact that Agri could have on the Company's financial position, results of operations and liquidity in future periods.

Agri wrote an insurance policy for Tri-County Grove, LLC, a subsidiary of Atlantic Blue Trust, Inc., the holder of approximately 47.7% of the Company's common stock in 2004. The coverage term is from August 2004 to July 2005. Total coverage under the policy is \$2.7 million and the premium charged was \$45 thousand.

Premiums for coverages quoted are set by independent actuaries/underwriters hired by Agri based on underwriting considerations established by them. Premiums vary depending upon the size of the property, its age and revenue-producing history as well as the proximity of the insured property to known disease-prone areas or other insured hazards.

During the second quarter of fiscal 2004, Alico-Agri, completed the sale of 244 acres in Lee County, Florida. The sales price was \$30.9 million and resulted in a gain of \$19.7 million. The sale generated \$20.9 million cash with the remaining \$10.0 million held in the form of a mortgage receivable that was collected in December 2004.

In August 2004 Atlantic Blue Trust, Inc., the Company's largest stockholder, requested that the Company consider a restructuring of the Company. On January 31, 2005, Atlantic Blue Trust, Inc. withdrew its request.

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In September 2004, the Company, through Alico-Agri, purchased the assets of La Belle Plant World, Inc. a wholesale grower and shipper of commercial vegetable transplants to commercial farmers. The purchase price was \$4.9 million for the land, office building, greenhouses and associated equipment. Alico Plant World, LLC ("Plant World") was set up as a wholly owned subsidiary of Alico-Agri, Ltd.

Plant World was purchased in order to diversify Alico's agricultural operations and to take advantage of Alico's existing relationships with the farming community. Due to Plant World's limited operating history, it would be difficult to speculate about the impact that Plant World could have on the Company's financial position, results of operations and liquidity in future periods, but it is not expected to be significant in the next three years.

In March 2005, the Company entered into a contract to sell approximately 280 acres of citrus grove land located south of Labelle, Florida in Hendry County for \$5.6 million. The transaction is scheduled to close in October of 2005. The Company will retain operating rights to the grove until development begins.

### **Recent Events.**

On March 22, 2005, Craig Simmons, the Company's Chief Financial Officer, submitted his resignation, to be effective April 15, 2005. The Company has promoted its controller Patrick W. Murphy to the position of Chief Financial Officer. Mr. Murphy joined the Company's accounting department in 1992, served as controller from 1992 - 1999 and has served as the company' controller since 2002. Mr. Murphy graduated from Florida State University in 1985, and holds a Certified Public Accountant certificate in the State of Florida. Mr. Murphy was recommended to the Board by Craig Simmons, the departing Chief Financial Officer, by Bernie Lester, the recently retired Chief Executive Officer, and by John Alexander, the Company's current Chief Executive Officer. The Board of Directors appointed Mr. Murphy to his new position on April 4, 2005, and Mr. Murphy will take over the duties of Chief Financial Officer effective as of April 15, 2005.

The Company has received a letter from Atlantic Blue Trust, Inc. ("ABT"), a 48% shareholder in Alico's common stock, outlining certain governance standards, practices and procedures which ABT has notified Alico that it intends to follow. The letter, filed with the SEC on March 22, 2005, advised Alico's Board of Directors that in the interest of providing assurance of its continuing commitment to reasonable and appropriate corporate governance standards ABT

is committing through Alico's 2007 annual meeting:

- To vote its shares of common stock at Alico's annual shareholder meeting to elect director nominees such that a majority of Alico's Board of Directors is comprised of directors who are "independent" as defined in Nasdaq Rule 4200 and also who are not directors, officers, employees or stockholders of ABT or family members of a director, officer, employee or stockholder of ABT.
- Not to acquire, through open market or private purchases, more than 55% of Alico's outstanding common stock on a fully diluted basis.
- Not to engage in any related party transaction with Alico or any of its subsidiaries unless such transaction is approved by a majority of the independent directors on Alico's Board of Directors (or a committee of Alico's Board of Directors comprised entirely of independent directors).

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- To separate the person serving as the Chairman and CEO of Alico and the person serving as the Chairman and CEO of ABT so that the top executive officer at each Company is a different individual.
- To separate the Directors of Alico and ABT such that no Director serving on the ABT Board will also serve on the Alico Board and that no Director serving on the Alico Board will also serve on the ABT Board.

In accordance with its commitment to the corporate governance standards, ABT held a meeting of its Board of Directors on Monday, March 21, 2004, where John R. Alexander resigned as Chairman and CEO and from the Board of ABT, and Baxter G. Troutman resigned as a Director, both effective immediately. In addition, J. D. Alexander was named as new Chairman and CEO of ABT.

On April 1, 2005, the Company received a letter from the Listing Qualifications Department of the Nasdaq Stock Market indicating that the Nasdaq Staff had determined that the Company is not in compliance with the independent director requirements for continued listing set forth in Marketplace Rules 4350(C)(1)(Independent Majority for Boards of Directors), 4350(C)(3)(Independence of Compensation Committee), 4350(C)(4)(A)(Independence of Nominating Committee) and 4350(d)(2)(Independence of Audit Committee), and that these violations raised public policy concerns under marketplace rules 4300 and 4330(a)(3). The staff letter noted that unless appealed and their determination reversed, Alico's securities will be delisted from the Nasdaq Stock Market. On April 7, 2005, the Company filed a notice of appeal and requested a hearing before a Nasdaq Listing Qualifications Panel to review the Staff's determination. A hearing request will stay delisting of the Company's securities pending the Panel's decision.

On April 4, 2005, the Company's Directors elected Doctor Gordon Walker, Chairman of the Department of Strategy and Entrepreneurship at the Cox School of Business, Southern Methodist University, to the Board of Directors of Alico as an Independent Director. Also on April 4, 2005, the Company accepted the resignation of Mr. J. D. Alexander as a director of the Company.

On April 6, 2005, the Company's Directors elected Messrs. Charles Palmer, President and Chief Executive Officer of North American Company, LLP, a diversified holding company headquartered in Broward County, Florida, and Phillip S. Dingle, the immediate past Chairman and Chief Executive Officer of Plan Vista Solutions, Inc. (formerly HealthPlan Services Corporation), headquartered in Tampa, Florida until its recent merger with ProxyMed, Inc. (PILL). to the Board of Directors. Both Mr. Palmer and Mr. Dingle have been determined to be Independent Directors.

As a result of the appointments of these new Independent Directors, the Company was able to reconstitute its Audit Committee and its various other committees requiring the participation of Independent Directors. The Board expects to add at least two more independent directors by the end April, which will result in a full board of 9 members and provide a clear reassurance of Alico's commitment to having a majority of independent directors and its compliance with applicable regulations relating to board and committee composition. The Company hopes that, as a result of such compliance, the hearing before the Nasdaq Listing Qualifications Panel will become moot. There can be no assurance, however, that the Staff will determine that the delisting notice has become moot or that the Nasdaq Panel will grant the Company's appeal, if in fact, the hearing is held.

The Company has issued press releases and filed periodic reports on Form 8-K relating to the foregoing events.

## **Off Balance Sheet Arrangements**

The Company, through Agri, supplies catastrophic business interruption coverage for Tri-County Grove, LLC a subsidiary of Atlantic Blue Trust, Inc., the holder of approximately 47.7% of the Company's common stock. The coverage term is from August 2004 to July 2005. Total coverage under the policy is \$2.7 million and the premium charged was \$45 thousand. In August and September 2004, a series of hurricanes struck southwest Florida. Due to the extensive damages incurred throughout the state, an assessment of damages has not yet been completed. Agri has accrued a \$200 thousand reserve for the claim. Total potential exposure under the policy for this claim is \$900 thousand. As of February 28, 2005 no formal claim has been submitted.

Premiums for coverages quoted are set by independent actuaries/underwriters hired by Agri based on underwriting considerations established by them. Premiums vary depending upon the size of the property, its age and revenue-producing history as well as the proximity of the insured property to known disease-prone areas or other insured hazards.

## **Tabular Disclosure of Contractual Obligations**

February 28, 2005

Contractual obligations of the Company are outlined below:

(in thousands)					
		Less			
		than	1 - 3	3-5	5 +
Contractual obligations	 Total	1 year	years	years	years
Long-term debt	\$ 56,758 \$	6,311 \$	42,689 \$	2,585 \$	5,173
Leases (Operating & capital)	-	-	-	-	-
Purchase obligations (donation)	1,518	747	771	-	-
Other long-term liabilities	 33,021	455	17,864	910	13,792
Total	\$ 91,297 \$	7,513 \$	61,324 \$	3,495 \$	18,965
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# **Critical Accounting Policies and Estimates**

The preparation of the Company's financial statements and related disclosures in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and judgments that affect the reported amounts of assets and liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. On an on-going basis, management evaluates the estimates and assumptions based upon historical experience and various other factors and circumstances. Management believes that the estimates and assumptions are reasonable in the circumstances; however, actual results may vary from these estimates and assumptions under

different future circumstances. The critical accounting policies that affect the more significant judgments and estimates used in the preparation of our consolidated financial statements are discussed below.

Alico records inventory at the lower of costs or market. Management regularly assesses estimated inventory valuations based on current and forecasted usage of the related commodity and any other relevant factors that affect the net realizable value.

Based on fruit buyers' and processors' advances to growers, stated cash and futures markets, together with combined experience in the industry, management reviews the reasonableness of the citrus revenue accrual. Adjustments are made throughout the year to these estimates as relevant information regarding the citrus market becomes available. Fluctuation in the market prices for citrus fruit has caused the Company to recognize additional revenue from the prior year's crop totaling \$31 thousand during fiscal 2005 and \$174 thousand in fiscal 2004.

In accordance with Statement of Position 85-3 "Accounting by Agricultural Producers and Agricultural Cooperatives", the cost of growing crops (citrus and sugarcane) are capitalized into inventory until the time of harvest. Once a given crop is harvested, the related inventoried costs are recognized as cost of sales to provide an appropriate matching of costs incurred with the related revenue earned. The inventoried cost of each crop is then compared with the estimated net realizable value (NRV) of the crop and any costs in excess of the NRV are immediately recognized as cost of sales.

Alico formed a wholly owned insurance subsidiary, Agri Insurance Company, Ltd. (Bermuda) ("Agri") in June of 2000. Agri was formed in response to the lack of insurance availability, both in the traditional commercial insurance markets and governmental sponsored insurance programs, suitable to provide coverages for the increasing number and potential severity of agricultural related events. Such events include citrus canker, crop diseases, livestock related maladies and weather. Alico's goal included not only prefunding its potential exposures related to the aforementioned events, but also to attract new underwriting capital if Agri is successful in profitably underwriting its own potential risks as well as similar risks of its historic business partners.

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Alico capitalized Agri by contributing real estate located in Lee County, Florida. The real estate was transferred at its historical cost basis. Agri received a determination letter from the Internal Revenue Service (IRS) stating that Agri was exempt from taxation provided that net premium levels, consisting only of premiums with third parties, were below an annual stated level (\$350 thousand). Third party premiums have remained below the stated annual level. As the Lee county real estate was sold, substantial gains were generated in Agri, creating permanent book/tax differences.

Since receiving the favorable IRS determination letter, certain transactions, entered into by other taxpayers under the same IRS Code Section came under scrutiny and criticism by the news media. In reaction, Management has recorded a contingent liability of \$17.0 million for income taxes in the event of an IRS challenge. Management's decision has been influenced by perceived changes in the regulatory environment. The Company believes that it can successfully defend any such challenge. However, because a challenge has been made and there is a possibility that the challenge may be successful, Management has provided for the contingency.

The Internal Revenue Service has begun its examination of the Company tax returns for the years ended August 31, 2003, 2002, 2001 and 2000, and Agri tax returns for calendar years 2002, 2001 and 2000. Any assessments resulting from the examination will be currently due and payable. A revenue agent has issued a report challenging Agri's tax exempt status for the years examined, however, the report did not quantify the adjustment or the assessment proposed. Agri has responded with a written report that disputes the facts, interpretation of law, and conclusions cited in the Agent's report. Upon receipt of Agri's response, the Agent has proposed requesting a Technical Advice Memorandum (TAM) from the national office to assist in settling the differences. Currently, discussions are ongoing between the agents and Agri as to the technical requirements and the appropriate scope for this proposed TAM filing. . The Company cannot predict what position the IRS will take with respect to this matter. The Revenue Agent's report regarding Alico could be issued within the current fiscal year.

# ITEM 3. Quantitative and Qualitative Disclosures about Market Risk

There are no changes since the Company's disclosure of this item on its last annual report on Form 10-K filed for the fiscal year ended August 31, 2004.

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#### **ITEM 4. Controls and Procedures**

#### Evaluation of disclosure controls and procedures

The Company maintains controls and procedures designed to ensure that information required to be disclosed in the reports that the Company files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the Securities and Exchange Commission. Based upon their evaluation of those controls and procedures performed as of the end of the period covered by this report, the Chief Executive and Chief Financial officers of the Company concluded that the Company's disclosure controls and procedures were adequate.

#### **Changes in internal controls**

Subsequent to the date of the last evaluation of the Company's internal controls by the Chief Executive and Chief Financial officers, there was no change in the Company's internal control over financial reporting during the fiscal quarter to which this report relates that has materially affected, or is reasonably likely to materially affect the Company's internal control over financial reporting.

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FORM 10-Q

# PART II. OTHER INFORMATION

ITEMS 1-5 have been omitted as there are no items to report during this interim period.

ITEM 6. Exhibits and reports on Form 8-K.

(a) Exhibits:
Exhibit 11. Computation of Earnings per share February 28, 2005.
Exhibit 31.1 Rule 13a-14(a) certification.
Exhibit 31.2 Rule 13a-14(a) certification.
Exhibit 32.1 Section 1350 certification.
Exhibit 32.2 Section 1350 certification.

(b) Forms filed on 8-k

Form 8-k filed on December 7, 2004 announcing annual meeting of shareholder date and shareholder proposal cutoff date.

Form 8-k filed on January 19, 2005 announcing fiscal 2005 first quarter earnings.

Form 8-k filed on February 1, 2005 announcing Atlantic Blue Trust merger proposal withdrawal.

Form 8-k filed on February 3, 2005 announcing the resignations of Directors.

Form 8-k filed on February 3, 2005 announcing the postponement of the annual meeting of shareholders Form 8-k filed on February 10, 2005 regarding delisting notification from NASDAQ and Alico's response. Form 8-k filed on February 25, 2005 announcing the appointment of new Directors and Chief Executive Officer.

Form 8-k filed on March 7, 2005 announcing Plant World sales volume.

Form 8-k filed on March 8, 2005 announcing the retention of investor relations and communications firms. Form 8-k filed on March 11, 2005 outlining Director nominating procedures and deadline. Form 8-k filed on March 22, 2005 outlining Atlantic Blue Trust's governance procedures and commitments. Form 8-k filed on March 28, 2005 announcing Chief Financial Officer's resignation

Form 8-k filed on March 31, 2005 announcing land sale.

Form 8-k filed on April 8, 2005 announcing the appointment of new Directors and Chief Financial Officer.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALICO, INC. (Registrant)

April 11, 2005 John R. Alexander Chairman Chief Executive Officer (Signature)

April 11, 2005 L. Craig Simmons Vice President Chief Financial Officer (Signature)

April 11, 2005 Patrick W. Murphy Controller (Signature)



# ALICO, INC. Computation of Earnings per share (unaudited) (in thousands except per share data)

	For the three months ended				For the six months ended			
		Feb. 28, 2005		Feb. 29, 2004		Feb. 28, 2005		Feb. 29, 2004
Net income (loss)	\$	(11)	\$	12,744	\$	954	\$	12,793
Weighted shares outstanding		7,316		7,180		7,314		7,161
Basic earnings per share	\$	(0.00)	\$	1.77	\$	0.13	\$	1.79
(Net income (loss) divided by shares outstanding)								
Dilutive securities (options outstanding)		*		156		69		156
Weighted shares, diluted		7,316		7,336		7,383		7,317
Fully diluted Earnings per share	\$	0.00	\$	1.74	\$	0.13	\$	1.75

(Net income divided by dilutive shares)

\* Fully diluted earnings per share has not been determined because the effects of including dilutive securities is antidilutive.

# EXHIBIT 31.1 CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER

I, John R. Alexander certify that;

1. I have reviewed this amended quarterly report on Form 10-Q of Alico, Inc. (Alico),

2. Based on my knowledge, this amended quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of Alico as of, and for, the periods presented in this report;

4. Alico's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for Alico and have:

a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to Alico, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

b) Evaluated the effectiveness of Alico's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

c) Disclosed in this report any change in Alico's internal control over financial reporting that occurred during Alico's most recent fiscal quarter ended February 28, 2005 that has materially affected, or is reasonably likely to materially affect, Alico's internal control over financial reporting; and

5. Alico's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to Alico's auditors and audit committee of Alico's Board of Directors:

a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

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Dated: April 11, 2005 /S/ JOHN R. ALEXANDER John R. Alexander Chairman and Chief Executive Officer

# EXHIBIT 31.2 CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER

I, L. Craig Simmons certify that;

1. I have reviewed this amended quarterly report on Form 10-Q of Alico, Inc. (Alico),

2. Based on my knowledge, this amended quarterly report does not contain any untrue statement of a material fact or omit to state a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this

#### report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of Alico as of, and for, the periods presented in this report;

4. Alico's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for Alico and have:

a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to Alico, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

b) Evaluated the effectiveness of Alico's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

c) Disclosed in this report any change in Alico's internal control over financial reporting that occurred during Alico's most recent fiscal quarter ended February 28, 2005 that has materially affected, or is reasonably likely to materially affect, Alico's internal control over financial reporting; and

5. Alico's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to Alico's auditors and audit committee of Alico's Board of Directors:

a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: April 11, 2005 /S/ L. CRAIG SIMMONS L. Craig Simmons Vice President and Chief Financial Officer EXHIBIT 32.1 CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the amended quarterly report of Alico, Inc. (the "Company") on Form 10-Q for the period ended February 28, 2005 as filed with the Securities and Exchange Commission on April 11, 2005 (the "Form 10-Q "), I, John R. Alexander, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Form 10-Q fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and

(2) The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: April 11, 2005 /S/ JOHN R. ALEXANDER John R. Alexander Chief Executive Officer

EXHIBIT 32.2 CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the amended quarterly report of Alico, Inc. (the "Company") on Form 10-Q for the period ended February 28, 2005 as filed with the Securities and Exchange Commission on April 11, 2005 (the "Form 10-Q"), I, L. Craig Simmons, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Form 10-Q fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m or 78o(d)); and

(2) The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: April 11, 2005 /S/ L. CRAIG SIMMONS L. Craig Simmons Chief Financial Officer