

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D. C. 20549
FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934 (FEE REQUIRED)

For the fiscal year ended August 31, 1999.

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934 (NO FEE REQUIRED)

For the transition period from _____ to _____.

Commission file number 0-261.

ALICO, INC.

(Exact name of registrant as specified in its charter)

Florida

59-0906081

(State or other jurisdiction of
incorporation or organization)

(I.R.S. Employer
Identification No.)

P. O. Box 338, La Belle, Florida

33975

(Address of principal executive offices)

(Zip Code)

(863) 675-2966

Registrant's telephone number, including area code _____

SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:

Title of each class	Name of each exchange on which registered
_____ None	_____ None

SECURITIES REGISTERED PURSUANT TO SECTION 12(G) OF THE ACT:

COMMON CAPITAL STOCK, \$1.00 Par value, Non-cumulative

(Title of Class)

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that such registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

As of October 18, 1999 there were 7,027,827 shares of stock outstanding and the aggregate market value (based upon the average bid and asked price, as quoted on NASDAQ) of the common stock held by non-affiliates was approximately \$56,154,229.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's Annual Report and Proxy Statement dated November 15, 1999 are incorporated by reference in Parts II and III, respectively.

PART I

Item 1. Business.

Alico, Inc. (the "Company") is generally recognized as an agribusiness company operating in Central and Southwest Florida. The Company's primary asset is 145,840 acres of land located in Collier, Hendry, Lee and Polk Counties. (See table on Page 6 for location and acreage by current primary use.) The Company is involved in various operations and activities including citrus fruit production, cattle ranching, sugarcane and sod production, and forestry. The Company also leases land for farming, cattle grazing, recreation, and oil exploration.

The Company's land is managed for multiple use wherever possible. Cattle ranching, forestry and land leased for farming, grazing, recreation and oil exploration, in some instances, utilize the same acreage.

Agricultural operations have combined to produce from 68 to 91 percent of annual revenues during the past five years. Citrus groves generate the most gross revenue. Sugarcane ranks second in revenue production. While the cattle ranching operation utilizes the largest acreage, it ranks third in the production of revenue. Approximately 9,707 acres of the Company's property are classified as timberlands, however, the area in which these lands are located is not highly rated for timber production. These lands are also utilized as native range, in the ranching operation, and leased out for recreation and oil exploration.

Diversification of the Company's agricultural base was initiated with the development of a Sugarcane Division at the end of the 1988 fiscal year. The 5,432 acres in production during the 1999 fiscal year consisted of 188 acres planted in 1993, 535 acres planted in 1994, 1,129 acres planted in 1995, 2,130 acres planted in 1996 and 1,450 acres planted in 1997.

The Company continued to expand agriculture activities during the 1999 fiscal year, purchasing additional property (approximately 7,600 acres in Hendry County, Florida) to be used as citrus, sugarcane, and pasture land.

Leasing of lands for rock mining and oil and mineral exploration, rental of land for grazing, farming, recreation and other uses, while not classified as agricultural operations, are important components of the Company's land utilization and operation. Gross revenue from these activities during the past five years has ranged from 3 to 5 percent of total revenue.

The Company is not in the land sales and development business, except through its wholly owned subsidiary, Saddlebag Lake Resorts, Inc.; however, it does from time to time sell properties which, in the judgment of management, are surplus to the Company's primary operations. Gross revenue from land sales during the past five years has ranged from 1 to 24 percent of total revenues.

For further discussion of the relative importance of the various segments of the Company's operations, including financial information regarding revenues, operating profits (losses) and assets attributable to each major segment of the Company's business, see Note 11 of Notes to Consolidated Financial Statements and "Management's Discussion and Analysis of Financial Condition and Results of Operations" included elsewhere in this document.

Subsidiary Operations

The Company's wholly owned subsidiary, Saddlebag Lake Resorts, Inc. (the "Subsidiary"), is only active in the subdividing, development and sale of real estate. The financial results of the operation of this subsidiary are consolidated with those of the Company. (See Note 1 of Notes to Consolidated Financial Statements.)

Contributions by the Subsidiary to the net income of the Company, during the past five years, have ranged from 0 to 1 percent. The Subsidiary has two subdivisions near Frostproof, Florida which have been developed and are on the market. Approximately 74% of the lots have been sold.

Citrus

Approximately 9,488 acres of citrus were harvested during the 1999 season.

Since 1983 the Company has maintained a marketing contract covering the majority of the Company's citrus crop with Ben Hill Griffin, Inc., a Florida corporation and major shareholder. The agreement provides for modifications to meet changing market conditions and provides that either party may terminate the contract by giving notice prior to August 1st, preceding the fruit season immediately following. Under the terms of the contract the Company's fruit is packed and/or processed and sold along with fruit from other growers, including Ben Hill Griffin, Inc. The proceeds are distributed on a pro rata basis as the finished product is sold. During the year ended August 31, 1999, approximately 89% of the Company's fruit crop was marketed under this agreement, as compared to 90% in 1997/98. The Company expects that the majority of the 1999/00 crop will be marketed under the same terms. In addition, Ben Hill Griffin, Inc. provides harvesting services to the Company for citrus sold to unrelated processors. These sales accounted for the remaining 11% of total citrus revenue for the year.

Ranch

The Company has a cattle operation located in Hendry and Collier Counties, Florida which is engaged primarily in the production of beef cattle and the raising of replacement heifers. The breeding herd consists of approximately 15,000 cows, bulls and replacement heifers. Approximately 54% of the herd are from one to five years old, while the remaining 46% are six and older. The Company primarily sells to packing and processing plants. The Company also sells cattle through local livestock auction markets and to contract cattle buyers. These buyers provide ready markets for the Company's cattle. The loss of any one or a few of these plants and/or buyers would not, in management's view, have a material adverse effect on the Company's cattle operation. Subject to prevailing market conditions, the Company may hedge its beef inventory by entering into cattle futures contracts to reduce exposure to changes in market prices.

Sugarcane

The Company had 5,432 acres and 5,698 acres of sugarcane in production during the 1998/99 and 1997/98 fiscal years, respectively. The 1998/99 and 1997/98 crops yielded approximately 216,000 and 204,000 gross tons, respectively.

Forest Products

Approximately 7% of the Company's properties are classified as timberlands. The principal forest products sold by the Company are pulpwood and sabal palms. These products are sold to a paper company and various landscaping companies, respectively. The Company does not incur any of the harvesting expenses.

Part of the lands, from which the timber was removed, is being converted to semi-improved pasture and other uses.

Land Rental for Grazing, Agricultural and Other Uses

The Company rents lands to others for grazing, farming and recreational uses, on a tenant-at-will basis, for an annual fee. The income is not significant when compared to overall gross income, however, it does help to offset the expense of carrying these properties until they are put to a more profitable use. The Company has developed additional land to lease for farming.

There were no significant changes in the method of rental for these purposes during the past fiscal year.

Leases for Oil and Mineral Exploration

The Company has leased subsurface rights to a portion of its properties for the purpose of oil and mineral exploration. Currently, there are two leases in effect.

Twenty-four wells have been drilled during the years that the Company has been leasing subsurface rights to oil companies. The drilling has resulted in twenty-one dry holes, one marginal producer, which has been abandoned, and two average producers, still producing.

Mining Operations: Rock and Sand

The Company leases 7,927 acres in Lee County, Florida to Florida Rock Industries, Inc. of Jacksonville, Florida for mining and production of rock, aggregate, sand, baserock and other road building and construction materials.

Royalties which the company receives for these products are based on a percentage of the F.O.B. plant sales price.

Competition

As indicated, the Company is primarily engaged in a limited number of agricultural activities, all of which are highly competitive. For instance, citrus is grown in several states, the most notable of which are: Florida, California, Arizona and Texas. In addition, citrus and sugarcane products are imported from some foreign countries. Beef cattle are produced throughout the United States and domestic beef sales must also compete with sales of imported beef. Additionally, forest and rock products are produced in most parts of the United States. Leasing of land for oil exploration is also widespread.

The Company's share of the market for citrus, cattle and forest products in the United States is insignificant.

Environmental Regulations

The Company's operation is subject to various federal, state and local laws regulating the discharge of materials into the environment. The Company is in substantial compliance with all such rules and such compliance has not had a material effect upon capital expenditures, earnings or the competitive position of the Company.

While compliance with environmental regulations has not had a material economic effect on the Company's operations, executive officers are required to spend a considerable amount of time keeping current on these matters. In addition, there are ongoing costs incurred in complying with the permitting and reporting requirements.

Employees

At the end of August 1999 the Company had a total of 146 full-time employees classified as follows: Citrus 56; Ranch 16; Sugarcane 13; Facilities Maintenance Support 27; General and Administrative 34. There are no employees engaged in the development of new products or research.

Seasonal Nature of Business

As with any agribusiness enterprise, the Company's business operations are predominantly seasonal in nature. The harvest and sale of citrus fruit generally occurs from October to June. Sugarcane is harvested during the first, second and third quarters. Other segments of the Company's business such as its cattle and sod sales, and its timber, mining and leasing operations, tend to be more successive than seasonal in nature.

Item 2. Properties.

At August 31, 1999, the Company owned a total of 145,840 acres of land

located in four counties in Florida. Acreage in each county and the primary classification with respect to present use of these properties is shown in the following table:

<TABLE>

<CAPTION>

ACREAGE BY CURRENT PRIMARY USE

<S>

County	Timber Land	Native Pasture	Improved Pasture	Sod Land	Citrus Land	Sugar-cane	Agri-culture	Other	Total
Polk	251	9,296	447	--	3,148	--	--	4	13,146
Lee	3,731	1,086	--	--	--	--	1,460	3,599	9,876
Hendry	3,823	46,417	24,794	220	4,025	12,056	16,630	3,629	111,594
Collier	1,902	1,836	1,112	--	4,041	--	--	2,333	11,224
Totals	9,707	58,635	26,353	220	11,214	12,056	18,090	9,565	145,840

</TABLE>

Of the above lands, the Company utilizes 24,178 acres of improved pasture plus approximately 67,000 acres of native pasture for cattle production and 7,927 acres are leased for rock mining operations. Much of the land is also leased for multi-purpose use such as cattle grazing, oil exploration, agriculture and recreation.

In addition to the land shown in the above table, the Company owns full subsurface rights to 1,064 acres and fractional subsurface rights to 18,882 acres.

From the inception of the Company's initial development program in 1948, the goal has been to develop the lands for the most profitable use. Prior to implementation of the development program, detailed studies were made of the properties focusing on soil capabilities, topography, transportation, availability of markets and the climatic characteristics of each of the tracts. Based on these and later studies, the use of each tract was determined. It is the opinion of Management that the lands are suitable for agricultural, residential and commercial uses. However, since the Company is primarily engaged in agricultural activities, some of the lands are considered surplus to its needs for this purpose and, as indicated under Item 1 of this report, sales of real property are made from time to time.

Management believes that each of the major programs is adequately supported by agricultural equipment, buildings, fences, irrigation systems and other amenities required for the operation of the projects.

Item 3. Legal Proceedings.

There are no pending legal proceedings involving the Company.

Item 4. Submission of Matters to a Vote of Security Holders.

None.

Executive Officers of the Company

Pursuant to General Instruction G of Form 10-K, the following list is included as an unnumbered Item in Part I of this report in lieu of being included in the Proxy Statement for the Annual Meeting of Stockholders to be held on December 9, 1999.

Election of Executive Officer is held each year at the Annual Meeting of the Board of Directors following the Annual Meeting of the Stockholders.

Name	Title	Age
Ben Hill Griffin, III	Chairman of the Board (since March 1990), Chief Executive Officer (since January 1988) and Director (since March 1973)	57
W. Bernard Lester	President (since December 1997) and Chief Operating Officer (since January 1988) and Director (since 1987), prior to July 1, 1986 was Executive Director of Florida Department of Citrus for over five years	60
L. Craig Simmons	Vice President (effective February, 1995), Treasurer and Chief Financial Officer (effective September 1, 1992), prior thereto was Controller (from January 1 to August 31, 1992) and Assistant Comptroller (from January 1 to December 31, 1991), prior to September 1990 was Controller of Farm/Citrus Division, Collier Enterprises, Agribusiness Group	47

Section 16 - Beneficial Ownership Reporting Compliance

Based solely upon a review of Forms 3 and 4 and amendments thereto furnished to the Company pursuant to Rule 16a-3(e) during the 1999 fiscal year and Forms 5 and amendments thereto furnished to the Company during fiscal year 1992 and certain written representations, if any, made to the Company, no officer, director or beneficial owners of 10% or more of the Company's common stock has failed to file on a timely basis any reports required by Section 16(a) of the Exchange Act to be filed during fiscal 1999.

PART II

Item 5. Market for the Registrant's Common Stock and Related Stockholder Matters.

Common Stock Prices

The common stock of Alico, Inc. is traded over-the-counter on the NASDAQ National Market System under the symbol ALCO. The high and low sales prices, by fiscal quarter, during the years ended August 31, 1999 and 1998 are presented below:

<TABLE>

<CAPTION>

	1999		1998	
	Bid Price		Bid Price	
<S>	High	Low	High	Low
	<C>	<C>	<C>	<C>
First Quarter	17 3/4	16	25 1/2	23 7/8
Second Quarter	19 1/2	15 7/8	24 1/2	19 1/2
Third Quarter	16 1/2	13 3/4	23	19 3/4
Fourth Quarter	17 3/4	15 1/8	20 3/4	17 5/8

</TABLE>

Approximate Number of Holders of Common Stock

As of October 18, 1999 there were approximately 794 holders of record of Alico, Inc. Common Stock.

Dividend Information

Only year-end dividends have been paid, and during the last three fiscal years were as follows:

Record Date	Payment Date	Amount Paid Per Share
October 25, 1996	November 8, 1996	\$.15
October 20, 1997	November 7, 1997	\$.60
October 19, 1998	November 6, 1998	\$.50

Dividends are paid at the discretion of the Company's Board of Directors. The Company foresees no change in its ability to pay annual dividends in the immediate future; nevertheless, there is no assurance that dividends will be paid in the future since they are dependent upon earnings, the financial condition of the Company, and other factors.

Item 6. Selected Financial Data.

<TABLE>
<CAPTION>

DESCRIPTION	Years Ended August 31,				
	1999	1998	1997	1996	1995
	(In Thousands, Except Per Share Amounts)				
	<C>	<C>	<C>	<C>	<C>
Revenues	\$ 44,947	\$ 44,679	\$ 47,433	\$ 36,089	\$ 39,571
Costs and Expenses	37,886	33,654	29,583	29,269	25,105
Income Taxes	2,980	4,249	6,677	2,381	5,525
Net Income	4,081	6,776	11,173	4,439	8,941
Average Number of					
Shares Outstanding	7,028	7,028	7,028	7,028	7,028
Basic Earnings Per Share	.58	.96	1.59	.63	1.27
Cash Dividend Paid per Share	.50	.60	.15	.35	.25
Current Assets	45,182	42,354	37,887	34,877	31,736
Total Assets	156,922	130,554	117,723	114,504	109,007
Current Liabilities	8,738	5,649	4,988	5,115	5,656
Ratio-Current Assets					
to Current Liabilities	5.17:1	7.50:1	7.59:1	6.82:1	5.61:1
Working Capital	36,444	36,705	32,899	29,762	26,080
Long-Term Obligations	56,789	34,938	24,582	32,006	27,945
Total Liabilities	65,527	40,587	29,570	37,121	33,601
Stockholders' Equity	91,395	89,967	88,153	77,383	75,406

</TABLE>

Item 7. Management's Discussion and Analysis of Financial

Condition and Results of Operations.

The following discussion focuses on the results of operations and the financial condition of Alico.

This section should be read in conjunction with the consolidated financial statements and notes.

Liquidity and Capital Resources

The Company had cash and marketable securities of \$15.8 million at August 31, 1999 compared with \$13.2 million at August 31, 1998. Working capital decreased slightly, from \$36.7 million at August 31, 1998 to \$36.4 million August 31, 1999.

Also, the Company purchased approximately 7,680 acres of citrus, sugarcane and range lands in Hendry County, Florida, for \$22.5 million in March 1999.

Cash outlay for land, equipment, building, and other improvements totaled \$27.9 million, during fiscal 1999, compared to \$12.2 million during August 31, 1998 and \$5.8 million in 1997, respectively. The most significant expenditure was the land purchase referred to above. Land excavation for sugarcane farming development and capital maintenance continued, as did expenditures for replacement equipment and raising of breeding cattle. Capital projects for the upcoming year are expected to include development of additional sugarcane acreage.

Management believes that the Company will be able to meet its working capital requirements, for the foreseeable future, with internally generated funds. In addition, the Company has credit commitments which provided for revolving credit of up to \$44 million of which \$15.9 million was available for the Company's general use at August 31, 1999 (see note 5 of consolidated financial statements).

Year 2000 Compliance

The Company recognizes that year 2000 issues could result in system failures or miscalculations causing disruptions of operations, including, among others, a temporary inability to process transactions, send invoices or engage in similar normal business activities.

The Company has been engaged in an evaluation of its year 2000 readiness in connection with various aspects of its business. Specifically, the Company has focused on its information technology and non-information technology systems. In addition, the Company has analyzed its production processes and products. The Company has also attempted to analyze year 2000 issues relating to third parties with whom the Company has a business relationship. The current status of the Company's efforts is as follows:

Internal Systems, Processes and Products

Information Technology Systems:

The Company's accounting software provider and operating system provider have advised the Company that such software is year 2000 compliant.

Non-Information Technology Systems:

The Company does not believe that non-information technology systems are material to its business; however, the Company has reviewed and testing such systems. The Company does not believe that it will incur any material costs in connection with the review and testing of such systems.

Products:

The Company's products are not date sensitive. Therefore, the Company does not believe it has any material exposure with regard to its products as a result of the year 2000 issue.

Year 2000 Issues Relating to Third Parties

Suppliers:

Certain products purchased by the Company are obtained from a limited group of suppliers. The Company surveyed such suppliers in 1999 regarding their year 2000 status. Absent widespread difficulties affecting several major vendors, the Company does not anticipate that vendors' year 2000 issues would have a material adverse effect on the Company, because the Company believes alternative sources of supply are available for all required components.

The Company is not currently aware of the year 2000 readiness of certain outside services companies. Any adverse effect caused by the failure of these providers to be year 2000 compliant is not currently susceptible to quantification.

Customers:

Because the Company intends to distribute the majority of its agricultural products through third party distribution and marketing agreements, and because the customer base is expected to change from year to year, the Company is unable to predict the identity of most of its major customers in the year 2000 and thereafter. Accordingly, the Company is unable to make an inquiry as to whether the customers' computer driven payment or purchasing processes are year 2000 compliant.

A customer's year 2000 issues could cause a delay in receipt of purchase orders or in payment. If year 2000 issues are widespread among the Company's customers, the Company's sales and cash flow could be materially affected.

Cautionary Statement

Readers should note, in particular, that this document contains forward-looking Statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that involve substantial risks and uncertainties. When used in this document, or in the documents incorporated by reference herein, the words "anticipate", "believe", "estimate", "may", "intend" statements. Actual results, performance or achievements could differ materially from those contemplated, expressed or implied by the forward-looking statements contained herein. The considerations listed herein represent certain important factors the Company believes could cause such results to differ. These considerations are not intended to represent a complete list of the general or specific risks that may affect the Company. It should be recognized that other risks, including general economic factors and expansion strategies, may be significant, presently or in the future, and the risks set forth herein may affect the Company to a greater extent than indicated.

Results of Operations

Summary of results (in thousands):

<TABLE>
<CAPTION>

	Years Ended August 31,		
	1999	1998	1997
<S>	<C>	<C>	<C>
Operating revenue	\$39,346	\$41,618	\$34,543
Gross profit	3,997	9,532	5,886
Profit on sale of real estate	3,847	875	11,271
Interest and investment income	1,302	1,734	1,137
Interest expense	2,085	1,116	444
Provision for income taxes	2,980	4,249	6,677
Effective income tax rate	42.2%	38.5%	37.4%
Net income	4,081	6,776	11,173

</TABLE>

Operating Revenue

Operating revenues for fiscal 1999 decreased, compared to fiscal 1998. A decline in revenues from agricultural operations was the primary factor in the decrease.

Operating revenues for fiscal 1998 increased when compared to those of fiscal 1997. Revenues from agricultural operations were higher than in the prior year.

Gross Profit

Gross profit from operations decreased 58% during fiscal 1999, when compared to the prior year. Reduced citrus yields combined with lower market prices for beef as the primary factors in the decline.

Gross profit from operations during fiscal 1998 increased by 62% over fiscal 1997. The increase was primarily due to larger harvest volume for sugarcane, combined with improved market prices for citrus products.

Profit on Sale of Real Estate

Profit from the sale of real estate increased from \$875 thousand during fiscal 1998 to \$3.8 million during fiscal 1999. Sales during the current year included ongoing residential lot sales in Polk County and a \$4.2 million pre-tax gain on the sale of 7,142 acres in Hendry County to the South Florida Water Management District.

Profit from the sale of real estate was \$875 thousand during fiscal 1998, as compared to \$11.27 million during fiscal 1997. Sales during 1998 included residential lot sales in Polk County, sales in Lee County and additional proceeds resulting from a final survey of the large fiscal 1997 land sale in Hendry County. During fiscal 1997 revenues included the sale of approximately 21,700 acres of land in Hendry and Collier Counties, Florida, to the State of Florida for \$11.5 million, the pre-tax gain from which was \$11.1 million, and several smaller sales in Lee, Collier and Polk Counties.

Interest and Investment Income

Interest and investment income is generated principally from investments in marketable equity securities, corporate and municipal bonds, mutual funds, U.S. Treasury securities and mortgages held on real estate sold on the installment basis. Realized investment earnings were reinvested throughout fiscal 1999, 1998 and 1997, increasing investment levels during each year. The rise in fiscal interest and realized and unrealized investment income for the years presented resulted from reinvested income and favorable market conditions during each of the years. As a result of the market downturn of August 1998, the Company experienced unrealized declines in its portfolio which have been reflected in stockholders' equity.

Interest Expense

Interest expense increased during fiscal 1999, compared to fiscal 1998, primarily due to increased borrowings related to the acquisition of 7,680 acres of sugarcane, citrus and range land, and borrowings related to the development of the 8,444 acres purchased during fiscal 1998. Total interest cost increased 53%, which included capitalized interest and is discussed in Note 5.

Interest expense increased during fiscal 1998, compared to fiscal 1997, primarily due to increased borrowings used to acquire property and interest associated with settling the 8/31/93 and 8/31/94 income tax audits. Total interest cost, which includes capitalized interest and is discussed in Note 5 to the Consolidated Financial Statements, increased 38%.

Provision for Income Taxes

The effective tax rate increased to 42.2% during fiscal year 1999, up from 38.5% during fiscal year 1998, and 37.4% during fiscal year 1997. Higher taxable income levels, combined with the impact of decreased tax exempt investment income and payments related to the settlement of Internal Revenue Service examinations, raised the effective rate.

Individual Operating Divisions

Gross profit for the individual operating divisions, for fiscal 1999, 1998 and 1997, is presented in the following schedule and is discussed in subsequent sections:

<TABLE>
<CAPTION>

Years Ended August 31,
(in thousands)

	1999	1998	1997
<S>	<C>	<C>	<C>
CITRUS			
Revenues:			
Sales	\$23,518	\$26,622	\$22,287
Less harvesting & marketing	7,902	8,421	8,210
Net Sales	15,616	18,201	14,077
Cost and Expenses:			
Direct production**	10,198	6,908	6,875
Allocated cost*	2,977	2,616	2,352
Total	13,175	9,524	9,227
Gross profit, citrus	2,441	8,677	4,850
SUGARCANE			
Revenues:			
Sales	7,120	6,123	4,967
Less harvesting & hauling	1,341	1,400	1,120
Net Sales	5,779	4,723	3,847
Costs and expenses:			
Direct production	1,886	1,926	1,826
Allocated cost*	1,257	1,189	1,190
Total	3,143	3,115	3,016
Gross profit, sugarcane	2,636	1,608	831
RANCH			
Revenues:			
Sales	6,271	6,883	4,876
Costs and expenses:			
Direct production	4,507	4,715	3,165
Allocated cost*	1,772	1,552	946
Total	6,279	6,267	4,111
Gross profit (loss), ranch	(8)	616	765
Total gross profit, agriculture	5,069	10,901	6,446
OTHER OPERATIONS			
Revenues:			
Rock products and sand	1,350	1,203	1,258
Oil leases and land rentals	711	505	831
Forest products	136	161	224
Other	240	122	100
Total	2,437	1,991	2,413
Costs and expenses:			
Allocated Cost*	767	570	481
General and administrative, all operations	2,742	2,789	2,492

Total	3,509	3,359	2,973
Gross loss, other operations	(1,072)	(1,368)	(560)
Total gross profit	3,997	9,533	5,886
INTEREST & DIVIDENDS			
Revenue	1,302	1,734	1,137
Expense	2,085	1,116	444
Interest & dividends, net	(783)	618	693
REAL ESTATE			
Revenue:			
Sale of real estate	4,299	1,327	11,753
Expenses:			
Cost of sales	92	93	122
Other Costs	360	360	360
Total	452	453	482
Gain on sale of real estate	3,847	874	11,271
Income before income taxes	\$ 7,061	\$11,025	\$17,850

</TABLE>

* Allocated expense includes ad valorem and payroll taxes, depreciation and insurance.

** Excludes capitalized maintenance cost of groves less than five years of age consisting of \$434 dollars on 134 acres in 1999, \$236 thousand on 620 acres in 1998, and \$875 thousand on 1,130 acres in 1997.

Citrus

Gross profit was \$ 2.4 million in fiscal 1999, \$8.7 million in fiscal 1998, and \$4.9 million for fiscal 1997.

Revenue from citrus sales decreased 11.7% during fiscal 1999, compared to fiscal 1998 (\$23.5 million during fiscal 1999 vs. \$26.6 million during fiscal 1998).

Production declined for the year, while the average market price for citrus increased. However, this improvement did not offset the decrease in yields.

Harvesting and marketing costs decreased from the prior year, due to fewer number of boxes that were harvested during the year. Direct production and allocated costs also increased (38%), due to inflation and increased cultivation costs related to young groves recently placed in service.

Revenue from citrus sales increased 19% during fiscal 1998, compared to fiscal 1997 (\$26.6 million during fiscal 1998 vs. \$22.3 million during fiscal 1997). The increase primarily resulted from higher prices for citrus products.

Production remained steady for the year, while average market prices per box increased.

Harvesting and marketing costs rose slightly from the prior year, due to competing demands for labor (\$8.4 million in fiscal 1998 vs. \$8.2 million in fiscal 1997). Direct production and allocated costs also increased slightly (3%), largely due to inflation.

<TABLE>
<CAPTION>

ACREAGE BY VARIETY AND AGE

<S> VARIETY	<C> 1-4	<C> 5-6	<C> 7-8	<C> 9-10	<C> 11-12	<C> 13-14	<C> 15-16	<C> 17+	<C> Acres
Early:									
Parson Brown									
Oranges	-	-	117	30	-	-	-	-	147
Hamlin									
Oranges	386	170	32	30	891	222	254	1,574	3,559
Red Grapefruit	-	-	54	-	81	-	48	327	510
White Grapefruit	-	-	-	318	-	-	-	21	339
Tangelos	-	-	-	-	-	-	-	135	135
Navel Oranges	-	-	15	-	-	-	54	84	153
Mid Season:									
Pineapple									
Oranges	-	103	-	-	-	-	18	467	588
Queen Oranges	-	-	-	-	-	-	-	51	51
Honey									
Tangerines	-	76	-	-	45	-	-	94	215
Midsweet									
Oranges	133	110	-	-	-	-	-	-	243
Late:									
Valencia									
Oranges	1,055	308	654	689	1,053	-	125	1,390	5,274
Totals:	1,574	767	872	1,067	2,070	222	499	4,143	11,214

The final returns from citrus pools are not precisely determinable at year end. Returns are estimated each year based on the most current information available, conservatively applied. Differences between the estimates and the final realization of revenues can be significant. Revenues collected in excess of prior year and year end estimates were \$160 thousand, \$2.7 million, and \$1.0 million during fiscal 1999, 1998 and 1997, respectively.

Sugarcane

Gross profit for fiscal 1999 was \$2.6 million compared to \$1.6 million in fiscal 1998 and \$831 thousand in fiscal 1997.

Sales revenues from sugarcane increased 16% during fiscal 1999, compared to fiscal 1998 (\$7.1 million vs. \$6.1 million, respectively). During the same period, direct production and allocated costs remained the same (\$3.1 million in fiscal 1998 and 1999). The rise in earnings was primarily due to improved sugar yield per acre. While the gross tons harvested during fiscal 1999 approximated fiscal 1998, this year's crop yielded a higher sugar content, generating the rise in earnings for this division.

Sales revenues from sugarcane increased 23% during fiscal 1998, compared to fiscal 1997 (\$6.1 million vs. \$4.9 million, respectively). During the same period, direct production and allocated costs increased by 3% (\$3.1 million in fiscal 1998 vs. \$3.0 million in fiscal 1997).

The revenue improvement during the year was largely due to increases in acres harvested and gross tons yielded per acre. The total gross tons harvested during fiscal 1998 was 29% higher than the previous year. Poor weather conditions caused decreased yields during the prior year.

Ranching

The gross profit (loss) from ranch operations for fiscal 1999, 1998 and 1997 was \$(8) thousand, \$616 thousand, and \$765 thousand, respectively.

Revenues from cattle sales decreased 9% during fiscal 1999, compared to fiscal 1998 (\$6.3 million in fiscal 1999 vs. \$6.9 million in fiscal 1998). The number of animals sold during the year decreased 13% under the prior year due to decreased sales of feeder cattle during the year.

Direct and allocated costs remained unchanged from their year ago levels (\$6.3 million in fiscal 1999 and 1998).

The Company's cattle marketing activities include retention of calves in western feedlots, contract and auction sales, and risk management contracts.

Revenues from cattle sales increased 41% during fiscal 1998, compared to fiscal 1997 (\$6.9 million in fiscal 1998 vs. \$4.9 million in fiscal 1997). The number of animals sold during the year increased 17% over the prior year. Due to increased sales of feeder cattle inventories during the year.

Direct and allocated costs increased from their year ago levels (\$6.3 million in fiscal 1998 vs. \$4.1 million in fiscal 1997). The costs increased as a result of the increase in the number of animals sold, and the type of animals sold. During the prior year, the Company sold a larger number of fully brood cows, resulting in a lower cost basis and a higher profit margin per unit.

Other Operations

Revenues from oil royalties and land rentals were \$711 thousand for fiscal 1999 compared to \$505 thousand for fiscal 1998 and \$831 thousand for fiscal 1997.

Returns from rock products and sand were \$1.3 million for fiscal 1999, \$1.2 for 1998 and 1.3 million during 1997. Rock and sand supplies are sufficient to meet current demand, and no major price changes have occurred over the past 3 years.

Profits from the sale of sabal palms, for landscaping purposes, during fiscal 1998 were \$136 thousand compared to \$161 thousand and \$224 thousand for fiscal years 1998 and 1997, respectively.

Direct and allocated expenses charged to the "Other" operations category included general and administrative and other costs not charged directly to citrus, ranching, sugarcane divisions. These expenses totaled \$3.5 million during fiscal 1999 compared to \$3.4 million during fiscal 1998 and to \$3.0 million during fiscal 1997.

General Corporate

The Company is continuing its marketing and permitting activities for its land which surrounds the Florida Gulf Coast University site.

The Company announced an option agreement with REJ Group, Inc., of Cleveland, Ohio, during May 1997. The option agreement permits the acquisition of a minimum 150 acres and a maximum of 400 acres within the 2,300 acres University Village. The potential pre-tax gain to Alico, if the option is exercised, would vary from \$8.5 million to \$24.5 million, depending on the time at which the option is exercised, and the total number of acres selected.

In February 1999, the South Florida Water Management District acquired approximately 12,728 acres of land in Hendry and Collier Counties, Florida, from Alico, Inc. for \$8.8 million. Upon completion of the sale, the Company recognized a pre-tax gain of approximately \$4.2 million on 7,142 of the acres. The remaining 5,586 acres were used in a like-kind exchange, as part of a \$22.5 million acquisition of approximately 7,680 acres in Hendry County, Florida that was completed during March of 1999. The acquisition included producing citrus and sugarcane operations. The transaction included like-kind exchanges totaling \$6.1 million and debt restructuring that resulted in a \$19 million

mortgage. (See Note 5 under Notes to Consolidated Financial Statements.)

In July of 1999, the Company entered into a contract to sell 402 acres near the University to Thomas B. Garlick, a Trustee of Florida Land Trust 996 for approximately \$15.5 million. The sale is scheduled to close during fiscal 2000. If the sale is consummated, it is expected to generate a pre-tax gain of approximately \$13.5 million. Additionally, the Company has agreed to sell 190 acres, also near the University, for approximately \$6.6 million to South west Florida Equities Corporation. The sale is expected to close during fiscal 2001 and could potentially generate a \$5.8 million pre-tax gain.

During September of 1999, the Company announced a sale to Miromar Development, Inc. of Montreal, Canada, of 1,230 acres of land surrounding the University site in Lee County for \$16.5 million. The contract called for 25 percent of the purchase price to be paid at closing, with the balance payable over the next four years. The sale is expected to generate a pre-tax gain of approximately \$14 million.

Item 7(a). Quantitative and Qualitative Disclosure About Market Risk

Our exposure to market rate risk for changes in interest rates relates primarily to our investment portfolio. We do not have derivative financial instruments in our investment portfolio. We place our investments with high quality issuers and, by policy, limit the amount of credit exposure to any one issuer. We are adverse to principal loss and ensure the safety and preservation of our invested funds by limiting default, market and reinvestment risk. We classify our cash equivalents and short-term investments as fixed-rate if the rate of return on such instruments remains fixed over their term. These fixed-rate investments include fixed-rate U.S. government securities, municipal bonds, time deposits and certificates of deposit. We classify our cash equivalents and short-term investments as variable-rate if the rate of return on such investments varies based on the change in a predetermined index or set of indices during their term. These variable-rate investments primarily include money market accounts, mutual funds and equities held at various securities brokers and investment banks. The table below presents the amounts (in thousands) and related weighted interest rates of our investment portfolio at August 31, 1999:

Marketable Securities and Short-term Investments (1)	Average Interest Rate	Cost	Estimated Fair Value
Fixed Rate	5.10%	\$ 2,980	\$ 2,887
Variable Rate	5.24%	\$ 10,778	\$ 12,520

(1) See definition in Notes 1 and 2 to our Consolidated Financial Statements.

The aggregate fair value of our investment in debt instruments (net of mutual funds of \$1,791) as of August 31, 1999, by contractual maturity date, consisted of the following:

	Aggregate Fair Values
	(in thousands)
Due in one year or less	\$ 365
Due between one and five years	166
Due between five and ten years	194
Due thereafter	371
	<hr/>
	\$ 1,096
	<hr/>
	<hr/>

Independent Auditors' Report

The Stockholders and Board of Directors
Alico, Inc.:

We have audited the consolidated balance sheets of Alico, Inc. and subsidiary as of August 31, 1999 and 1998, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the years in the three-year period ended August 31, 1999. In connection with our audits of the consolidated financial statements, we also have audited the related consolidated financial statement schedules as listed in Item 14(a)(2) herein. These consolidated financial statements and financial statement schedules are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Alico, Inc. and subsidiary at August 31, 1999 and 1998, and the results of their operations and their cash flows for each of the years in the three-year period ended August 31, 1999, in conformity with generally accepted accounting principles. Also in our opinion, the related consolidated financial statement schedules, when considered in relation to the consolidated financial statements taken as a whole, present fairly, in all material respects, the information set forth therein.

KPMG LLP
(Signature)

Orlando, Florida
October 13, 1999

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CONSOLIDATED BALANCE SHEETS

	August 31,	
	1999	1998
	_____	_____
<S>		
ASSETS		
	<C>	<C>
Current assets:		
Cash, including time deposits and other cash investments of \$ 335,532 in 1999 and \$ 849,905 in 1998	\$ 740,829	\$ 908,268
Marketable equity securities available for sale, at estimated fair value in 1999 and in 1998 (note 2)	15,043,713	12,291,767
Accounts receivable (\$6,084,064 in 1999 and \$8,332,514 in 1998 due from affiliate) (note 9)	8,030,863	11,093,835
Mortgages and notes receivable, current portion	73,589	99,673
Inventories (note 3)	20,547,215	17,625,923

Refundable income taxes	549,586	0
Other current assets	195,904	334,577
	<hr/>	<hr/>
Total current assets	45,181,699	42,354,043
	<hr/>	<hr/>
Other assets:		
Land inventories	9,429,295	8,837,957
Mortgages and notes receivable, net of current portion	394,203	514,796
Investments	946,145	965,230
	<hr/>	<hr/>
Total other assets	10,769,643	10,317,983
	<hr/>	<hr/>
Property, buildings and equipment (note 4)	132,372,839	107,064,751
Less accumulated depreciation	(31,402,071)	(29,182,416)
	<hr/>	<hr/>
Net property, buildings and equipment	100,970,768	77,882,335
	<hr/>	<hr/>
Total assets	\$156,922,110	\$130,554,361
	<hr/>	<hr/>

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See accompanying notes to consolidated financial statements.

	August 31,	
	1999	1998
	<hr/>	<hr/>
<S>	<C>	<C>
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$ 2,571,579	\$ 1,464,159
Due to profit sharing plan (note 7)	269,177	296,368
Accrued ad valorem taxes	1,997,834	1,329,136
Current portion of notes payable (note 5)	1,322,033	28,145
Accrued expenses	683,848	538,897
Income taxes payable	0	623,128
Deferred income taxes (note 8)	1,893,360	1,023,886
Deferred revenue	0	345,763
	<hr/>	<hr/>
Total current liabilities	8,737,831	5,649,482
Notes payable (note 5)	45,630,912	23,210,723
Deferred income taxes (note 8)	10,780,521	11,723,895
Deferred retirement benefits (note 7)	377,487	3,320
	<hr/>	<hr/>
Total liabilities	65,526,751	40,587,420
	<hr/>	<hr/>
Stockholders' equity:		
Preferred stock, no par value. Authorized 1,000,000 shares; issued, none	-	-
Common stock, \$1 par value. Authorized 15,000,000 shares; issued and outstanding 7,027,827 in 1999 and 1998	7,027,827	7,027,827
Accumulated other Comprehensive Income (note 2)	1,029,953	168,345

Retained earnings	83,337,579	82,770,769
	<hr/>	<hr/>
Total stockholders' equity	91,395,359	89,966,941
	<hr/>	<hr/>
Total liabilities and stockholders' equity	\$156,922,110	\$130,554,361
	<hr/>	<hr/>

<FN>

See accompanying notes to consolidated financial statements.

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CONSOLIDATED STATEMENTS OF OPERATIONS

	Years Ended August 31,		
	1999	1998	1997
	<hr/>	<hr/>	<hr/>
<S>	<C>	<C>	<C>
Revenue:			
Citrus (including charges from affiliate (note 9))	\$23,518,082	\$26,621,714	\$22,287,006
Sugarcane Ranch	7,119,976	6,122,822	4,966,837
Forest products	6,270,988	6,882,149	4,875,826
Rock and sand royalties	136,372	161,309	224,090
Oil lease and land rentals	1,349,856	1,203,160	1,257,665
Profit on sales of real estate	710,731	505,426	831,254
Interest and investment income	4,299,434	1,326,624	11,753,199
Other income	1,301,991	1,734,023	1,136,928
	239,866	121,509	99,872
	<hr/>	<hr/>	<hr/>
Total revenue	44,947,296	44,678,736	47,432,677
	<hr/>	<hr/>	<hr/>
Costs and expenses:			
Citrus production, harvesting and Marketing (including charges from Affiliate (note 9))	21,077,169	17,945,016	17,436,648
Sugarcane production, harvesting and hauling	4,483,250	4,514,424	4,136,302
Ranch	6,280,000	6,266,688	4,110,969
Real estate	452,029	451,912	481,870
Interest (note 5)	2,085,065	1,116,688	444,217
Other, general and administrative expenses	3,508,845	3,359,392	2,972,863
	<hr/>	<hr/>	<hr/>
Total costs and expenses	37,886,358	33,654,120	29,582,869
	<hr/>	<hr/>	<hr/>
Income before income taxes	7,060,938	11,024,616	17,849,808
Provision for income taxes (note 8)	2,980,214	4,248,810	6,677,116
	<hr/>	<hr/>	<hr/>
Net Income	4,080,724	\$ 6,775,806	\$11,172,692
	<hr/>	<hr/>	<hr/>
Weighted average number of shares outstanding	7,027,827	7,027,827	7,027,827
	<hr/>	<hr/>	<hr/>

Per share amounts:

Basic earnings	\$.58	\$.96	\$	1.59
Dividends		.50	\$.60	\$.15

<FN>

See accompanying notes to consolidated financial statements.

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CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

	Common Stock Shares Issued	Amount	Retained Earnings	Accumulated Other Comprehensive Income	Total
<S>	<C>	<C>	<C>	<C>	<C>
Balances, August 31, 1996	7,027,827	\$7,027,827	\$70,093,141	\$261,686	\$77,382,654
Comprehensive income:					
Net income for the year ended August 31, 1997	-	-	11,172,692	-	11,172,692
Unrealized gains on Securities, net of taxes and reclassification adjustment (see disclosure)	-	-	-	651,373	651,373
Total Comprehensive income:					11,824,065
Dividends paid	-	-	(1,054,174)	-	(1,054,174)
Balances, August 31, 1997	7,027,827	\$7,027,827	\$80,211,659	\$913,059	\$88,152,545
Comprehensive income:					
Net income for the year ended August 31, 1998	-	-	6,775,806	-	6,775,806
Unrealized losses on Securities, net of taxes and reclassification adjustment (see disclosure)	-	-	-	(744,714)	(744,714)
Total Comprehensive income:			6,031,092		
Dividends paid	-	-	(4,216,696)	-	(4,216,696)
Balances, August 31, 1998	7,027,827	\$7,027,827	\$82,770,769	\$168,345	\$89,966,941
Comprehensive income:					
Net income for the year ended August 31, 1999	-	-	4,080,724	-	4,080,724
Unrealized gains on Securities, net of taxes and reclassification adjustment (see disclosure)	-	-	-	861,608	861,608
Total Comprehensive income:					4,942,332
Dividends paid	-	-	(3,513,914)	-	(3,513,914)

Balances, August 31, 1999	7,027,827	\$7,027,827	\$83,337,579	\$1,029,953	\$91,395,359
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

Disclosure of reclassification amount:	1999	1998	1997
	<u> </u>	<u> </u>	<u> </u>
Unrealized holding gains (losses) arising during the period	\$824,144	\$(86,587)	\$845,326
Less: reclassification adjustment for gains (losses) included in net income	(37,464)	658,127	193,953
	<u> </u>	<u> </u>	<u> </u>
Net unrealized gains (losses) on securities	\$861,608	\$(744,714)	\$651,373
	<u> </u>	<u> </u>	<u> </u>
	<u> </u>	<u> </u>	<u> </u>

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See accompanying notes to consolidated financial statements.

</TABLE>

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CONSOLIDATED STATEMENTS OF CASH FLOWS

Years Ended August 31,

1999 1998 1997

Increase (Decrease) in Cash and Cash Investments:

Cash flows from operating activities:

Net Income	\$ 4,080,724	\$ 6,775,806	\$11,172,692
Adjustments to reconcile net income to cash provided by operating activities:			
Depreciation and amortization	5,355,450	4,717,219	4,240,117
Gain on breeding herd sales	(316,700)	(465,482)	(526,266)
Deferred income tax expense, net	(631,748)	714,257	(259,533)
Deferred retirement benefits	374,167	(9,939)	(63,465)
Net gain on sale of marketable securities	(11,736)	(850,446)	(414,669)
(Gain) loss on sale of property and equipment	33,934	(14,678)	424,915
Gain on real estate sales	(4,299,434)	(1,239,031)	(11,957,753)
Increase in land inventories	(591,338)	(492,841)	(567,174)
Cash provided by (used for) changes in:			
Accounts receivable	3,062,972	(3,636,898)	1,975,901
Inventories	(3,824,055)	(1,924,894)	(2,845,384)
Refundable income taxes	(549,586)	-	-
Other assets	138,673	(65,114)	(31,425)
Accounts payable and accrued expenses	1,893,878	479,862	(590,994)
Income taxes payable	(623,128)	(311,767)	744,256
Deferred revenues	(345,763)	345,763	-
	<u> </u>	<u> </u>	<u> </u>

Net cash provided by operating activities	3,746,310	4,021,817	1,301,218
	<u> </u>	<u> </u>	<u> </u>

Cash flows from investing activities:

Purchases of property and equipment	(27,883,421)	(12,186,976)	(5,752,072)
Proceeds from disposals of property and equipment	457,584	510,432	608,658
Proceeds from sale of real estate	4,466,917	1,393,170	12,060,060
Purchases of other assets	(39,165)	(51,446)	(100,896)
Proceeds from the sale of other assets	58,250	41,995	161,643
Purchases of marketable securities	(3,461,686)	(5,255,681)	(4,694,859)

Proceeds from sales of marketable securities	2,140,932	3,933,517	4,367,008
Collection of mortgages and notes receivable	146,677	875,503	909,120
	<hr/>	<hr/>	<hr/>
Net cash provided by (used for) investing activities	(24,113,912)	(10,739,486)	7,558,662
	<hr/>	<hr/>	<hr/>
	Years Ended August 1999	1998	31, 1997
	<hr/>	<hr/>	<hr/>
<S>	<C>	<C>	<C>
Cash flows from financing activities:			
Proceeds of bank loans	59,952,000	31,573,868	18,749,000
Repayment of loans	(36,237,923)	(21,191,000)	(26,523,000)
Dividends paid	(3,513,914)	(4,216,696)	(1,054,174)
	<hr/>	<hr/>	<hr/>
Net cash provided by (used for) financing activities	20,200,163	6,166,172	(8,828,174)
	<hr/>	<hr/>	<hr/>
Net increase (decrease) in cash and cash investments	(167,439)	(551,497)	31,706
Cash and cash investments:			
At beginning of year	908,268	1,459,765	1,428,059
	<hr/>	<hr/>	<hr/>
At end of year	\$ 740,829	\$ 908,268	\$ 1,459,765
	<hr/>	<hr/>	<hr/>
Supplemental disclosures of cash flow information:			
Cash paid for interest, net of amount capitalized	\$ 2,186,855	\$ 765,210	\$ 396,988
	<hr/>	<hr/>	<hr/>
Cash paid for income taxes, including related interest (note 8)	\$ 3,142,286	\$ 3,800,198	\$ 6,183,310
	<hr/>	<hr/>	<hr/>
Non-cash investing activities:			
Fair value adjustments to securities available for sale	\$ 1,482,456	\$ (1,194,026)	\$ 1,044,369
	<hr/>	<hr/>	<hr/>
Income tax effect related to fair value adjustments	\$ 557,848	\$ (449,312)	\$ 392,996
	<hr/>	<hr/>	<hr/>

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See accompanying notes to consolidated financial statements.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
Years Ended August 31, 1999, 1998 and 1997

(1) Summary of Significant Accounting Policies

(a) Basis of Consolidated Financial Statement Presentation

The accompanying financial statements include the accounts of Alico, Inc. (the Company) and its wholly owned subsidiary, Saddlebag Lake Resorts, Inc. (Saddlebag), after elimination of all significant inter-company balances and transactions.

(b) Revenue Recognition

Income from sales of citrus under marketing pool agreements is recognized at the time the crop is harvested. The revenue is based on the Company's estimates of the amounts to be received as the sales of pooled products are completed. Fluctuation in the market prices for citrus fruit has caused the Company to recognize additional revenue from the prior year's crop totaling \$ 159,748, \$2,656,629, and \$1,007,211 during fiscal years 1999, 1998 and 1997, respectively.

(c) Real Estate

Real estate sales are recorded under the accrual method of accounting. Retail land sales are not recognized until payments received, including interest, aggregate 10 percent of the contract sales price for residential real estate or 20 percent for commercial real estate. Sales are discounted to yield the market rate of interest where the stated rate is less than the market rate. The recorded valuation discounts are realized as the balances due are collected. In the event of early liquidation, interest is recognized on the simple interest method.

Tangible assets that are purchased during the period to aid in the sale of the project as well as costs for services performed to obtain regulatory approval of the sales are capitalized as land and land improvements to the extent they are estimated to be recoverable from the sale of the property. Land and land improvement costs are allocated to individual parcels on a per lot basis using the relative sales value method.

The Company has entered into an agreement with a real estate consultant to assist in obtaining the necessary regulatory approvals for the development and marketing of a tract of raw land. The marketing costs under this agreement are being expensed as incurred. The costs incurred to obtain the necessary regulatory approvals are capitalized into land costs when paid. These costs will be expensed as cost of sales when the underlying real estate is sold.

(d) Marketable Securities Available for Sale

Marketable securities available for sale are carried at the estimate fair value of the portfolio. Net unrealized investment gains and losses are recorded net of related deferred taxes in a separate component of stockholders' equity until realized.

Fair value for debt and equity investments is based on quoted market prices at the reporting date for those or similar investments. The cost of all marketable securities available for sale are determined on the specific identification method.

(e) Inventories

Beef cattle inventories are stated at the lower of cost or market. The cost of the beef cattle inventory is based on the accumulated cost of developing such animals for sale.

Unharvested crops are stated at the lower of cost or market. The cost for unharvested crops is based on accumulated production costs incurred during the eight month period from January 1

through August 31.

(f) Property, Buildings and Equipment

Property, buildings and equipment are stated at cost. Properties acquired from the Company's predecessor corporation in exchange for common stock issued in 1960, at the inception of the Company, are stated on the basis of cost to the predecessor corporation. Property acquired as part of a land exchange trust is valued at the carrying value of the property transferred to the trust.

The breeding herd consists of purchased animals and animals raised on the ranch. Purchased animals are stated at cost. The cost of animals raised on the ranch is based on the accumulated cost of developing such animals for productive use.

Depreciation for financial reporting purposes is computed on straight-line and accelerated methods over the estimated useful lives of the various classes of depreciable assets.

(g) Income Taxes

The Company accounts for income taxes under the asset and liability method. Under this method, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

(h) Basic Earnings Per Share

Earnings per share has been computed by dividing net income by the weighted average number of common shares outstanding during the year. The Company has no diluting securities.

(i) Cash Flows

For purposes of the cash flows, cash and cash investments include cash on hand and amounts due from financial institutions with an original maturity of less than three months.

(j) Use of Estimates

In preparing the consolidated financial statements, management is required to make estimates and assumptions that effect the reported amounts of assets and liabilities. Actual results could differ significantly from those estimates. Although some variability is inherent in these estimates, management believes that the amounts provided are adequate.

(k) Financial Instruments and Accruals

The carrying amounts in the consolidated balance sheets for accounts receivable, accounts payable and accrued expenses approximate fair value, because of the immediate or short term maturity of these items. The carrying amounts reported for the Company's long-term debts approximate fair value.

l) Accumulated Other Comprehensive Income

As of September 1, 1998, the company adopted Statement of

Financial Accounting Standards No. 130 (SFAS 130), "Reporting Comprehensive Income", which was effective for fiscal years beginning after December 15, 1997. SFAS 130 requires that all items required to be recognized as components of comprehensive income be reported in a financial statement with equal prominence to other financial statements. Comprehensive income is defined as the change in equity of a business enterprise during a period from transactions and other events and circumstances from non-owner sources. It includes both net income and other comprehensive income.

Items included in other comprehensive income shall be classified based on their nature. The total of other comprehensive income for a period has been transferred to an equity account and displayed as "accumulated other comprehensive income".

(m) Operating Segment

As of September 1, 1998, Alico adopted Statement of Financial Accounting Standards No. 131 (SFAS 131). "Disclosures about Segments of an Enterprise and Related Information", which was effective for fiscal years beginning after December 31, 1997. SFAS 131 establishes standards for reporting information about a Company's operating segments. It also establishes standards for related disclosures about products and services, geographic areas and major customers.

Alico, Inc. has four reportable segments: citrus, sugarcane, ranching and general corporate. The commodities produced by these segments are sold to wholesalers and processors who prepare the products for consumption. The Company's operations are all located in Florida.

(2) Marketable Securities Available for Sale

The Company has classified 100% of its investments in marketable securities as available-for-sale and, as such, the securities are carried at estimated fair value. Any unrealized gains and losses, net of related deferred taxes, are recorded as a net amount in a separate component of stockholders' equity until realized.

The cost and estimated fair values of marketable securities available for sale at August 31, 1999 and 1998 (in thousands) were as follows:

<TABLE>		1999				1998			
<CAPTION>		Cost	Gross Unrealized Gains	Estimated Fair Losses	Fair Value	Cost	Gross Unrealized Gains	Estimated Fair Losses	Fair Value
<S>	<C>	<C>	<C>	<C>	<C>	<C>	<C>	<C>	<C>
Equity	securities	\$10,900	\$1,825	\$107	\$12,618	\$9,498	\$ 444	\$307	\$ 9,635
Debt	securities	2,493	17	84	2,426	2,623	111	77	2,657
Marketable	securities								
available	for sale	\$13,393	\$1,842	\$191	\$15,044	\$12,121	\$ 555	\$384	\$12,292

At August 31, 1999, debt instruments (net of mutual funds of \$1,791,343) are collectible as follows: \$ 0 within one year, \$166,218 between one

and five years, \$194,618 between five and ten years, and \$341,258 there after.

</TABLE>

(3) Inventories

A summary of the Company's inventories (in thousands) at August 31, 1999 and 1998 is shown below:

<TABLE>
<CAPTION>

	1999	1998
<S>	<C>	<C>
Unharvested fruit crop on trees	\$ 9,359	\$ 7,466
Unharvested sugarcane	3,639	2,358
Beef cattle	7,433	7,535
Sod	116	267
	<u> </u>	<u> </u>
Total inventories	\$20,547	\$17,626
	<u> </u>	<u> </u>

</TABLE>

Subject to prevailing market conditions, the Company may hedge a portion of its beef inventory by entering into cattle futures contracts to reduce exposure to changes in market prices. Any gains or losses anticipated under these agreements will be deferred, with the cost of the related cattle being adjusted when the contracts are settled.

(4) Property, Buildings and Equipment

A summary of the Company's property, buildings and equipment (in thousands) at August 31, 1999 and 1998 is shown below:

<TABLE>
<CAPTION>

	1999	1998	Estimated Useful Lives
<S>	<C>	<C>	<C>
Breeding herd	\$12,585	\$12,588	5-7 years
Buildings	3,396	3,012	5-40 years
Citrus trees	26,797	20,321	22-40 years
Sugarcane	5,998	3,196	4-15 years
Equipment and other facilities	27,373	24,668	3-40 years
	<u> </u>	<u> </u>	
Total depreciable properties	76,149	63,785	
Less accumulated depreciation	31,402	29,182	
	<u> </u>	<u> </u>	
Net depreciable properties	44,747	34,603	
Land and land improvements	56,224	43,279	
	<u> </u>	<u> </u>	
Net property, buildings and equipment	\$100,971	\$77,882	
	<u> </u>	<u> </u>	

</TABLE>

The Company's citrus trees, fruit crop, unharvested sugarcane and cattle are partially uninsured.

(5) Indebtedness

The Company has financial agreements with commercial banks that permit the Company to borrow up to \$44 million. The financing agreements allow the Company to borrow up to \$41,000,000 which is due in 2001 and up to \$3,000,000 which is due on demand. In March 1999, the Company mortgaged 7,680 acres for \$19 million in connection with a \$22.5 million acquisition of producing citrus and sugarcane operations. The total amount of long-term debt under these agreements at August 31, 1999 and 1998 was \$45,630,912 and \$23,210,723, respectively.

Maturities of the indebtedness of the Company over the next five years are As follows: 2000- \$1,322,033; 2001- \$29,442,033; 2002- \$1,322,033; 2004- \$1,322,033; 2005- \$1,322,033.

Interest cost expensed and capitalized (in thousands) during the three years ended August 31, 1999, 1998 and 1997 was as follows:

<TABLE>
<CAPTION>

	1999	1998	1997
<S>	<C>	<C>	<C>
Interest expense	\$2,085	\$1,117	\$ 444
Interest capitalized	158	345	618
	<hr/>	<hr/>	<hr/>
Total interest cost	\$2,243	\$1,462	\$1,062
	<hr/>	<hr/>	<hr/>

</TABLE>

(6) Stock Option Plan

On November 3, 1998, the Company adopted the Alico, Inc., Incentive Equity Plan (The Plan) pursuant to which the Board of Directors of the Company may grant options, stock appreciation rights, and/or restricted stock to certain directors and employees. The Plan authorizes grants of shares or options to purchase up to 650,000 shares of authorized but unissued common stock. Stock options granted have a maximum term of ten years and have vesting schedules which are at the discretion of the Board of Directors and determined on the effective date of the grant.

Effective April 6, 1999, the Company granted 34,700 options with an exercise price of \$14.62 and a fair value of \$14.62. Options granted have a ten year contractual life. As of August 31, 1999, the 34,700 options remained outstanding with an weighted average exercise price of \$14.62 and a weighted average remaining contractual life of ten years.

At August 31, 1999, there were no shares exercisable and 615,300 shares available and for grant under the Plan.

The per share weighted-average fair value of stock options granted was \$41,640 on the date of grant using the Black Scholes option-pricing model with the following weighted-average assumptions:

Volatility	10.90%
Dividend paid	2.05%
Risk-free interest rate	4.50%
Expected life in years	2

All stock options granted, except as noted in the paragraph below, have been granted to directors or employees with an exercise price equal to the fair value of the common stock at the date of the grant. The Company applies APB Opinion No. 25 for issuances to directors and employees in accounting for its Plan and, accordingly, no compensation cost has been recognized in the consolidated financial statements through August 31, 1999.

Had the Company determined compensation cost based on the fair value at the grant date for its stock options under SFAS No. 123 the Company's net income would have decreased to the pro forma amounts indicated below:

Net income as reported	\$4,080,724
Pro forma net income	\$4,039,084
Basic per share, as reported	\$.58
Pro forma basic earning per share	\$.58

(7) Employee Benefit Plans

The Company has a profit sharing plan covering substantially all employees. The plan was established under Internal Revenue Code Section 401(k). Contributions made to the profit sharing plan were \$ 269,177, \$296,368 and \$230,545 for the years ended August 31, 1999, 1998 and 1997, respectively.

Certain officers and employees also have employment contracts for additional retirement benefits, the cost of which is accruable on a present value basis over the remaining term of the employment agreements. The lives of such officers and employees have been insured as a means of funding such additional benefits. The accrued pension liability for these additional retirement benefits at August 31, 1999 and 1998 was \$3,320 and \$3,320, respectively.

Additionally, the Company implemented a nonqualified defined benefit retirement plan covering the officers and other key management personnel of the Company. The plan is being funded by the purchase of insurance contracts. The accrued pension liability for the nonqualified defined benefit retirement plan at August 31, 1999 and 1998 was \$374,167 and (\$14,950), respectively.

Pension expenses for the additional retirement benefits were approximately \$213,000, \$345,000 and \$217,000 for the years ended August 31, 1999, 1998 and 1997, respectively.

(8) Income Taxes

The provision for income taxes (in thousands) for the years ended August 31, 1999, 1998 and 1997 is summarized as follows:

<TABLE> <CAPTION>	1999	1998	1997
<S>	<C>	<C>	<C>
Current:			
Federal income tax	\$3,369	\$3,012	\$5,919
State income tax	305	521	1,000
	<hr/>	<hr/>	<hr/>
	3,674	3,533	6,919
	<hr/>	<hr/>	<hr/>
Deferred:			
Federal income tax	(593)	611	(207)
State income tax	(101)	105	(35)
	<hr/>	<hr/>	<hr/>
	(694)	716	(242)
	<hr/>	<hr/>	<hr/>
Total provision for income taxes	\$2,980	\$4,249	\$6,677
	<hr/>	<hr/>	<hr/>

</TABLE>

Following is a reconciliation of the expected income tax expense computed

at the U.S. Federal statutory rate of 34% and the actual income tax provision (in thousands) for the years ended August 31, 1999, 1998 and 1997:

<TABLE>
<CAPTION>

	1999	1998	1997
<S>	<C>	<C>	<C>
Expected income tax	\$2,401	\$3,748	\$6,069
Increase (decrease) resulting from:			
State income taxes, net of federal benefit	135	400	648
Nontaxable interest and dividends	(102)	(92)	(120)
Internal Revenue Service examinations	984	-	-
Change in valuation allowance	(539)	-	-
Other reconciling items, net	101	193	80
Total provision for income taxes	<u>\$2,980</u>	<u>\$4,249</u>	<u>\$6,677</u>

</TABLE>

Some items of revenue and expense included in the statement of operations may not be currently taxable or deductible on the income tax returns. Therefore, income tax assets and liabilities are divided into a current portion, which is the amount attributable to the current year's tax return, and a deferred portion, which is the amount attributable to another year's tax return. The revenue and expense items not currently taxable or deductible are called temporary differences.

At August 31, 1999 the Company had an unused charitable contribution carryover totaling \$7,282,297. Management estimates that \$1,467,000 will be used to reduce taxable income during the next year. As a result, the estimated unusable portion of the carryover has been set up as the valuation amount in the deferred tax asset schedule below. The contribution carryover expires in August 31, 2000.

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities are presented below (in thousands):

<TABLE>
<CAPTION>

	1999	1998
<S>	<C>	<C>
Deferred Tax Assets:		
Contribution carryover	\$ (2,740)	\$ (2,841)
Less valuation allowance	2,188	2,727
Net contribution carryover	(522)	(114)
Beef cattle inventory	-	-
Pension	(193)	(284)
Prepaid sales commissions	(739)	(604)
Other	(2,167)	(289)
Total gross deferred tax assets	<u>(3,651)</u>	<u>(1,291)</u>

Deferred Tax Liabilities:		
Revenue recognized from citrus and sugarcane	1,612	1,174
Property and equipment (principally due to depreciation and soil and water deductions)	12,117	12,619
Mortgage notes receivable	27	29
Other	1,885	153
Unrealized gains on securities	684	64
	<hr/>	<hr/>
Total gross deferred tax liabilities	16,325	14,039
	<hr/>	<hr/>
Net deferred income tax liabilities	\$12,674	\$12,748
	<hr/>	<hr/>

</TABLE>

The Company is currently under examination by the Internal Revenue Service for the years ended August 31, 1995 and 1996. When the examination are resolved, any income taxes due will become currently payable. However, the majority of the proposed adjustments relate to, among other things, the Company's computation of the deferral of citrus revenue, timing of deductions for certain expenses, and the determination of the amounts of certain charitable contributions, all of which have been provided for in the Company's deferred tax liability account. The Company plans to continue to defend the positions taken in its amended tax returns.

Based on the Company's history of taxable earnings and its expectations for the future, management has determined that its taxable income will more likely than not be sufficient to recognize fully all deferred tax assets.

(9) Related Party Transactions

Citrus

Citrus revenues of \$18,188,136, \$24,018,251 and \$20,065,303 were recognized for a portion of citrus crops sold under a marketing agreement with Ben Hill Griffin, Inc. (Griffin) for the years ended August 31, 1999, 1998 and 1997, respectively. Griffin and its subsidiaries is the owner of 49.71 percent of the Company's common stock. Accounts receivable, resulting from citrus sales, include amounts due from Griffin totaling \$ 6,084,064 and \$8,332,514 at August 31, 1999 and 1998, respectively. These amounts represent estimated revenues to be received periodically under pooling agreements as the sale of pooled products is completed.

Harvesting, marketing, and processing costs, related to the citrus sales noted above, totaled \$6,127,603, \$7,610,639, and \$7,335,825 for the years ended August 31, 1999, 1998 and 1997, respectively. In addition, Griffin provided the harvesting services for citrus sold to an unrelated processor. The aggregate cost of these services was \$791,932, \$758,370 and \$779,715 for the years ended August 31, 1999, 1998 and 1997, respectively. The accompanying consolidated balance sheets include accounts payable to Griffin for citrus production, harvesting and processing costs in the amount of \$880,283 and \$423,321 at August 31, 1999 and 1998, respectively.

Other Transactions

The Company purchased fertilizer and other miscellaneous supplies, services, and operating equipment from Griffin, on a competitive bid basis, for use in its cattle, sugarcane, sod and citrus operations. Such purchases totaled \$6,019,927, \$4,650,867 and \$4,451,224 during the years

ended August 31, 1999, 1998 and 1997, respectively.

(10) Future Application of Accounting Standards

In June 1998, the Financial Standards Board issued Statements of Financial Accounting Standards No. 133 (SFAS 133), "Accounting for Derivative Instruments and Hedging Activities". SFAS 133 requires that an entity recognize all derivatives as either assets or liabilities in the statement of financial position and measure those instruments at fair value. Gains and losses resulting from changes in the values of those derivatives would be accounted for depending on the use of the derivative and whether it qualifies for hedge accounting. The key criterion for hedge accounting is that the hedging relationship must be highly effective in achieving offsetting changes in fair value or cash flows.

In June 1999, the FASB issued SFAS 137 which amended the implementation date for SFAS 133 to be effective for all fiscal years beginning after June 15, 2000.

(11) Business Segment Information

The Company is primarily engaged in agricultural operations, which are subject to risk, including market prices, weather conditions and environmental concerns. The Company is also engaged in retail land sales and, from time to time, sells real estate considered surplus to its operating needs. Information about the Company's operations (in thousands) for the years ended August 31, 1999, 1998 and 1997 is summarized as follows:

<TABLE>
<CAPTION>

<S>	1999	1998	1997
Revenues:	<C>	<C>	<C>
Agriculture:			
Citrus	\$ 23,518	\$ 26,622	\$ 22,287
Sugarcane	7,120	6,123	4,967
Ranch	6,271	6,882	4,876
	-----	-----	-----
Total agriculture	36,909	39,627	32,130
Real estate	4,299	1,327	11,753
General corporate	3,739	3,725	3,550
	-----	-----	-----
Consolidated total	\$ 44,947	\$ 44,679	\$ 47,433
	-----	-----	-----
Operating income (loss):			
Agriculture:			
Citrus	\$ 3,441	\$ 8,677	\$ 4,850
Sugarcane	2,636	1,608	831
Ranch	(8)	615	765
	-----	-----	-----
Total agriculture	5,069	10,900	6,446
Real estate	3,847	875	11,271
General corporate	3,739	3,725	3,550
	-----	-----	-----
Total operating income	12,655	15,500	21,267
Interest expense	(2,085)	(1,116)	(444)
General corporate expenses	(3,509)	(3,359)	(2,973)
	-----	-----	-----
Income before			
income taxes	\$ 7,061	\$ 11,025	\$ 17,850
	-----	-----	-----
	-----	-----	-----
<CAPTION>	1999	1998	1997
	-----	-----	-----

<S>	<C>	<C>	<C>
Capital expenditures:			
Agriculture:			
Citrus	\$ 9,674	\$ 1,071	\$ 1,829
Sugarcane	13,995	8,846	1,890
Ranch	2,344	1,864	1,159
Sod	16	7	39
Farm lands	64	177	340
Heavy equipment	1,015	177	91
	<hr/>	<hr/>	<hr/>
Total agriculture	27,108	12,142	5,348
General corporate	775	45	404
	<hr/>	<hr/>	<hr/>
Consolidated total	\$ 27,883	\$ 12,187	\$ 5,752
	<hr/>	<hr/>	<hr/>

Depreciation, depletion and amortization:			
Agriculture:			
Citrus	\$ 2,273	\$ 1,944	\$ 1,818
Sugarcane	1,460	1,010	909
Ranch	1,174	1,346	1,101
Sod	14	17	17
Farm lands	38	37	19
Heavy equipment	319	293	306
	<hr/>	<hr/>	<hr/>
Total agriculture	5,278	4,647	4,170
General corporate	77	70	70
	<hr/>	<hr/>	<hr/>
Consolidated total	\$ 5,355	\$ 4,717	\$ 4,240
	<hr/>	<hr/>	<hr/>

Identifiable assets:			
Agriculture:			
Citrus	\$ 55,156	\$ 48,052	\$ 45,361
Sugarcane	45,629	31,889	23,746
Ranch	19,306	17,295	16,355
Sod	323	473	379
Farm lands	1,728	1,702	1,561
Heavy equipment	1,835	1,214	1,246
	<hr/>	<hr/>	<hr/>
Total agriculture	123,977	100,625	88,648
Real estate	9,897	9,452	9,835
General corporate	23,048	20,477	19,240
	<hr/>	<hr/>	<hr/>
Consolidated total	\$156,922	\$130,554	\$117,723
	<hr/>	<hr/>	<hr/>

</TABLE>

Identifiable assets represents assets on hand at year-end which are allocable to a particular segment either by their direct use or by allocation when used jointly by two or more segments. General corporate assets consist principally of cash, temporary investments, mortgage notes receivable and property and equipment used in general corporate business.

SELECTED QUARTERLY FINANCIAL DATA
(UNAUDITED)

Summarized quarterly financial data (in thousands except for per share amounts) for the years ended August 31, 1999 and August 31, 1998, is as follows:

<TABLE>
<CAPTION>

<S>	Quarters Ended							
	November 30,		Feb. 28,		May 31,		August 31,	
<C>	<C>	<C>	<C>	<C>	<C>	<C>	<C>	<C>
	1998	1997	1999	1998	1999	1998	1999	1998
Revenue:								
Citrus	\$ 1,587	\$ 3,815	\$ 8,535	\$ 8,373	\$12,953	\$ 7,693	\$ 443	\$6,741
Sugarcane	1,194	1,700	2,221	2,797	3,585	1,530	121	96
Ranch	2,647	3,100	1,060	1,144	1,852	1,898	711	740
Property sales		628	4,293	6	(1)	449	7	244
Interest	196	296	240	325	397	556	469	557
Other revenues	552	529	595	432	664	543	627	487
Total revenue	6,176	10,068	16,944	13,077	19,450	12,669	2,378	8,865
Costs and expenses:								
Citrus	1,275	3,443	6,306	6,558	12,221	6,070	1,274	1,874
Sugarcane	876	1,475	1,705	2,240	2,065	824	(163)	(25)
Ranch	2,787	2,818	1,001	1,015	1,816	1,686	676	748
Interest	409	170	1,350	208	598	256	681	483
Other	820	692	706	781	895	757	1,541	1,581
Total costs and expenses	6,167	8,598	11,068	10,802	17,595	9,593	4,009	4,661
Income before income taxes	9	1,470	5,876	2,275	1,855	3,076	(1,631)	4,204
Provision for income taxes	(18)	523	2,175	825	685	1,174	814	1,727
Net income	\$ 27	\$ 947	\$3,701	\$1,450	\$1,170	\$1,902	\$ (817)	\$2,477
Basic earnings per share	\$.004	\$.13	\$.53	\$.21	\$.17	\$.27	\$ (.12)	\$.35

The weighted average number of shares outstanding totaled 7,027,827 shares during each of the periods presented above.

</TABLE>

Item 9. Changes in & Disagreements with Accountants on Accounting and Financial Disclosure.

None

PART III

Item 10. Directors and Executive Officers of the Registrant.

For information with respect to the executive officers of the registrant, see "Executive Officers of the Registrant" at the end of Part I of this report.

The information called for regarding directors is incorporated by reference to Proxy Statement dated November 9, 1999.

Item 11. Executive Compensation.

Item 12. Security Ownership of Certain Beneficial Owners and Management.

Item 13. Certain Relationships and Related Transactions.

Information called for by Items 11, 12 and 13 is incorporated by reference to Proxy Statement dated November 9, 1999.

PART IV

Item 14. Exhibits, Financial Statement Schedules and Reports on Form 8-K.

(a)1. Financial Statements:

Included in Part II, Item 8 of this Report

Report of Independent Auditors'

Consolidated Balance Sheets - August 31, 1999 and 1998

Consolidated Statements of Operations - For the Years Ended August 31, 1999, 1998 and 1997

Consolidated Statements of Stockholders' Equity - For the Years Ended August 31, 1999, 1998 and 1997

Consolidated Statements of Cash Flows - For the Years Ended August 31, 1999, 1998 and 1997

(a)2. Financial Statement Schedules:

Selected Quarterly Financial Data - For the Years Ended August 31, 1999 and 1998 - Included in Part II, Item 8

Schedule I - Marketable Securities and Other Investments - at August 31, 1999

Schedule V - Property, Plant and Equipment - For the Years Ended August 31, 1999, 1998 and 1997

Schedule VI - Reserves for Depreciation, Depletion and Amortization of Property, Plant and Equipment - For the Years Ended August 31, 1999, 1998 and 1997

Schedule IX - Supplementary Income Statement Information - For the Years Ended August 31, 1999, 1998 and 1997

All other schedules not listed above are not submitted because they are not applicable or not required or because the required information is included in the financial statements or notes thereto.

(a)3. Exhibits:

(3) Articles of Incorporation: *

Schedule I - Restated Certificate of Incorporation,
Dated February 17, 1972

Schedule II - Certificate of Amendment to Certificate of Incorporation, Dated January 14, 1974
 Schedule III - Amendment to Articles of Incorporation, Dated January 14, 1987
 Schedule IV - Amendment to Articles of Incorporation, Dated December 27, 1988
 Schedule V - By-Laws of Alico, Inc., Amended to September 13, 1994

- (4) Instruments Defining the Rights of Security Holders, Including Indentures - Not Applicable
- (9) Voting Trust Agreement - Not Applicable
- (10) Material Contracts - Citrus Processing and Marketing Agreement with Ben Hill Griffin, Inc., dated November 2, 1983, a Continuing Contract. *
- (11) Statement - Computation of Per Share Earnings
- (12) Statement - Computation of Ratios
- (18) Change in Accounting Principles - Not Applicable
- (19) Annual Report to Security Holders - By Reference
- (21) Subsidiaries of the Registrant - Not Applicable
- (22) Published Report Regarding Matters Submitted to Vote of Security Holders - Not Applicable
- (23) Consents of Experts and Counsel - Not Applicable
- (24) Power of Attorney - Not Applicable
- (28) Information From Reports Furnished to State Insurance Regulatory Authorities - Not Applicable
- (99) Additional Exhibits - None

(b)3. Reports on Form 8-K:

Form 8-K dated December 2, 1997 regarding re-election of Directors and election of Officers.

* Material has been filed with Securities and Exchange Commission and NASDAQ and may be obtained upon request.

<TABLE>
<CAPTION>

ALICO, INC.

SCHEDULE I

Marketable Securities and Other Investments

August 31, 1999

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E
Name of Issuer	Number of Shares or Units-Principal	Cost of	Market Value of Each Issue	Amount of Which Each Portfolio of Equity Security Issues and Each Other Security Issue

and Title of Each Issue	Amounts of Bonds and Notes	Each Issue	at Balance Sheet Date	Carried in the Balance Sheet
<S>	<C>	<C>	<C>	<C>
Municipal Bonds	\$ 591,512	\$ 591,512	\$ 608,441	\$ 608,441
Mutual Funds	\$6,885,451	6,885,451	8,175,053	8,175,053
Preferred Stocks	135,500	3,429,589	3,322,448	3,322,448
Common Stocks	51,302	1,665,970	2,171,793	2,171,793
Other Investments	\$ 820,389	820,389	765,979	765,979
Total:		\$13,392,911	\$15,043,714	\$15,043,714

</TABLE>

<TABLE>
<CAPTION>

ALICO, INC.

SCHEDULE V

PROPERTY, PLANT AND EQUIPMENT

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions at Cost	Retire- ments or Sales	Other Changes Debit and/or Credit- Describe	Balance at Close of Period
For Year Ended August 31, 1999					
<C>	<C>	<C>	<C>	<C>	<C>
Land	\$22,867,648	\$9,746,174	\$ 167,483	\$	\$ 32,446,339
Roads	957,826	457,434			1,415,260
Agricultural Land Preparation	9,906				9,906
Forest Improvements	100,026				100,026
Pasture Improvements	2,988,469				2,988,469
Buildings	2,994,000	384,101			3,378,101
Feeding and Watering Facilities for Cattle Herd	30,317		12,863		17,454
Water Control Facilities	5,337				5,337
Fences	298,011	1,252	32,354		266,909
Cattle Pens	134,955	20,697			155,652
Citrus Groves, Including Irrigation Systems	39,023,959	7,160,709			46,184,668
Equipment	7,288,254	1,830,423	958,854		8,159,823
Breeding Herd	12,588,424	1,796,523	1,800,351		12,584,592
Sugarcane-Land Prep- aration, Etc.	15,822,850	7,338,020	526,325		22,634,545
Sod Land-Prep- aration, Etc.	184,916	6,525			191,441
Farm Land Prep- aration	1,769,853	64,464			1,834,317

\$107,064,751	\$28,806,322	\$3,498,230	\$	\$132,372,839
<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

</TABLE>

<TABLE>
<CAPTION>

ALICO, INC.

SCHEDULE V

PROPERTY, PLANT AND EQUIPMENT

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Description	Balance Beginning of Period	Additions at Cost	Retire- ments or Sales	Other Changes Debit and/or Credit- Describe	Balance at Close of Period
<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
For Year Ended August 31, 1998					
<C>	<C>	<C>	<C>	<C>	<C>
Land	\$14,368,962	\$8,562,616	\$ 92,516	\$28,586*	\$22,867,648
Roads	953,181	4,645			957,826
Agricultural Land Preparation	9,906				9,906
Forest Improvements	100,026				100,026
Pasture Improvements	2,956,774	31,695			2,988,469
Buildings	2,973,486	122,727	102,213		2,994,000
Feeding and Watering Facilities for Cattle Herd	34,167		3,850		30,317
Water Control Facilities	5,337				5,337
Fences	292,197	32,631	26,817		298,011
Cattle Pens	134,955				134,955
Citrus Groves, Including Irrigation Systems	38,422,614	800,602	199,257		39,023,959
Equipment	7,280,577	531,520	523,843		7,288,254
Breeding Herd	12,126,689	1,653,306	1,191,571		12,588,424
Sugarcane-Land Prep- aration, Etc.	15,277,301	888,486	342,937		15,822,850
Sod-Land Prep- aration, Etc.	180,938	3,978			184,916
Farm Land Prep- aration	1,592,330	177,523			1,769,853
	<u>\$96,709,440</u>	<u>\$12,809,729</u>	<u>\$2,483,004</u>	<u>\$28,586</u>	<u>\$107,064,751</u>
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

* Reclassification from other assets.

</TABLE>

<TABLE>
<CAPTION>

ALICO, INC.

SCHEDULE V

PROPERTY, PLANT AND EQUIPMENT

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
----------	----------	----------	----------	----------	----------

Description	Balance Beginning of Period	Additions at Cost	Retire- ments or Sales	Other Changes Debit and/or Credit- Describe	Balance at Close of Period
For the Year Ended August 31, 1997					
<C>	<C>	<C>	<C>	<C>	<C>
Land	\$14,504,916	\$ 334,165	\$ 470,119	\$	\$14,368,962
Roads	745,525	207,656			953,181
Agricultural Land Preparation	9,906				9,906
Forest Improvements	100,026				100,026
Pasture Improve- ments	2,801,321	155,453			2,956,774
Buildings	3,037,575	6,007	70,096		2,973,486
Feeding and Watering Facilities for Cattle Herd	36,067		1,900		34,167
Water Control Facilities	871,337		866,000		5,337
Fences	270,133	34,484	12,420		292,197
Cattle Pens	134,955				134,955
Citrus Groves, Including Irri- gation Systems	38,634,654	1,532,126	1,744,166		38,422,614
Equipment	6,999,963	563,979	283,365		7,280,577
Breeding Herd	13,184,291	935,625	1,993,227		12,126,689
Sugarcane-Land Prep., Etc.	14,304,486	1,603,607	630,792		15,277,301
Sod-Land Prep- aration, Etc.	141,922	39,016			180,938
Farm Land Prep- aration	1,252,376	339,954			1,592,330
	\$97,029,453	\$5,752,072	\$6,072,085	\$ 0	\$96,709,440

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<CAPTION>

ALICO, INC.

SCHEDULE VI

Reserves for Depreciation, Depletion and Amortization
of Property, Plant and Equipment

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions Charged To Profit & Loss of Income	Retire- ments	Other Changes Add (Deduct) Describe	Balance at Close Of

For Year Ended August 31, 1999

<S> <C> <C> <C> <C> <C>

Buildings	\$ 1,268,644	\$ 138,613	\$	\$	\$ 1,407,257
Feeding and Watering Facilities for Cattle Herd	21,006	353	12,863		8,496
Water Control Facilities	0	0	0		0
Fences	122,850	26,587	32,354		117,083
Cattle Pens	71,264	13,951			85,215
Citrus Groves, Including Irrigation Systems	11,299,211	1,914,089			13,213,300
Equipment	4,881,745	809,596	897,921		4,793,420
Breeding Herd	6,939,132	1,024,231	1,686,470		6,276,893
Roads	71,900	41,485			113,385
Sugarcane Lane Preparation, Etc.	4,425,063	1,344,916	506,186		5,263,793
Sod Land Preparation, Etc.	7,499	3,915			11,414
Farm Land Preparation	74,102	37,713			111,815
	<u>\$29,182,416</u>	<u>\$5,355,449</u>	<u>\$3,135,794</u>	<u>\$ 0</u>	<u>\$31,402,071</u>

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<CAPTION>

ALICO, INC.

SCHEDULE VI

Reserves for Depreciation, Depletion and Amortization
Property, Plant and Equipment

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions Charged To Profit & Loss of Income	Retirements	Other Changes Add (Deduct) Describe	Balance at Close Of
For Year Ended August 31, 1998					
<S>	<C>	<C>	<C>	<C>	<C>
Buildings	\$ 1,221,902	\$ 135,690	\$ 88,948	\$	\$ 1,268,644
Feeding and Watering Facilities for Cattle Herd	24,059	797	3,850		21,006
Water Control Facilities	0	0	0		0
Fences	124,017	25,650	26,817		122,850
Cattle Pens	57,313	13,951			71,264
Citrus Groves, Including Irrigation Systems	9,894,285	1,604,182	199,256		11,299,211
Equipment	4,646,481	747,006	511,742		4,881,745
Breeding Herd	6,861,549	1,202,626	1,125,043		6,939,132
Roads	32,097	39,803			71,900
Sugarcane-Land Preparation, Etc.	3,860,569	907,431	342,937		4,425,063
Sod-Land Preparation, Etc.	3,957	3,542			7,499
Farm Land Preparation	37,561	36,541			74,102

\$26,763,790	\$4,717,219	\$2,298,593	\$ 0	\$29,182,416
<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

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<CAPTION>

ALICO, INC.

SCHEDULE VI

Reserves for Depreciation, Depletion and Amortization
Property, Plant and Equipment

COLUMN A	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
Description	Balance Beginning of Period	Additions Charged To Profit & Loss of Income	Retire- ments	Other Changes Add (Deduct) Describe	Balance at Close Of
For the Year Ended August 31, 1997					
<C>	<C>	<C>	<C>	<C>	<C>
Buildings	\$ 1,152,448	\$ 139,550	\$ 70,096	\$	\$ 1,221,902
Feeding and Watering Facilities for Cattle Herd	24,044	1,915	1,900		24,059
Water Control Facilities	866,000		866,000		0
Fences	112,016	24,421	12,420		124,017
Cattle Pens	43,362	13,951			57,313
Citrus Groves, Including Irrigation Systems	10,189,551	1,448,900	1,744,166		9,894,285
Equipment	4,106,878	822,968	283,365		4,646,481
Breeding Herd	7,518,756	939,309	1,596,516		6,861,549
Roads	10,731	21,366			32,097
Sugarcane-Land Prep., Etc.	3,683,734	807,626	630,791		3,860,569
Sod-Land Prep- aration, Etc.	2,054	1,903			3,957
Farm Land Preparation	19,353	18,208			37,561
	<u>\$27,728,927</u>	<u>\$4,240,117</u>	<u>\$5,205,254</u>	<u>\$ 0</u>	<u>\$26,763,790</u>
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

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<CAPTION>

ALICO, INC.

SCHEDULE IX

COLUMN A

COLUMN B

Charged to Costs and Expenses

Years Ended August 31,

Item	1999	1998	1997
<u> </u>	<u> </u>	<u> </u>	<u> </u>
<S>	<C>	<C>	<C>
1. Maintenance and repairs	\$1,094,379	\$1,025,739	\$ 990,253
2. Taxes, other than payroll and income taxes	2,427,161	1,805,322	1,755,168

</TABLE>

EXHIBIT 11

ALICO, INC.

Computation of Weighted Average Shares Outstanding as of August 31, 1999:

Number of shares outstanding at August 31, 1999	7,027,827
	<u> </u>
	<u> </u>
Number of shares outstanding at August 31, 1998	7,027,827
	<u> </u>
	<u> </u>
Weighted Average 9/1/98 - 8/31/99	7,027,827
	<u> </u>
	<u> </u>

EXHIBIT 12

ALICO, INC.

Computation of Ratios:

1999	Current Assets	\$45,181,699
	Current Liabilities	8,737,831
	45,181,699 divided by 8,674,831 = 5.17:1	

1998	Current Assets	\$42,354,043
	Current Liabilities	5,649,482
	42,354,043 divided by 5,649,482 = 7.50:1	

Pursuant to the requirements of Section 13 of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ALICO, INC.
(Registrant)

November 16, 1999
Date

Ben Hill Griffin, III
Chairman, Chief Executive
Officer and Director
(Signature)

November 16, 1999
Date

W. Bernard Lester
President, Chief Operating
Officer and Director
(Signature)

November 16, 1999
Date

L. Craig Simmons
Vice President and
Chief Financial Officer
(Signature)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the date indicated:

Richard C. Ackert
Director
(Signature)

Ben Hill Griffin, IV
Director
(Signature)

K. E. Hartsaw
Director
(Signature)

Thomas E. Oakley
Director
(Signature)

William L. Barton
Director
(Signature)

Walker E. Blount, Jr.
Director
(Signature)

November 16, 1999
Date

<TABLE> <S> <C>

<ARTICLE> 5

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THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE BALANCE SHEET AND STATEMENT OF STOCKHOLDERS' EQUITY OF ALICO, INC. AND SUBSIDIARY AS OF AUGUST 31, 1999 AND THE RELATED STATEMENTS OF OPERATIONS AND CASH FLOWS FOR THE YEAR THEN ENDED AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

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<S>	<C>	<C>	<C>
<PERIOD-TYPE>	YEAR	YEAR	YEAR
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<EPS-DILUTED>	.58	.96	1.59

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